

Hillier Parker
PROPERTY ADVISERS
London - West End & City
Edinburgh, Paris, Amsterdam
Sydney, Melbourne, Brisbane

THE LIBRARY - THE UNIVERSITY OF JORDAN

FINANCIAL TIMES

No. 26,699

Monday June 23 1975

** 10p

CONTINENTAL SELLING PRICES: AUSTRIA Sch.13; BELGIUM Fr.20; DENMARK Kr.2.75; FRANCE Fr.2.20; GERMANY DM1.70; ITALY L.300; NETHERLANDS Fl.1.50; NORWAY Kr.2.75; PORTUGAL Esc.15.00; SPAIN Ptas.30; SWEDEN Kr.2.50; SWITZERLAND Fr.1.50.

Thwaites
All-drive 5000 Dumper.

NEWS SUMMARY

GENERAL

Amin 'may spare' Briton

President Amin yesterday postponed the execution of British author Mr. Dennis Hills, due to be before a firing squad this morning, and indicated he might spare his life altogether.

Speaking on Radio Uganda of the success of the mission by his two emissaries, Lt. Gen. Chaudhry and Major Gen. Grahame, the President said he now planned to send his own 'envoy to London to send British relations to "start fresh". He is to discuss with his Defence Council this morning the question of Mr. Hills' fate.

FO cautious

The Foreign Office in London, however, yesterday retained its cautious attitude, stressing that in further initiative could be expected from Britain. Mr. Callaghan remains willing to go to Uganda, but not under duress.

And officials were at pains to explain that Gen. Blair and Major Grahame had to stop under a thatched roof to meet Gen. Amin, and did not go in "on their knees".

Soldiers please the politicians

Portugal's Armed Forces Movement pleased politicians of all hues at the weekend with its Political Plan of Action, born at last of the eight-day war-torn Revolutionary Council debate.

The plan, hailed as carrying the revolution forward on promised democratic lines, defines the rules for the parties as agreed before the April elections, in maintaining the fourth constitution and the constituent assembly. And while this is not new in itself, it does mean an end to the anti-party officers' offensives to kick them out of government.

Bomb mistiming saves 300 IRA

A bomb clearly intended to blow up a special train carrying 300 Official IRA supporters to a commemorative rally at Bordenstown, just after the train had passed over a bridge. Police later found the body of a stabbed man near the spot and initial suspicion for the blast has fallen on the breakaway IRSP.

Sack rape case judge, says MP

Mr. Justice Christmas Humphreys, 73, who made a double rape on a suspended sentence last week, ran into some Parliamentary flak at the weekend. Mr. Jack Ashley is to table a Commons motion calling for the judge's removal and Mrs. Bence Short called on the Lord Chancellor to fix a retiring age for judges.

Tun Abdel Razak tightens grip

Malaysian Prime Minister Tun Abdul Razak's three vice-presidential candidates in his United Malays National party's triennial poll were elected, thus considerably strengthening his grip on the party. The poll also highlighted the meteoric rise of one, the Petrosas chief Tengku Razaleigh, who masterminded the Haw Par-Pernas deal and is now tipped as Tun Razak's successor in the 1980s.

People, places

PAUL STERLIN, controversial French General who featured in a U.S. Congressional probe of arms sales pay-offs, died last night from injuries sustained when hit by a bus earlier this month.

BIGGEST DEMO since CND

days brought 40,000 women to Hyde Park to protest against the Abortion Amendment Bill.

BRITAIN'S James Hunt, in a Hesketh

von the Dutch Grand Prix yesterday. Ferrari's Niki Lauda and Clay Regazzoni followed.

"BLACK HOLE of Parliament"

the often sewage-soaked, windowless House of Commons police canteen, should be abolished. MP Greville Janner has pledged.

BUSINESS

ICI pay talks open under pressure

PAY TALKS for some 57,000 ICI manual workers open in London today under the threat that strikes may progressively shut down production.

At Wilton on Teesside, about 9,000 men have already stopped work in protest over the latest offer of 28 per cent, which will be formally rejected by union negotiators today.

Another 4,500 process workers at Billingham have banned overtime and threaten to consider strike action if the outcome of the talks, to-day is not to their satisfaction.

BRITISH AIRWAYS intends to operate

concorde with a fare premium that ensures a profit but will allow its level to be fixed in full consultation with the International Air Transport Association, where demands for a surcharge of up to 25 per cent, may be made.

This was British Airways' reply to a Lufthansa warning that it would oppose a fare level damaging to its fleet of subsonic aircraft and suggestions that Concorde operations, in effect would be subsidised.

THE GOVERNMENT last night

was asked for an urgent definitive statement of intent to end uncertainty over the future of British civil aviation. Nine questions have been tabled in the House of Commons for Mr. Peter Shore.

Official jobless figures 'mislead'

UNEMPLOYMENT in Britain could be about half the level indicated by official Government figures, according to estimates made by the Centre for Policy Studies, an independent Tory organisation.

BRITISH RAIL plans to start talks with the unions as soon as possible on the economies that have to be made to finance Friday's 30 per cent pay agreement. Finding the £9.3m, extra which averted the threatened strike could endanger some jobs and the network's efficiency.

COUNCIL WORKERS should

have some say in running the authorities by whom they are employed, suggested the Trades Union Congress in its latest drive towards industrial democracy. The idea is that up to one fifth of the seats on council committees, together with full voting rights, should be given to employees.

Steel men seek union backing

STEEL WORKERS at Port Talbot are asking for official union backing for their six-day old strike. All steel output has already been halted and the cold rolling section is now threatened with closure as the number of strikers grows to around 5,000.

KUWAIT oil production last

year fell 15.7 per cent, according to official figures. Japan remained the major importer, taking 25.8 per cent. Britain took 18.7 per cent. and France 12.4 per cent.

VENEZUELA oil revenues

may slump as much as 31bn. in the second half of this year, but will not limit the flow of petrodollars into the nation's investment fund.

NATIONAL SAVINGS figures

continued to recover in May according to preliminary estimates. There was a net inflow of £10.1m. over the month, before adding undistributed interest of £27.5m.

SALES of index-linked retirement

issues, National Savings Bonds, which began this month are thought to be running at about £10m. a week.

COMPANIES

STRONG CASH POSITION at Courtaulds should make it possible to cope with the increasing inflationary pressures on working capital, to repay further sums due from earlier borrowings and to complete the major investment programme begun two years ago, the directors state in their annual report.

HARRISONS and Crossfield

directors are expecting somewhat reduced profits this year, but given fair and reasonable conditions, the upward progress which has marked the past decade should be resumed.

Fate of voluntary pay policy may be known this week

BY JOHN ELLIOTT, LABOUR EDITOR

Firm indications about the chances of a new voluntary pay policy being developed should emerge by Wednesday night after a series of TUC meetings involving the Prime Minister and employers' leaders.

By then, the Government should know whether it has a chance of meeting its target of reducing by more than half the rate of inflation next year without resorting to a statutory pay policy or sweeping public expenditure cuts which would lead to sharp divisions in the Labour Party.

At a meeting of the TUC-Labour Party Liaison Committee this morning, TUC leaders will urge the Prime Minister and his colleagues to introduce tougher price control measures.

To-morrow night, they will try to talk with the CBI to agree a wages strategy without becoming deadlocked by the CBI's determined opposition to increased price controls.

These developments will come together when the TUC general council meets on Wednesday to discuss progress on union ideas for pegging wage rises below the rate of price increases—using flat rate or percentage systems or a mixture of both.

Deadline

After this meeting, it should be clear whether there is any chance of the TUC—with or without the Confederation of British Industry—meeting the six-week deadline set on Saturday by Mr. Denis Healey, Chancellor of the Exchequer for finalising a new policy.

This is a deadline which the Chancellor might well decide to

shorten if the events of the next three days do not show sufficient progress to bolster foreign confidence in Britain's ability to cope with its economic problems now that the threat of a national railway strike has been cleared with last Friday night's 30 per cent settlement.

Warning that one of the Government's alternatives is public expenditure cuts, Mr. Anthony Crosland, Environment Secretary, said yesterday that these would be "very savage".

They would lead to "painful pruning" of public services such as education, health and housing with consequential higher unemployment if the present "lunatic wage paper chase" was not stopped.

"We are in for a very, very tough time indeed," he warned in a BBC radio interview.

On Saturday, in a speech in East London, the Prime Minister showed his distaste for the Chancellor's policy to which the Chancellor is now swinging when he called for "consensus and consent, not stridency and strife".

Speaking just three weeks before the miners draw up their new wage claim, he also warned about strict controls on public sector spending and the impact of this on wage bargaining. "There can be no question of Government subsidies for settlements we cannot afford, nor any financing of such settlements by borrowing or taking it out of the public inevitably therefore any excess must directly

threaten their own jobs, and those of their mates," he declared.

In his speech at Leicester on Saturday, Mr. Healey spelt out his targets when he said inflation must be down to "10 per cent, at most, by September, 1976" and further reduced to "single figures by the end of the year—compared with the present annual rate of 25 per cent."

Ministers are carefully avoiding turning these targets into wage targets publicly until after Wednesday's general council meeting, but the 10 per cent, roughly equates with 16 a week although 28 might prove acceptable if backed up by excellent prospects of enforceability.

"The guidelines will have to be a good deal tougher than we had last year. And this time, we must be able to convince everyone that they will be observed in practice," said Mr. Healey, illustrating the Government's present concern about foreign confidence.

TUC debate

It is this concern that has made the Chancellor determined to meet his six-week target for a new policy covering next winter's wage-round, even though the round does not start till the autumn.

This means that the debate at Continued on Back Page Official jobless figures "misleading" Page 4

Mozambique expected to shut Rhodesia border

BY TONY HAWKINS

SALISBURY, June 22

PROGRESS towards detente in Southern Africa is likely to be severely tested over the coming weeks, beginning on Wednesday when Mozambique achieves full independence. The new revolutionary government of Mozambique is widely expected to implement immediate economic and diplomatic sanctions against neighbouring Rhodesia.

At the weekend a British Minister is due in Salisbury in a last ditch effort to arrange a constitutional conference on Rhodesia's future by finding some common ground between Mr. Ian Smith's government and black nationalist leaders.

Anxiety

Both events are awaited with some anxiety, though there is considerable divergence of opinion here as to the likely effectiveness of the expected measures by Mozambique.

President Samora Machel's government is expected to close its borders with Rhodesia, deny overlying rights to Air Rhodesia and Air Malawi for flights between the two countries, reiterate its support for the Zanu guerrillas fighting in the north-east, and end Rhodesian diplomatic representation in both Lourenco Marques and Beira.

It is generally agreed that the Rhodesian economy will suffer considerably from the loss of exports to Malawi and Mozambique itself, from lost and

delayed exports to other countries and from significantly higher import and export costs. It is acknowledged that South African railways and ports could not handle all Rhodesia's traffic, especially such bulk items as maize and chrome.

But officials and businessmen appear confident that Mozambique border closure would not hurt the economy, that most traditional exports would still get out—more slowly and expensively—and that the vastly lower level of imports, drastically cut back this year, could still be brought in, though at higher cost.

In some quarters it is argued that Mozambique would quietly re-open the border within months, if not weeks. Optimists also hold that some neighbouring territories, notably Mozambique, would need to import Rhodesian maize this year, which will avoid re-routing this bulky traffic through South Africa.

While this kind of optimism may well turn out to be misplaced, the fact remains that border closure will not bring the Rhodesian economy to its knees, nor is it likely to prove a potent factor in securing southern concessions from Mr. Smith at any constitutional talks.

In the past few weeks the mood of white Rhodesia appears to have been hardening against making far-reaching concessions

to the black nationalists. President, Mr. Clifford Dupont will open Parliament to-morrow and set out Government policy. Ostensibly the task facing Mr. David Ennals, British Minister of State at the Foreign Office, due here last week-end for talks with Mr. Smith and the ANC leadership, is to try to bring the two sides together for a constitutional conference.

It is believed that Mr. Smith will concentrate on urging the British Minister to use his influence with the ANC to attend a conference inside Rhodesia, and warn him that Rhodesian patience with the ANC is wearing thin.

The Government is saying with increasing frequency that it is willing and able "to start talks with other representatives of African opinion."

Warning

Reuter adds: Nationalist leader Bishop Abel Muzorewa said at the weekend that Rhodesia was approaching a decision and repeated his warning that guerrilla activity would increase if no peaceful settlement was reached.

The President of the African National Council was making his first public statement since the June 12 meeting between Prime Minister Smith and ANC leaders which failed to agree on a venue for a constitutional conference.

Varley ponders £40m. NVT plan

By Peter Cartwright, Midlands Correspondent

MR. ERIC VARLEY, the Industry Secretary, has to decide whether to invest £40m. in the U.K. motor-cycle industry to enable it to challenge Japanese domination of the market, or accept its specialist character as a maker mainly of "super bikes."

This is the central conclusion of the first part of an in-depth study of the U.K. industry which is now on Mr. Varley's desk. Details of the study, commissioned by the Department of Industry, and carried out by the U.S.-owned Boston Consulting Group, have not yet been released officially.

A devastating productivity comparison is made between the U.K. and Japanese industries, in the study report. Based on 1973 figures, the Japanese output per man year ranged from an estimated 350 machines a year for Suzuki to a Honda subsidiary to 114 for Suzuki.

By contrast the projected output of the two Norton Villiers Triumph factories at Birmingham and Wolverhampton are respectively ten and 18 machines per man year.

Even the Meriden factory, which NVT planned to close in September, 1973, because of heavy losses, was making 14 machines a man year during that period, and the co-operative now claims to have doubled productivity, compared with that what it was under its previous owners. BSA—taken over by NVT when it was set up nearly two years ago.

U.S. market

In another highly unfavourable comparison the Japanese value-added figures are put four to five times higher than those in the U.K. in some instances.

A detailed study is made of the U.S. market by the consultants, because it accounts for over 70 per cent of the world market for motor-cycles over 250 c.c. capacity and the same proportion of the U.K. output. The consultants are convinced that the Japanese will defend their volume market shares (against such other as Harley Davidson, rebates and other competitive measures.

"The slower growth of the (U.S.) market means that increases in overall volume will largely depend on gains of market shares, and that these will be hotly contested."

NVT, however, deliberately restricted its output to "super bikes" in the 650-1,000 c.c. class for which it has a high reputation in the U.S. and other overseas markets, and now has nothing to offer beginners, who must inevitably start on a foreign moped or small HP machine.

Chrysler hit by strike at plastic plant

BY PETER CARTWRIGHT, MIDLANDS CORRESPONDENT

CHRYSLER U.K. has said it will have to stop all car assembly from to-morrow, laying off some 20,000 workers unless 340 strikers at its plastic components factory in Coventry accept arbitration without pre-conditions and go back to work.

The new threat in the company's operations comes only two and a half weeks after the drawn-out pay strike by 4,000 workers at the Stoke engine plant which cost Chrysler some £15m in lost production and made 7,500 employees idle.

The 340 strikers are demanding to be paid for the time they were laid off because of the engine workers' stoppage. The company wants to take the dispute to the Advisory, Conciliation and Arbitration Service, but says that the men are posing unacceptably pre-conditions. They are demanding to be held before agreeing to arbitration.

On the very day the rest of Chrysler resumed work after the engine workers' stoppage, the strike started and the company has now run out of plastic components such as crash pads and radiator grills, a spokesman said.

Mr. Griffiths expressed the hope that the strikers "will think again while there is still time."

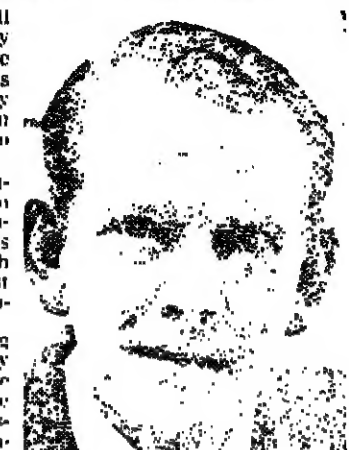
Arbitration

If there is no resumption of work by to-morrow car production would be closed indefinitely, starting with the Avenger plant at Ryton, Coventry, on the same day. The remainder would be closed 24 hours later.

Mr. Peter Griffiths, Chrysler's industrial relations director, said last night that "since the start of the strike the company has said it would agree to any decision reached by arbitration. The arbitrator must be free, however, to reach a decision without any pre-judgment by either side."

He warned that if the Coventry plants were forced to close again, "urgent export orders will be held up and further orders placed in jeopardy."

U.S. airlines on a cut-price flight into buses. Margins at the centre of politics. New deal for bursting cities.



Mr. Peter Griffiths: "Orders would be in jeopardy."

"The company is still losing money and it will take a real effort on everybody's part in this very difficult time for the motor industry if Chrysler is to have any real future in Britain," he said.

Mr. Griffiths expressed the hope that the strikers "will think again while there is still time."

Chrysler's joint shop stewards committee is expected to meet to-day to discuss the situation, and the workers will hold a mass meeting on Tuesday.

Pickets were out at the weekend at the Lincolnton factory of British Leyland at the start of a strike over 500 workers. The dispute, which has brought production to a standstill, is over a pay increase by members of the engineering and electrical unions.

The factory, which employs 1,500 makes body parts for a wide range of cars and a country plants were forced to close again, "urgent export orders will be held up and further orders placed in jeopardy."

FEATURES

Justinian	2
FT SURVEYS	
Property—1	13-24
2 Nottingham	32 & 33

ON OTHER PAGES

Appointments	6
Letters	23
Basic Lending Rates	24
Building Rates	25
Business Diary	26
Company News	26
Crossword	26
Domestic News	27
Executive's World	28
Home News	28
Insurance	28
Int'l. Company News	27 & 28
Jobs Column	28
Labour News	28
Money & Exchange	26
Races	27
Share Information	24 & 25
Special	27
The Technical Page	10
Today's Events	25
TV and Radio	27
Weather	28
Unli Trivia	29
La Redoute (For.)	8

For latest Share Index phone 01-248 8026

We fly the flag direct to Jo'burg every evening.

747s at either 2000 or 2145 depending on which day you fly.

With our special brand of care and attention on all of them.

Details from your Travel Agent or British Airways shop.

British airways

We'll take more care of you.





Don Garrard, Jill Gomez, Leo Goeke, Rosalind Elias and Donald Gramm before David Hockney's dropcurtain

Glyndebourne

The Rake's Progress

by RONALD CRICHTON

The old Glyndebourne production of *The Rake's Progress*, staged by Carl Ebert in designs by Osbert Lancaster, adorned an Edinburgh Festival and four summers in Sussex. On Saturday there arrived a brilliant new production of Stravinsky's opera by John Cox, designed by David Hockney and conducted by Bernard Haitink. It was greeted with enthusiasm. The welcome was won not only by individual contributors but by an uncommonly high first-night level of performance in a work so demanding to bring off well. Coming after the enjoyable if not completely satisfying *Cunning Little Vixen*, this new success should help Glyndebourne face the future with as much confidence as any opera festival can hope to muster now.

Since David Hockney, whose designs are undoubtedly one of the production's assets, has a way of attracting publicity, it needs to be made clear from the start that what gives this *Rake's Progress* its final cachet is the musical side. Haitink and the London Philharmonic perform Stravinsky's endlessly rewarding orchestral commentary with superb delicacy and rhythmic finesse. The 18th-century allusions are there in plenty, but on Saturday one noticed more strongly the echoes from other Stravinsky, both earlier and (in the attention Haitink discreetly drew to chords, single notes and intervals) later than the opera. In a reading remarkable for relation of detail to whole and for sure placing of climaxes, only one strand seemed too lightly passed over—the inexplicably magical trumpet solo that introduces Anne Trulove before Tom's house—the essence of autumn melancholy in a deserted London square.

The fine-spun, chamber-music quality of the playing may

create some difficulty for the singers, and perhaps encourages under-projection. Not in the case of the American bass-baritone, Donald Gramm, a newcomer to this country, but an experienced Nick Shadow, with a polished charm of manner that makes the character's intentions the more diabolical, velvety tone and impeccable timing (the producer must allow him a fraction of a second more for his "be you insane!" in the graveyard, before whisking him down the trap). Mr. Gramm plays beautifully with his compatriot Leo Goeke, singing his first Tom Rakewell with a small true voice never forced, never unmusical, but always able to make his mezzo voice tell—it is an ancient mistake to imagine that quiet singing will carry at Glyndebourne just because the house is small. Mr. Goeke is a subtle actor: note how the anticipatory sparkle in Tom's eye and the mobile features gradually dull as disillusion and satiety set in.

Tom's end-eyed, faithful Anne is the delightful Jill Gomez. She could flash out a little more in the cabaret of Anne's big aria, but I don't remember any soprano managing the last act too much sugar, but the inner implications are not thereby weakened. In the chorus scenes there is a wealth for eye to take in and mind to relish—the physical eccentricity and the more successful than most mezzos in ensuring that Baba's chatter comes through—what sort of timbre did Stravinsky have in mind? John Fryatt as Sellem rules the auction scene with insolent ease. Don Garrard is old Trulove, Malcolm King makes his mark as the madhouse keeper, Thetis Blacker is a raucous, hunched old boiler of a Mother Goose. The Glyndebourne chorus is splendid, individually and collectively and won as many laughs through artful articulation of Auden and

Kallmann's lines as the soloists. Hockney, designing his first opera, uses traditional methods—painted scenery, drop scenes, architectural motifs. Hogarthian in a most imaginative and an old hand. In one scene some comic trees make a friendly gesture to his predecessor, and he has Lancaster's potentially dangerous fondness for graphic jokes which make instant but not necessarily lasting points. Hockney's use of enlarged cross-hatching is not new either, but he carries it through (even to the table cloth used by Tom to stuff Baba's prattle), with endless and increasing resource, up to a most imaginative and original Bedlam scene. Here he has even succeeded in delineating chorus masks which don't impede the voices. The clear colours with effective use of black and white for the auction, so well with Stravinsky. This could become almost as much a classic of stage design as Rex Whistler's ballet on the same story.

Like the orchestral playing and the designs, John Cox's production demands to be experienced a second time. At first the sympathetic casting of Tom and Shadow may appear to coat the pill of morality with too much sugar, but the inner implications are not thereby weakened. In the chorus scenes there is a wealth for eye to take in and mind to relish—the physical eccentricity and the more successful than most mezzos in ensuring that Baba's chatter comes through—what sort of timbre did Stravinsky have in mind? John Fryatt as Sellem rules the auction scene with insolent ease. Don Garrard is old Trulove, Malcolm King makes his mark as the madhouse keeper, Thetis Blacker is a raucous, hunched old boiler of a Mother Goose. The Glyndebourne chorus is splendid, individually and collectively and won as many laughs through artful articulation of Auden and

Purcell Room

Dennis Lee

by DOMINIC GILL

I was impressed by the young Malaysian pianist Dennis Lee at his shared recital in the PLG's Young Artists and 20th-Century Music series last January, and recital last Friday evening—and also a little disappointed. Perhaps nerves were not as steady as they might have been; perhaps the oppressive heat in the hall played a part. But whatever the reason, the performances on this second occasion, capable as they were, lacked the same authority, failed to make the same contact, were never driven so conclusively home.

Lee has some important talents: a strong, clean technique, keen rhythmic sense, quick responses, an agreeable platform manner. But though his playing on Friday never lacked any kind of surface assurance, it did sometimes lack qualities more important still—variety of nuance and inflection, vivid shading of colour and phrase, luminous inner life. The two major works in his programme were the most successful, I specially liked his easy, gentle way with the minutiae of

Schubert's C minor sonata, and its finale, suddenly galvanised to life, brilliantly focused. There were moments, too, in Selma's *Caravaggio* which burst into flower, a fine, pungent "Florestan"; a beautifully accurate "Reconnaissance"; a whirlwind of a "Paganini". But subtler avenues were mainly left unexplored: the ambiguous anguish of "Lettres dansantes"; the tenderness and delicacy of "Chiarina"; "Chopin" and "Coquette"; the consuming passion of "Valse noble".

He has not yet really caught the full measure of Schoenberg's Three Pieces op. 11, an intelligent, but unfinished-sounding performance, still rather too close to the notes, its larger romantic dimensions undefined. Nor, more surprisingly, did he catch much of the seasickness or joyful swag of Ravel's *Jeux d'eau*, which he gave more aggressively than joyfully, punctuating the music, particularly at climaxes, with some unexplained, uneasy, pushed and hesitations. An interesting pianist nonetheless: and, I suspect, one to watch.

The International Arts Centre

The International Arts Centre, which occupies a three-storey building at 107-111, Newington Butts, SE1, has been founded to provide cheap facilities for artists and designers. There is room for exhibitions and lectures; there are also some low-cost studios available for 19 students. The Centre provides room for local meetings, receptions and conferences, all at very low rates. It publishes its own magazine, *IAC*, dealing with controversial arts issues. The current exhibition, called

Centenary celebrations of the Royal Shakespeare Theatre

The centenary of the Royal Shakespeare Theatre at Stratford-upon-Avon will be celebrated by a week-end of special events from Friday, June 27, and travel by boat down the Avon from the Sunday, June 29, to be opened by the Queen. The week-end will include the royal opening of the Centenary Garden, a royal gala performance of Henry V, an Elizabethan Fair, a televised performance of the Royal Shakespeare centenary church service, and a special Company in Henry V.

Sir Michael Tippett at Cheltenham

Sir Michael Tippett, 70 this year, will attend a birthday celebration to be held as part of the Cheltenham Festival of Music in his honour. Sir Michael, who has been associated with the Festival since the past 20 years, will attend the special birthday luncheon at Cheltenham's Queen's Hotel, on July 6. The luncheon will be followed by a Tippett concert at the Pittville Pump Room when the Lindsay String Quartet will perform Quartets One, Two and Three, and Alexander Young, tenor, will sing Tippett's song cycle, *Boyhood's End*, accompanied by Clifton Hillwell, piano. The Festival Service in the evening at the Church of the Holy Apostles, London Road, will include Tippett's Magnificat and Nunc Dimittis.

Mermaid

The Merry Wives of Windsor

by MICHAEL COVENEY

It is difficult to watch a good production of Shakespeare's comedy of the amorous Falstaff without wishing to hear Verdi's music. And it is difficult to watch a poor production without despairing of the play altogether. Either way, the cumbersome antics, relieved by little interesting poetry, guarantee an evening of some discomfort. A brilliant Ford can help, for there is plenty of opportunity in the part to develop a jealous humour, a real passion to counter-balance the rest of the nonsense. Josephine Wilson's production is less than good and Maxwell Shaw's Ford is less than brilliant.

Bernard Cusshaw's splendid Elizabethan design (the academic influence of C. Walter Hodges and Michael Stringer is acknowledged in the programme) promises much. It translates easily from the streets of Windsor to the Garter Inn. And, at the end, there is an engagingly crude change of gear as Herne's Oak lavades the wooden beams and the fairy impostors flit through the auditorium to settle around the stage. But the farcical events themselves are played out in a

flat monotone of forced, unreal merriment. There is no dodging the fact that Peter Schofield is under-equipped for the chief part. He looks all right: mountainous belly, red face, white whiskers, mischievous eyes. But he acts on a level of jovial amiability that falls after five minutes. Most of his performance involves

The Entertainment Guide is on Page 6

either guffawing away like Charles Penrose giving his Laughing Policeman or else charging sedately around the set like an overweight Falstaff. In fact, just before his transgressive apparition as the Old Woman of Brentford, he delivers the aside "Any extreme other than a mischief" with a most un-Falstaffian, effeminate emphasis. And there is barely a hint of convincing sexual bravura in his pursuit of the meddling Wives.

The production is vague in its delineation of social status, a

serious lack that sabotages the slender, but important thread of the love of young Fenton for Anne Page. The Fords and Pages are respectable, middle-class citizens whom Fenton has flattered for their riches before discovering the riches of true affection. But Sally Miles and Ann Windsor as the Mistress Page and Ford, speak as do the servants, in an awful stage Somersetshire that I thought was only still practised in a remote corner of Regent's Park during the summer months. The servants and low-livers are afflicted, too, with the Regent's Park Shakespearean disease that causes any one who is not a king or serious lover first to buckle at the knees and then collapse giggling when either speaking or spoken to.

The tedious business of packing Sir John with the dirty laundry is less well managed than is the outrageously tagged duet between the French physician (Granville Saxton) and Sir Hugh Evans (Frank Marlborough). There is some effective incidental music by Colin Tarn and some appropriate lighting by Peter Sutton.

Covent Garden

Falstaff by MAX LOPPERT

Verdi's last opera—its characters and, during even a tolerably good performance, its audience all "bedding in the sun" of that Olympian old age" (Bolt's phrase)—did not remain, during the Royal Opera revival on Friday, quite as inert as its first scene; but dramatically at least it seldom rose very far above that abysmal level. One strand seemed too lightly passed over—the inexplicably magical trumpet solo that introduces Anne Trulove before Tom's house—the essence of autumn melancholy in a deserted London square.

The Strauss in this concert was not the year's hero, Johann the Second, but Richard, whose Four Last Songs took the place of a concerto. They are, in a sense, a concerto for Strauss's favourite instruments—the soprano voice. The singer was Evelyn Lear, radiating goodwill and touches of artistry but not, except in the first verse of "Beim schlafengehen," the greater part of "Im Abendrot" and a successful first phrase or two elsewhere, always able to command the necessary flow of quiet, full tone at all levels. Conductor and orchestra performed prodigies of discretion, but the sunset glow was veiled.

RSC at the Aldwych

Despite the financial crisis that threatens the Royal Shakespeare Company's tenure at the Aldwych Theatre, David Jones, who has assumed his new responsibilities as RSC artistic director (Aldwych Theatre), has announced plans for two new productions.

The first will be a new comedy by Charles Wood called *Jingo*, and the second will be the first major professional production of the comedy written in 1801 by Harley Granville Barker, *The Marriage of Ann Leete*. *Jingo* will be directed by Richard Eyre, artistic director of the Nottingham Playhouse, and designed by John Carter, and will open on August 19. *The Marriage of Ann Leete* will be directed by David Jones, designed by Timothy O'Brien and Tazena Firsiroti, and will open on September 18.

Charles Wood's new play, a comedy of military collapse, is set largely in Raffles Hotel, Singapore, at the time of the Japanese invasion and the attack on Pearl Harbour. These two productions could mark the end of an era for the RSC if the necessary £200,000 is not found for them to continue their Aldwych operation during the financial year 1975-76. However, the Arts Council has expressed the hope that discussions with the Government about substantial increases in the RSC grant in 1976-77 could provide a solution to this year's problem.

LSO for UNA

The London Symphony Orchestra will give a concert in aid of the National Appeal Fund of the United Nations Association on Monday, June 30 at the Festival Hall. Sir Adrian Boult and Marc Soustou will conduct and John Lill will play Brahms's second Piano Concerto.

Festival Hall

Kurt Masur by RONALD CRICHTON

Like Klemperer, the New Philharmonia's former and lamented chief, Kurt Masur, conductor of Thursday's concert, was born in Silesia. He was connected with the Koenigsberg Oper in East Berlin, later with the Dresden Philharmonie, and is now with the Leipzig Gewandhaus Orchestra. He uses no stick, but the absence of one does not, at least from the hearer's point of view, carry the usual disadvantages, those slight shivers of ensemble which happen when the most august hands are waved stickless at the most accomplished players.

Secure ensemble, in fact, was one of the features of this solid programme of Schubert, Strauss and Brahms. Not a finger was out of place in those unaccompanied linking phrases for the violins in Schubert's Unfinished, which ought never to go wrong

but quite often do; there was no thought of sourness or lagging in the woodwind octaves of the first movement of Brahms's Fourth Symphony. The string playing in the slow movement was not only warm but absolutely clear, every voice contributing and properly balanced, every slur and hairpin observed, not merely for pedantic but for expressive ends.

And yet, in spite of such playing, the Fourth was not the powerful experience it should have been. Mr. Masur held back in the first movement, allowing the music to become sickly or, so that the grim coda felt like a change of direction. He did much the same in the finale, where the central sections of the piascaglia do indeed run gentle and thoughtful, but the undermost must always be there, however deep down, or the return

to the first speed cannot help seeming too much of a jerk. The Schubert was chorused and tuned with the utmost care. Mr. Masur quickened the tempo for the big tune in the first movement a little too dramatically.

The Strauss in this concert was not the year's hero, Johann the Second, but Richard, whose Four Last Songs took the place of a concerto. They are, in a sense, a concerto for Strauss's favourite instruments—the soprano voice. The singer was Evelyn Lear, radiating goodwill and touches of artistry but not, except in the first verse of "Beim schlafengehen," the greater part of "Im Abendrot" and a successful first phrase or two elsewhere, always able to command the necessary flow of quiet, full tone at all levels. Conductor and orchestra performed prodigies of discretion, but the sunset glow was veiled.

Old Hall, Lincoln's Inn

National Trust Concerts

by RONALD CRICHTON

Concert societies organising a series of chamber music series up and down the country are feeling the pinch. They cannot expect much official support in these times (and if they do, survival is of real importance not only for spiritual nourishment at reasonable prices, but for the artists, often talented youngsters, who cannot subsist on a few concerto engagements even if they are lucky enough to have them. While only top-liners can normally be expected to make recitals pay, The National Trust Concerts Society, one of these deserving causes, has recently announced a summer and autumn season in the following

great houses: Knole (Sevenoaks), Clarendon (Guldford), Dyrham (near Bath), Sudbury (Derbyshire), Townley (near Burnley), the Wyne (near Basingstoke), and much the same in the autumn at Bury St. Edmunds.

The Society's London concerts were formerly given at Fenton House, but have had to be moved (owing to uneconomic lack of space) to the Old Hall at Lincoln's Inn, a medium-sized chamber with vaulted oak roof and panelling friendly to string tone (unless my eyes grossly deceive me, it is not the best of chamber spaces produced on the Society's hand-out). In the intervals there are

quiet, leafy courts to stroll in. The present series of six concerts opened on Friday evening with a cello and piano recital by a young Russian couple, Tanya Remenikova and Alexander Braginsky, who have come to London from Israel. She was a pupil of Rostropovich. It may or may not have been the master who put the treble on her tongue; it was surely he who taught his pupil to put the music before display and to play as one with her husband and partner.

Mr. Braginsky began alone, with Beethoven's E major Sonata, op. 109. The first two movements were prelude, as if he were testing the hall. The variations expanded interestingly. Together they played three cello Sonatas, Beethoven (C minor from op. 5), Debussy and Strauss. They were intense, intelligent readings, with exemplary give and taken between the instruments (and no nonsense about the piano being the subsidiary partner), ardent in detail but not wayward. Even when the speeds were fast, which in finales they mostly were, the pulse was firm. The Debussy was rewarding for the amount of colour and feeling they put into it, but too subjective, too lacking in distance. Listening to the Strauss Sonata on a hot evening is rather like swimming in a bowl of thick cold soup, but the close of the slow movement was sweetly phrased, while the finale rampaged good-humouredly.

Geza Anda cancellations

Geza Anda is recovering from a major operation and will not be appearing at next month's Royal Philharmonic Orchestra Beethoven festival at the Albert Hall. Mrs. Anda said in London that her husband was making satisfactory progress and hoped to be out of hospital within two weeks.

The five Beethoven piano concertos Mr. Anda was to have performed will now be played by five different soloists—Murray Perahia, John Lill, Tomas Vassart, Moura Lympany and Gina Bachauer.

The Top 300

The Banker presents its annual list of the world's top 300 banks. In addition to details of the most significant changes over the year, the survey discusses the strains on bank capital and for the first time *The Banker* ranks the leading banks by country in a separate table.

How to save the UK economy

The accelerated fall in sterling last month, far from warranting all the gloomy comment that greeted it, should be applauded. The Editor argues that the establishment of a realistic value for the pound—together with a sustained "disinflation"—offers the only hope of curing Britain's economic malaise.

Bankers under scrutiny

Did you know that the average US bank president is likely to be substantially older than his British counterpart? Or that he is more likely to be a university graduate? These and other interesting comparisons are revealed.

THE BANKER

Can be ordered through bookstalls price 70p or direct from Bracken House, Cannon Street, EC4A 4BT. Price 90p.

JUNE ISSUE ON SALE NOW

All These Notes Have Been Placed This Announcement Appears For The Record Only
هذه النشيرة لتمام فقط. لا تترك تجميع هذه النشيرات

Private Placement

SAUDI RIYALS 27,000,000
AUSTRALIAN NATIONAL HOTELS LIMITED

ريال سعودي ٢٧,٠٠٠,٠٠٠
شركة الفنادق الأسترالية المحدودة

8 3/4 % 1980 Guaranteed Bearer Notes
سندات مضمونة لحامله بمعدل 8 3/4 % بالريال السعودي

Unconditionally and irrevocably guaranteed by
لقد اضمن غير مشروط وغير قابل للنقض من قبل

BANK OF NEW SOUTH WALES
بنك أوف نيو ساوث ويلز

Arranged and Managed by
تمت تنظيم الاصدار وادارته

Arab Finance Corporation s.a.l.
المؤسسة المالية العربية ش.م.ل.

provided by
تام في تنظيم

Arab Finance Corporation S.A.L.
المؤسسة المالية العربية ش.م.ل.

Riyad Bank Limited
بنك الرياض المحدود

Byblos Bank S.A.L.
بنك بيبلوس ش.م.ل.

National Commercial Bank
البنك الاهلي التجاري السعودي

Agent
وكيل الذفع

Arab Finance Corporation S.A.L.
المؤسسة المالية العربية ش.م.ل.

LABOUR NEWS

TUC call for employee say in local councils

BY LORELIES OLSLAGER, LABOUR STAFF

PROPOSALS for a radical reform of local government, giving council workers a say in running the authorities by whom they are employed, have been made by the Trades Union Congress in its latest drive for industrial democracy.

It is proposing that local authority employees should be given up to one-fifth of the seats on council committees with full voting rights.

The proposals, drawn up by the TUC's local government committee, have been sent to Mr. Anthony Crosland, Secretary for the Environment, for study. They would require changes in the law

and the TUC is seeking consultations with the Government "in due course."

The proposals for workers participation in local government came after the TUC's call that union-elected workers' directors should hold half the seats on the supervisory boards of private companies and public sector enterprises.

They do not take up initial calls by some unions for 50 per cent employee representation on local councils as such, and thus implicitly acknowledge the supremacy of political over industrial democracy.

The letter to Mr. Crosland

says "the case for enabling local government employees to participate in decisions of their employing authorities is as valid as for the rest of the working community. Councils have a responsibility to their employees as well as to the electorate."

In detail, the TUC suggests that local authority employees belonging to unions should have the right to elect representatives from among their ranks to sit on lower-level bodies such as the governing authorities of schools and colleges, and on various council committees. The employees should have at least two seats on each body, but their number should not exceed 20 per cent of total membership.

For single-purpose bodies, such as education or health committees, only the workers directly concerned would elect representatives. But representatives on committees serving more than one department, such as finance or policy and resources committees, would be elected by all trade unionists employed by the local authority.

The TUC says in its letter that teachers have been represented on local authority education committees since 1902.

The principle had thus already been accepted that council employees with special knowledge could contribute to the formulation of programmes and policies.

Port Talbot strikers seek union backing

BY OUR LABOUR STAFF

STEEL WORKERS at Port Talbot, the centre of BSC's development strategy in Wales, are seeking official union backing for their six-day-old strike which has halted all steel output at the plant.

The demand is being made as the men's union, the Iron and Steel Trades Confederation, resumes negotiations with BSC on a 30 per cent pay claim to-day.

The Port Talbot strike is threatening to halt production in the cold rolling section, where several hundred operatives depend on the week-end to stop work, bringing the total number of strikers to about 5,000.

The Iron and Steel Trades Confederation is expected to raise the issue which initially led to the stoppage in the talks to-day or when the TUC Steel Committee meets the Corporation to-morrow.

Some union officials did not seem unduly worried about the possibility of redundancies. They said that BR's workforce had been contracting for years and that further cuts were planned even before the latest pay deal.

But the National Union of Railwaymen said it would object strongly to the elimination of jobs if that resulted in a reduction of BR's vital services.

Mr. Marsh flew to South America yesterday in an effort to sell BR expertise and manufactures. This should please the unions, which have been saying for a long time that BR could become a major exporter if the necessary investments were made.

BR plans more economy talks with unions

BY OUR LABOUR STAFF

WITH THE threatened railway strike averted by Friday's 30 per cent pay agreement, British Rail plans to start talks with the unions as soon as possible on the economies that have to be made to finance the deal.

Mr. Richard Marsh, BR chairman, has said already that the £9.5m. needed for the rises agreed on Friday—which come on top of the previous £77.5m. arbitration award—would have to be found within the industry.

This could put some jobs and the railways' efficiency, in jeopardy.

BR said yesterday that it had no concrete plan yet to achieve the necessary savings. The matter would now be discussed with the unions.

Seamen's decision expected

BY OUR LABOUR STAFF

A DECISION is due this week on the claim after calls for a strike had been narrowly rejected by the executive.

It is refraining from saying whether it will accept the arbitration award if it does not come up to its expectations.

The arbitration tribunal which has been hearing evidence from both sides is expected to announce its award to-day or to-morrow, in time for the national executive of the seamen's union to consider it during negotiations resumed on a new pay offer from the employers. They had been on strike for 11 days needay to Friday.

The union agreed to arbitration on the claim after calls for a strike had been narrowly rejected by the executive.

Strike ends

FOURTEEN HUNDRED process and celon workers at Courtaulds, and Aintree, voted yesterday to return to work to-day while negotiations resumed on a new pay offer from the employers. They had been on strike for 11 days needay to Friday.

The union agreed to arbitration on the claim after calls for a strike had been narrowly rejected by the executive.

You have more to give the future than you may think

A bequest to Help the Aged can continue your goodwill for many generations by providing day centres and other practical help to the desperately lonely and needy all over the world.

It means that old folk struggling alone against dismal housing conditions and hunger are given a new lease of life and friendship and help.

No Gift Tax is payable on legacies to charity up to a total of £100,000, and a large estate can actually save considerable duty.

For full information write to: The Hon. Treasurer, the Rt. Hon. Lord Maybray-King, Help the Aged, Room FT15, 8 Denman Street, London, W1A 2AP.

£150 inscribes a name on the Founder's Plaque of a new Day Centre.

£100 names a hospital bed in memory in India or Africa.

The Kenya-based UN Environmental Programme is behind next June's Vancouver conference on the problems of urbanisation. John Worrall reports from Nairobi

A new deal for the bursting cities

SO MANY dire predictions have been coming from Mr. Maurice Strong and his professional environmentalists at UNEP, the UN Environmental Programme, in Nairobi, that ordinary people are becoming numb by the awesomeness, the magnitude and the complexity of it all. There is no end to the catalogue of disasters facing the world—pollution of the seas, rivers and atmosphere, the march of the deserts, degradation of the soil, the plight of overcrowded cities.

time to bring environment problems from the general to the particular. Action was demanded "instead of a re-analysis of the whole human condition."

Britain's representative, Mr. T. P. Hughes, said: "This organisation has too few resources, financial and human, to try to answer all the questions—we just will get spread too thin."

Mr. Christian Herter, the U.S. delegate. Largely as a result of that meeting UNEP is embarking on a new policy of selectivity. Heading the list of environmental priorities now to be given urgent attention is the crisis approaching the world's cities and towns, the "human settlements," in environmentalist jargon.



Mr. Maurice Strong, executive director of the Nairobi-based United Nations Environmental Programme

So baffling

The sheer volume of words pouring from UNEP has been so baffling, even to Governments, that it has been losing credibility outside the world of the professionals. In the first flush of activity as the "world's environmental conscience" UNEP produced a vast array of statements on the awful human condition. Mr. Strong's Executive Director's annual report to the UNEP Governing Council on The state of the environment ranged across food, population, energy, the oceans, raw materials, arid lands, climate, water resources and tropical forests from Trinidad to Timbuktu. If anything was wrong with man's environment it was all there, closely researched, fully documented.

Some restiveness, however, was apparent at the last meeting of UNEP's 85-member Governing Council, a body which represents a cross-section of the world's nations, big and small. Some forward practical means to make human settlements better places

Inexorable

One prediction, derived from statistics, is that by the turn of the century more people will be living in the cities and towns than in the rural areas. The inexorable drift to the towns is there for everybody to see in the industrial nations and especially in the developing nations, where life in the cities seems to hold out more economic hope, more jobs, and certainly more joy than life in the countryside.

To focus attention on this almost unstoppable urban drift and to correct the lack of foresight to deal with it in most countries, the United Nations has planned a practical and down-to-earth exhibition and conference which will not only explain the problems but also seek to put forward practical means to make human settlements better places

sounder houses for the millions whose only hope now is in slums and bigger slums, how to provide enough pure water, sanitation, energy, transport, food, clean air. It will be a happy hunting ground for environmentalists putting forward their most revolutionary ideas, but out of it may come a new deal for the world's bursting cities.

The British environment team says its national contribution to Habitat 78 is being prepared "with the intention of achieving an exchange of views on a range of practical solutions. Our objective is to seek solutions to the problems of how to control and shape the changing environment of our settlements in a way that benefit the community as a whole."

Blight

One of the important functions of Habitat 78 is to demonstrate to poor developing nations how they can go on developing, as they must, while at the same time avoiding the appalling environmental blight which the older nations have created in their backyards. There is a strong feeling among some developing countries that the environmental management will retard their development; environment is only for the rich, they say.

Housing

A great deal of attention, of course, is being paid to housing for the world needs 30m. new housing units a year to keep pace with expanding populations. New housing materials will occupy a lot of space at Habitat 78, with all the experiments and developments in recycling waste such as mud, straw, sugar cane rice husks, coconuts, and processed carbage straight from the town tip.

For the conference there is a word of warning about over planning, or worse planning, from a UNEP expert who once visited a housing scheme for nomadic families: "The families were living in their tents, and the animals were living in the houses, simply because the houses were alien to their culture and experience."

FREEDOM. THAT'S WHAT YOU GET OUT OF A BANK ACCOUNT WITH LLOYDS.

Many people think of a bank simply as a convenient means of storing and handling their money.

We agree that a cheque book is a useful thing to have. But at Lloyds, our customers know that we can offer a good deal more than that.

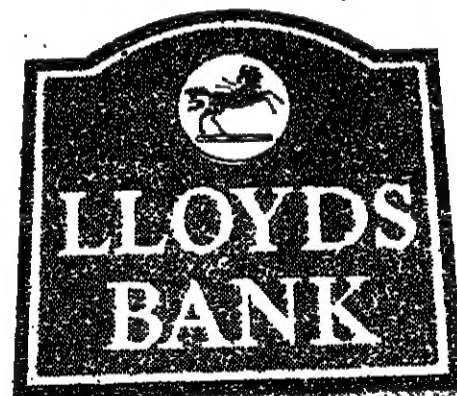
We can give you freedom.

Freedom from so much of the worry, routine and paper work that can surround the business of money.

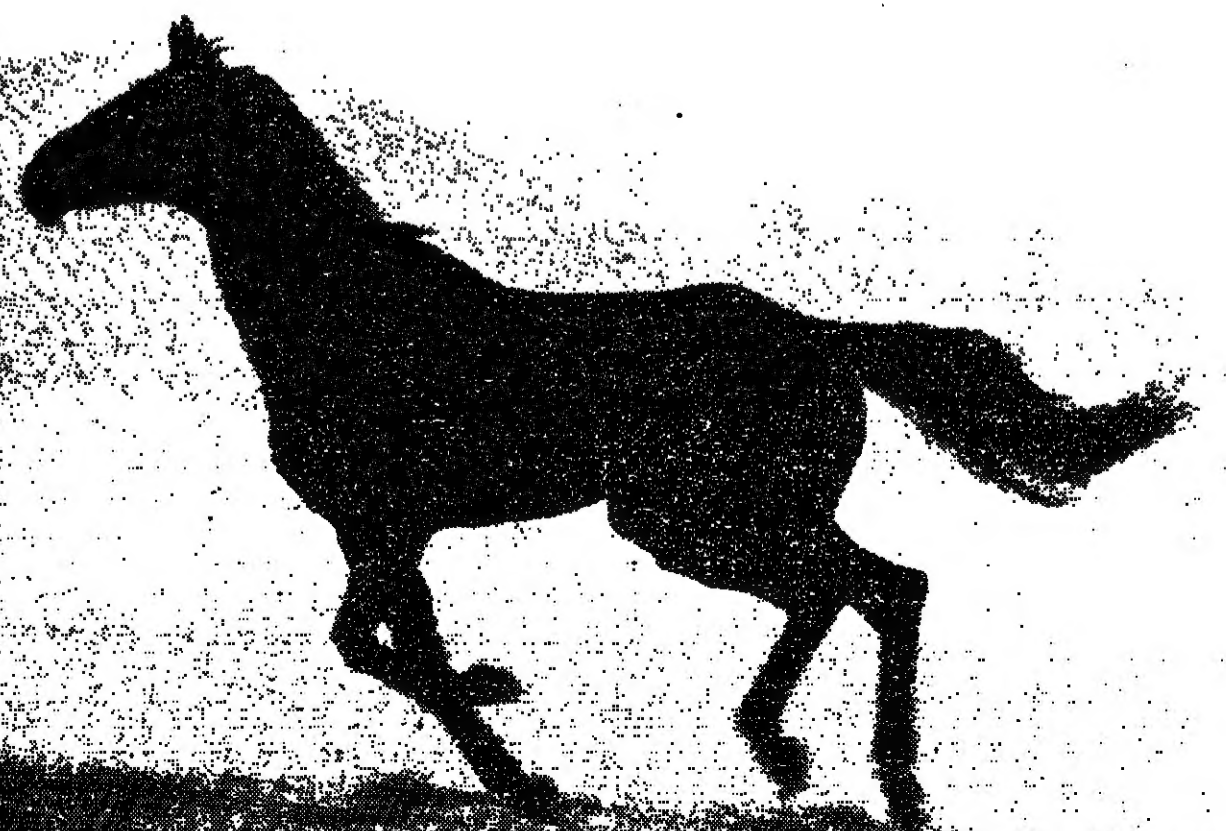
For personal customers, we provide a wide range of financial services through our branches, backed by specialists in investment, insurance, tax and many other areas.

For businessmen, we can make a major contribution to company operations in areas such as leasing, export services, pension funds, share registration and payroll administration, as well as in our traditional role as a provider of finance.

Feel free to come and talk to us about how we can make your financial life easier.



A LOT MORE THAN MONEY AT THE SIGN OF THE BLACK HORSE



The incredible Triumph Dolomite Sprint.

It's got better 0-60 acceleration than the Citroen Maserati* (£7,226)...
virtually the same performance as the BMW 2002 Tii* (£3,599)...
the fuel economy of the Audi 100 Coupé S* (£3,890). (*Autocar)

The Dolomite Sprint. At £2,936 it represents the
kind of all round value for money more and more Europeans
are coming to appreciate.

Prices correct at time of going to press.



Triumph Dolomite Sprint. Price £2,936.70 ex. works. Including VAT, Car Tax and fitted inertia reel front seat belts. Number plates and delivery charges extra.



Triumph

Cars that live up to their name.

Rover Triumph, British Leyland UK Limited, Coventry. Telephone: 0203-75511.

The Executive's World: The Office

EDITED BY JAMES ENSOR

MARY DUNN'S GRADUATE SECRETARY DEMANDS

"Something she can call her own"

MARY DUNN has just been made the first woman professor at the University of Strathclyde. This university was the first in Britain to elevate secretarial studies to degree course status.

Professor Dunn has headed the Centre of Secretarial Studies—now the Department of Office Organisation—since its inception in 1970. There are currently some 1,200 graduate and post-graduate secretaries who have completed the three or four-year BA degree course.

The philosophy behind the high-level training of secretaries is a simple one according to Professor Dunn. "The able young women who want a secretarial or broader business career should be able to study for that career alongside their peers in the university environment. They must have a sound understanding of the theory and practice of management because they are going to be working with someone at the top. On the other hand modern management, facing pressures its predecessors never dreamed of, needs the assistance of secretaries whose education and training is of university level."

Strathclyde is still the only University to offer a degree course, although Professor Dunn thinks it significant that the Council for National Academic Awards has said it will consider degree courses with secretarial studies. Several Polytechnics already offer high-level secretarial courses, although without the BA degree.

Miss Dunn firmly refutes the suggestion that "her" girls may emerge after graduation with too academic or too sheltered an outlook. "We place great emphasis on skills, and the whole of the third year of the course is devoted to purely secretarial studies. It's my constant fight in the university to quell the great cry for us to be more academic."

"There is a tendency these days to play down the skills. It's a form of intellectual snobbery, and certainly not in keeping with what employers want."

The course consists of 11 qualifying classes: subjects studied by the undergraduate include shorthand, typewriting and other business machines, study and practice, business economics, administration, industrial relations, marketing and office organisation. There is also a post-graduate diploma course in secretarial studies.

After such formidable and lengthy training the Strathclyde graduate secretary expects adequate reward in terms both of job satisfaction and remuneration.



Mary Dunn—Strathclyde's first woman professor

"We do tell our girls to Intelligence and ability want to remember that although they take a University degree in their degree, they have very little working experience. They won't get their £3,000-a-year jobs right away, and they must be willing to listen and let experience speak for itself."

"But expectations are high. She expects to be given responsibility, to be treated as someone with analytical skills; she does not want to sit at a typewriter 75 per cent of the time. And she must have an area where she is free to develop within the organisation. She is willing to do anything that comes her way, provided that at the heart of the job there is something she can call her own and use her talents and skills on. She is not just there to do as she is told."

Most of Professor Dunn's views on what constitutes the main qualities and demands of the high-powered Strathclyde graduate, also apply quite logically to any other senior secretary. She believes their contribution to the business world is the indispensable function of "increasing the productivity" of their executives, and therefore of their organisations.

Unlike many pundits on the secretarial scene today, Miss Dunn does not denigrate the job. She does not find it at all odd that young women with

Some girls with women's lib ideas take the course with no intention, they say, of becoming just a secretary, simply because it will get them in at the level they want. What they don't so readily appreciate early on is that the jobs they get are very exciting, challenging and rewarding."

Miss Dunn holds no brief for the opinion that inside every secretary there is a "junior executive" struggling to get out.

Having taken several years to complete their comprehensive secretarial training, many girls are not prepared to serve the long apprenticeship necessary to go into management. They want to be right in the thick of things straight away, and that's what they get with top-level secretarial jobs.

"The main challenge is to get the job of secretary upgraded to real professional status and granted a royal charter. This could take 10 years, but I am convinced it will happen. Fortunately, we have passed the time when girls were being derided for doing this work; secretaries are once again beginning to receive the kind of recognition they deserve."

EVE MACPHERSON

The end of the electric typewriter

BY ROY LEVINE

OFFICE EQUIPMENT technology is so rapid these days that it often seems difficult to keep pace with obsolescence. In the U.S., leader of the innovators, many large companies are appointing special office managers whose sole job is to keep an eye on the changing face of technology, so that expensive equipment bought today is not outdated tomorrow.

One of the most important developments forecast for the second half of the 1970s is the demise of the electric typewriter—yet in the U.K. the electric typewriter market is growing rapidly as many offices are replacing manuals. Almost all of the manuals made in the U.K. are for export while some £20m. is spent importing electric typewriters from the U.S. and Germany. Yet the trend in the U.S. is that word processing machines are replacing electric typewriters—and it is normally only a matter of years before an American trend makes an impact in this country.

According to a survey just published by Quantum Sciences Corporation, the market for office electric typewriters in the U.S. will peak in 1976 as the trend to text editing (or word processing) becomes more pronounced. By 1977, the annual sales of text editing equipment will exceed that of office electric typewriters.

Naturally, in spite of the steady decline predicted for the electric typewriter market, machines will continue to be important—in 1978, the annual terminal date of Quantum's survey, the installed base of electric typewriters will still be 12 times that of

all text editing stations. Despite this difference in installed base, however, the amount of text prepared on text editing typewriters will be almost equal to that prepared on electric typewriters because of their greater utilisation and higher productivity. One of the main reasons for the penetration of the electric typewriter is the increasing availability of cheaper text editing typewriters, starting from the IBM Memory Typewriter at around £3,183 downwards.

"These devices," says Quantum, "will be primarily installed in secretarial editing stations rather than in word processing centres where greater editing capability would be required. They will also be used within the small office environment where higher priced units cannot be so justified to-day."

The point is made that medium- and large-sized offices which account for less than 4 per cent. of U.S. offices will make up nearly two-thirds of the market in word processors and copiers by 1978. The large offices will be concentrating on forming the integrated office which is becoming more popular and is being supported by the developments in technology. Quantum points out that separate office products such as typewriters, copiers and telephones are presently used on a stand alone basis but that future trends will be towards multiproduct capabilities and automated systems where these separate functions are merged.

Over the period covered by the report (1973-78) the annual market for electric typewriters is expected to grow by only 0.4 per cent. to \$500m, while the text editing market is expected to grow at 18.6 per cent. a year to \$700m.

Single text editors have been the mainstay of the text editing market and will continue to lead throughout the period. But overall there will be a shift in growth rates in favour of the keyboard display and shared processor systems. Annual growth rates approaching 100 per cent. a year are forecast for the CRT (Cathode Ray Tube) and shared processor systems against an overall growth rate of just under a fifth.

The main reason for the rapid shift to automatic preparation of texts is the search for machines that can help maintain or increase productivity in the office during a period when the number of clerical

employees in the U.S. is expected to rise faster than the rise in total labour force. And their salaries will continue to increase rapidly. Presently secretarial salaries in New York, average \$8,750 a year, nearly twice the U.K. average and matched only in Europe by the German average of \$7,700. Furthermore, American business spends an estimated \$12bn. a year on the preparation of text, an activity which is virtually all labour intensive.

Only in Germany where IBM developed word processing, is there the same commitment by business to seeking better ways of producing texts. There, relatively high secretarial costs and the presence of a strong indigenous text processing typewriter industry generates the same keenness to create efficient typing.



The IBM Memory Typewriter—taking over from the electric.

editing market is expected to grow at 18.6 per cent. a year to \$700m.

Single text editors have been the mainstay of the text editing market and will continue to lead throughout the period. But overall there will be a shift in growth rates in favour of the keyboard display and shared processor systems. Annual growth rates approaching 100 per cent. a year are forecast for the CRT (Cathode Ray Tube) and shared processor systems against an overall growth rate of just under a fifth.

The main reason for the rapid shift to automatic preparation of texts is the search for machines that can help maintain or increase productivity in the office during a period when the number of clerical

employees in the U.S. is expected to rise faster than the rise in total labour force. And their salaries will continue to increase rapidly. Presently secretarial salaries in New York, average \$8,750 a year, nearly twice the U.K. average and matched only in Europe by the German average of \$7,700. Furthermore, American business spends an estimated \$12bn. a year on the preparation of text, an activity which is virtually all labour intensive.

Only in Germany where IBM developed word processing, is there the same commitment by business to seeking better ways of producing texts. There, relatively high secretarial costs and the presence of a strong indigenous text processing typewriter industry generates the same keenness to create efficient typing.

ONE OF the most ambitious—and successful—examples of how the telephone can replace or augment face-to-face meetings will be described in detail next month at a major Teleconferencing seminar. The Open University, which is organising the conference, will describe how 35 groups, each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

According to an excellent study of the European market done by Mackintosh Consultants, the installed base of text processors in Germany was 22,000 units at the end of last year. By the end of 1979, the installed base will be worth an estimated 160,000 units, when there will be nearly 16 machines for every 1,000 office workers.

In the U.K., where the office population is forecast to grow from 8.1m. people in 1976m, there will be only 7 machines per thousand office workers.

The installed base in the U.K. at the end of last year is estimated at 9,700 machines, mainly paper-based. Unit volume is forecast to rise at no less than 50 per cent. a year, creating a base of nearly 70,000 mainly magnetic disk units by 1979. In value terms the market is expected to rise by 100 per cent. a year to \$88m.

Most of these surveys were prepared before the harshness of the present economic recession began to show and in the light of current experience, with a virtually stagnant WP market in the U.K. in volume terms, the predictions could probably be downgraded.

But the point is driven home that office machine technology is fast changing and office managers must be on their toes.

*Word Processing—discussions to Copiers, EDP, obtainable from Input-Two-Nine, 5, Banstead Road, Surrey, CR2 3ER.

*The European Office Equipment Market 1974-1979, obtainable from Mackintosh Consultants, 33, Bruton Street, London, W.1.

A measure of clerical efficiency

BY DAVID CHURCHILL

CLERICAL EFFICIENCY is probably one of the last frontiers available to cost-conscious managements. Not only is office bureaucracy increasing at an alarming rate, but also the cost and availability of office staff is prohibitive.

Bernard Marks, chairman of the Alfred Marks Bureau, reports that secretarial and clerical staff are as scarce now as they were during the boom times of 1973. Yet while most managers are well aware of the problem, they feel unable to cope with the situation. An executive will often be better able to plan a merger or launch a new product than he can effectively organise his secretary's time.

The benefits that can be gained from effective office management, however, can be substantial in both cost savings and sheer efficiency, and these are fully outlined in a new booklet published by the Institute of Chartered Accountants in England and Wales.

It suggests that in many offices, staff time is only effectively used for about 50 per cent. of the time. In wage departments, for example, three days of intensive work preparing payrolls are balanced against two days of relative inactivity.

The booklet questions, however, whether the management is aware of situations such as these, and what would be the possibilities of bringing in extra work or lending staff to other departments on slack days. And if the total company staff increases, at what point is an extra wages clerk needed—and when will he become fully employed?

These, and many similar questions such as the true cost of typing a letter, can only be answered by measuring clerical work. This is practical, say the accountants, for about 80-90 per cent. of office work and the more repetitive the work, the easier it is to measure an otherwise accurate results.

Mechanical work, which involves use of duplicators or photocopying machines and accounts for about 30 per cent. of total office work, is almost completely measurable. Creative work, however, is hard to measure but can be predicted or estimated.

Output identification
There are several ways of physically measuring clerical work, but the booklet suggests choosing output identification units (OIU) as a basis. These OIU's should be uniform for one department, easily counted, and the logical output of the department. Thus an OIU for a wages department could be "one wage packet"—perhaps counted by payroll lines—plus such subsidiary OIU's as a monthly tax summary.

Measurement can be carried out on a self-recording basis, or by batch counting or activity sampling to establish time taken. The more sophisticated the measurement required—such as multiple regression analysis—the more staff have to be trained or outside consultants called in.

But measurement by itself is of little intrinsic value. Its worth is only apparent if the results are used to set standards or targets which are then used to plan output, staffing levels, and monitor progress.

Arguably, objective measurement of standards should ensure that there are enough staff for the work as well as everyone having a satisfying full day's work. And there is the bonus for staff in that productivity deals can be negotiated, ensuring a fair rate for the job.

*Accountants' Direct: Clerical Work Measurement, published by the Institute of Chartered Accountants in England and Wales, price £1.25.

Telephone talk

ONE OF the most ambitious—and successful—examples of how the telephone can replace or augment face-to-face meetings will be described in detail next month at a major Teleconferencing seminar. The Open University, which is organising the conference, will describe how 35 groups, each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

tutorials on a multi-point conference system. Audio-conferencing is one of the Post Office's most heavily criticised business services. The PO's recent promotion of Teleconferencing has centred on Confravision, the visual service currently undergoing extended trials—and carrying tariffs each of one teacher plus seven separately located students, using their home telephones, have been holding group

despite their much lower cost, partly because the PO's Marketing Department holds that demand for a non-visual service is limited.

The conference on July 18 in London will bring together communications experts and academics from a wide range of organisations.

Conference details from: Mr. Ben Turok, RTS, Walton Hall, Open University, Milton Keynes, MK7 6AA. Tel: 0908-74066. Conference fee: £5.

CHRISTOPHER LORENZ

OVERSEAS NEWS

Angolan leaders face uphill reconciliation task

BY JOHN WORRALL

NAKURU, June 22.

LEADERS OF Angola's three liberation movements, having agreed to stop violence and work together for unity, have today begun to face the problem of how to implement the pact with their supporters.

The agreement was reached yesterday at Nakuru, and included pledges to free all prisoners and guarantee to each other the right to free political activity anywhere in the country. They also agreed to disarm the civilian population and form a national army with a maximum of 30,000 men, close individual training camps, eliminate distinctive uniforms and insignia, and set a date in October for elections to be held before Angola becomes independent from Portugal on November 11.

The three leaders said in a communiqué that if difficulties arose another summit would be held in Angola. At the end we were treated to the astonishing spectacle of these three leaders, Agostinho Neto, Holden Roberto and Jonas Savimbi hugging and kissing each other in an emotional reconciliation scene. The veteran Jonas Kanyatta stood by smiling at what he had

brought out of the Angolan hat, and insisted on them shouting "harambee" the Swahili word for "pull together."

But sceptics wondered how long the euphoria will last. The optimists believe they have no option but to make it stick with independence on November 11, an election in between, and the need to organise it all themselves with the virtual abdication of Portugal from all responsibility.

They decided to give more support to the transitional government now split by dissension. They said the Government had "made laudable efforts to resolve the problems facing Angola but they admitted that they themselves and their followers had contributed to the Government's weakness by acting without its sanction or not giving it full support.

The leaders solemnly agreed to force militants to observe Government decisions, to collaborate positively with the Government. The liberation movements are to launch an immediate campaign to prepare the civilian population voluntarily to give up their arms.

The leaders admit, however, the extreme difficulty facing them over the elections which entail a census, a 30 days electoral campaign preceded by the promulgation of the electoral law and the fundamental law. The elections are to be held in October with the first meeting of the constituent assembly some time in November.

In the view of the worsening economic situation in Angola the leaders are to urge the transitional Government to speed up the clearing of the congested Luanda and Lobito harbours, honour commercial accounts at the international level, impede strikes and salary demands, control inflation, stop diamond smuggling and ease communications to Luanda and other population centres.

The international commission for refugees is to be set up to settle the thousands of Angolans returning from exile and reintegrate them into the economic life of the country. The Katanga ex-patriates who fled to Angola after the Congo war are to be disarmed and likewise the Portuguese army. There is to be an immediate creation of an Angolan Foreign Affairs office by the transitional Government to solve Angola's pressing foreign affairs problems and promote its external policies.

At the end we were treated to the astonishing spectacle of these three leaders, Agostinho Neto, Holden Roberto and Jonas Savimbi hugging and kissing each other in an emotional reconciliation scene. The veteran Jonas Kanyatta stood by smiling at what he had

struck in order to maintain the differentials. The talk now is of the military stepping in to clear the huge backlog of ships that has accumulated in the harbour. Some cargo vessels have in fact now left Luanda, without either discharging their loads or taking on new cargoes. One ship has waited over 90 days to off-load its cargo of Swedish wheat and another has waited empty for over a month to pick up a cargo of cement. While Luanda is of critical short of sugar two mid-May but as soon as they were awarded a backdated in sugar have been waiting for create the stevedores who are hired on contract and are responsible for the actual load, strike is affecting Angola's coffee and unloading of ships.

Angola is the third largest coffee exporter in the world, but of the 7,000 tons that should have been loaded in May only 1,400 were taken on board and even if the strike were to end to-morrow, no coffee would be loaded this month as no suitable vessel is available.

Besides the strike, importers and exporters have complained of a massive fall in productivity of dock workers. For the port of Luanda, productivity is down to 25 per cent of what it was before Portugal's April 25 coup last year.

Besides the fall in productivity, another problem in the docks has been the reduction in working hours caused by the present unrest. Whereas stevedores could once be found to work three shifts around the clock the harbour now closes at 9 p.m. Dock workers have to travel back to the troubled townships that surround Luanda to comply with curfews. In addition, one shipper reported that during the present troubles he has been losing a far higher proportion of cargoes through theft and vandalism, although actual looting in the city itself has not occurred.

If the port situation is bad, road transport is in desperate straits. Luanda relies on trucks to bring in its food supplies and the coffee exporters bring their product to the dock-side warehouses by road.

Whereas stevedores could once be found to work three shifts around the clock the harbour now closes at 9 p.m. Dock workers have to travel back to the troubled townships that surround Luanda to comply with curfews. In addition, one shipper reported that during the present troubles he has been losing a far higher proportion of cargoes through theft and vandalism, although actual looting in the city itself has not occurred.

If the port situation is bad, road transport is in desperate straits. Luanda relies on trucks to bring in its food supplies and the coffee exporters bring their product to the dock-side warehouses by road.

Canadian pulp mills face strike

By Robert Gibbons

MONTREAL, June 22.

MAJOR PULP and paper companies in eastern, central and western Canada have announced shutdowns this summer as wage bargaining enters the critical period.

While most industry observers believe there is a strong possibility of a strike in the West, perhaps lasting as much as six weeks, some hope remains of a settlement in the east.

Inventories of newsprint and lumber products are high everywhere, though demand and publishers have been stacking up newsprint for several months in expectation of strikes in the east and west.

The international unions (mainly in the west) and the Canadian Paperworkers Union (all-Canadian since last year) are asking for around 40 per cent in a one-year contract.

The unions usually chose a target for a strike and then settle with the rest on the basis of the agreement which emerges from the test case. The eastern newspaper companies, most of them full integrated forest products companies nowadays, are believed by some observers to be ready to grant pay rises of around 15-20 per cent for one year, but no more.

The Canadian Pulp and Paper Association has started a national advertising campaign claiming the average Canadian industry worker now earns \$6.07 an hour against \$5.25 in the U.S. If Canadian wages continue to rise at recent rates, the industry would become non-competitive and Canadian jobs would be lost.

Gun battle at barracks

By Robert Lindley

BUENOS AIRES, June 22.

A BATTLE involving automatic weapons, heavy arms and grenades raged for 10 minutes around an infantry regiment barracks near the centre of the Argentine capital late last night.

The battle occurred around the barracks of the First Infantry Regiment, known as the Patricios which also came under attack in a confused night-time exchange only 10 days ago. The barracks lie in the military zone which also includes the barracks of a Grenadier Regiment, the headquarters of the First Army Corps and the capital's military hospital.

First reports said the Patricios regiment had been under fire from nearby buildings. The sources said that Mr. Khaddam, explaining the Syrian position, not only insisted that a settlement should be reached as soon as possible but that a time-table should be drawn up for an all-embracing solution based on Israeli withdrawal from Arab territory occupied in 1967 and re-establishment of the national rights of the Palestinian people.

Arab observers, always suspicious of Israeli intentions, have expressed the belief the map drawn up by the Israeli Labour Party for the future Israeli borders contributed to rendering the Syrian-Arabian talks a failure. The map was released on the eve of Khaddam's talks in Washington.

President Anwar Sadat, meanwhile, has indicated in a new interview published here to-day that Egypt would be ready to recognise the State of Israel on basis of Security Council resolution number 242, and joint command.

Mr. Jalloud also proposed a combined release by both Iraq and Syria of all peaceful settlements offered for the Middle East. As an inducement Mr. Jalloud brought about a cessation of the fierce press campaign between Syria and Iraq over the sharing of the waters of the Euphrates river.

Relations between Iraq and Syria have deteriorated markedly since March when Iraq charged that Syria was hoarding the water of the Euphrates River behind a dam being built in Northern Syria with Soviet aid. The Euphrates originates in Turkey and flows through Syria and Iraq to the Gulf. Damascus announced this month, however, it would provide Baghdad with the water it needed.

Libya, incensed at the Baghdad-Tehran accord, is also known to be showing an active interest in Kurdish developments, although it is uncertain whether it has extended to an offer of active support.

offer can be taken too seriously. Another important consideration for the Kurdish leader, Mullah Mustafa Barzani, would be the position of 97,000 Kurds living in exile in Iran. The Shah would not look kindly on a resurgence of guerrilla activities in Northern Iraq since this could easily undermine the Iraqi-Iranian accord signed this month under which the Iranians gain significant territorial concessions from neighbouring Iraq for withdrawing support for the Kurds.

Relations between Iraq and Syria have deteriorated markedly since March when Iraq charged that Syria was hoarding the water of the Euphrates River behind a dam being built in Northern Syria with Soviet aid. The Euphrates originates in Turkey and flows through Syria and Iraq to the Gulf. Damascus announced this month, however, it would provide Baghdad with the water it needed.

Libya, incensed at the Baghdad-Tehran accord, is also known to be showing an active interest in Kurdish developments, although it is uncertain whether it has extended to an offer of active support.

Portuguese parties pleased at firm stand by military

BY JANE BERGEROL

LISBON, June 22.

POLITICIANS from all major parties have greeted the Armed Forces Movement's week-end "political plan of action" as the most important revolutionary manifesto since the AFM's original programme of April 25, 1974. They say it carries to end indiscipline in the armed forces by banning political organisations within barracks.

In principle, at least, it has put a stop to extreme Leftists' efforts to establish soldiers', sailors' and airmen's councils to which part of the breakdown in military discipline has been widely attributed.

Although Copcon security forces are not explicitly mentioned, this is a severe setback for Copcon extreme left ideologues and in particular for their commanding officer, General Otelo Saraiva de Carvalho.

The Armed Forces Movement has also taken a firm line against the extreme left and will outlaw armed brigades under a new law, to be published soon.

The economy gets lengthy treatment in the plan. But, while the council details Portugal's current economic crisis—

which is expected to double the balance of payments deficit to around \$580m. and cause a fall in national income of 6 per cent this year—concrete measures to deal with the situation are limited to administrative reform, decentralisation, and the intention to introduce wage and price controls, plus an appeal for austerity from consumers. A new three-year economic plan is on the stocks but how far that will get remiss to be seen.

Finally the media are to be guaranteed freedom of expression but at the same time, two daily newspapers, the radio and television are to be used as propaganda vehicles for AFM thinking.

There is something in the document for everyone—from the extreme left to the right of the political spectrum. It embodies certain fundamental contradictions which the military are somehow hoping will synthesise into "Portugal's way to Socialism," by marrying political parties to a revolutionary mass movement, state control of industry to workers' control, freedom of the press to state propaganda.

Ford 'failed to talk Syria into accepting interim accord'

BY IHSAN HJAZI

BEIRUT, June 22.

ARAB DIPLOMATIC circles report that the last round of talks in the U.S.'s reassessment of its Middle East policies have ended in disagreement with President Ford failing to convince Syria's Foreign Minister of the need for an interim agreement between Israel and Egypt in Sinai.

Both President Ford and Dr. Henry Kissinger, the Secretary of State, apparently tried to persuade Mr. Khaddam to agree to such a settlement even if it was not necessarily linked to another in the Golan Heights. Mr. Khaddam, predictably refused to accept a proposition which the Egyptians themselves have repeatedly said they would refuse to accept.

The sources said that Mr. Khaddam, explaining the Syrian position, not only insisted that a settlement should be reached as soon as possible but that a time-table should be drawn up for an all-embracing solution based on Israeli withdrawal from Arab territory occupied in 1967 and re-establishment of the national rights of the Palestinian people.

Arab observers, always suspicious of Israeli intentions, have expressed the belief the map drawn up by the Israeli Labour Party for the future Israeli borders contributed to rendering the Syrian-Arabian talks a failure. The map was released on the eve of Khaddam's talks in Washington.

President Anwar Sadat, meanwhile, has indicated in a new interview published here to-day that Egypt would be ready to recognise the State of Israel on basis of Security Council resolution number 242, and joint command.

Mr. Jalloud also proposed a combined release by both Iraq and Syria of all peaceful settlements offered for the Middle East. As an inducement Mr. Jalloud brought about a cessation of the fierce press campaign between Syria and Iraq over the sharing of the waters of the Euphrates river.

Relations between Iraq and Syria have deteriorated markedly since March when Iraq charged that Syria was hoarding the water of the Euphrates River behind a dam being built in Northern Syria with Soviet aid. The Euphrates originates in Turkey and flows through Syria and Iraq to the Gulf. Damascus announced this month, however, it would provide Baghdad with the water it needed.

Libya, incensed at the Baghdad-Tehran accord, is also known to be showing an active interest in Kurdish developments, although it is uncertain whether it has extended to an offer of active support.

offer can be taken too seriously. Another important consideration for the Kurdish leader, Mullah Mustafa Barzani, would be the position of 97,000 Kurds living in exile in Iran. The Shah would not look kindly on a resurgence of guerrilla activities in Northern Iraq since this could easily undermine the Iraqi-Iranian accord signed this month under which the Iranians gain significant territorial concessions from neighbouring Iraq for withdrawing support for the Kurds.

Relations between Iraq and Syria have deteriorated markedly since March when Iraq charged that Syria was hoarding the water of the Euphrates River behind a dam being built in Northern Syria with Soviet aid. The Euphrates originates in Turkey and flows through Syria and Iraq to the Gulf. Damascus announced this month, however, it would provide Baghdad with the water it needed.

Libya, incensed at the Baghdad-Tehran accord, is also known to be showing an active interest in Kurdish developments, although it is uncertain whether it has extended to an offer of active support.

offer can be taken too seriously. Another important consideration for the Kurdish leader, Mullah Mustafa Barzani, would be the position of 97,000 Kurds living in exile in Iran. The Shah would not look kindly on a resurgence of guerrilla activities in Northern Iraq since this could easily undermine the Iraqi-Iranian accord signed this month under which the Iranians gain significant territorial concessions from neighbouring Iraq for withdrawing support for the Kurds.

Iran poll produces new faces

By Robert Graham,

Middle East Correspondent

TEHRAN, June 22.

IRANIANs, voting for the first time under their new single party system, have elected a substantial number of fresh faces to Parliament. Preliminary estimates suggest that as much as 80 per cent of those elected to the 288 seat Majlis (lower house) are new members.

The voting, which took place on Friday, also involved the election of 30 Senators to Senate. Another 30 Senators are appointed directly by the Shah.

This influx of new blood into Parliament has been widely anticipated and only a small proportion of the incumbents faced opponents. It seems that one of the aims behind the Shah's disbanding of the old two-party system in March and the establishment of the Rastakbize (National Renaissance) Party was to achieve precisely such a shake-up in parliamentary representation. More women, more representatives of the professional and workers' guild have been returned this time.

The campaign itself was low-key with a few candidates dwelling on national issues and concentrating instead more on their own qualifications.

The government has been at pains to deny that pressure has been exerted on voters to register as party members and vote. However, the fact that such rumours have been circulating probably influenced some voters. It also seems, albeit on a limited scale, that the elections have been used by the government's opponents as an excuse to protest. This was the case in a religious college at Qom where there were violent demonstrations ten days ago.

LIBYA

FAST SHIPPING

SERVICE TO LIBYA

Goods LANDED approx. 21

days after loading.

Regular sailings.

Next sailing second week in

July.

Contact Guy Eaton at:

R. E. EXPORT CO.

62/3 High Street, Eton,

Windsor, Berks. SL4 6AA.

Tel: Windsor 54019

Telex: 848845

PORTSMOUTH AND SUNDERLAND NEWSPAPERS, LIMITED

THE HON. RICHARD STOREY'S REVIEW FOR THE YEAR ENDED MARCH 31, 1975

This year it proved impossible to match increased costs by increased revenue.

In order to meet rising expenditure intense efforts were made to raise the volume of advertising and, although this was not achieved at Portsmouth, in the currently more buoyant North East there was some expansion. As, however, this did not nearly equal the rise in our costs, it was necessary to increase advertising rates substantially in November and a further increase has been announced. It is now difficult to predict market reaction to such increases and there is a risk that future ones would weaken demand.

There is also a danger that the public will become unwilling to pay frequently rising prices for newspapers. Our newspaper cover prices were increased recently and simultaneously newspapers' commission was slightly reduced—bringing it closer to that allowed by other provincial newspapers—and a scheme was introduced which, by providing a direct incentive to newspapers to sell more of the Company's papers, may help increase circulations.

Thus the largest increases that the market would tolerate were introduced when the Price Commission allowed, but it may soon be unreasonable to expect advertisers and readers to bear price increases to help meet rising costs.

Although the price of newsprint has not risen so fast this year, and every effort is being made to stabilize all internal expenditure the greatest part of which is wages, costs are still rising fast.

The Company has continued energetically to pursue greater productivity. Therefore I am glad to report that after considerable effort, trade union agreement has now been reached enabling new composition equipment to be used in Sunderland for a trial period; ultimately this could prove an important advantage to the whole Company. Plans are being considered, based on our research in the U.S.A., for a similar development at Portsmouth. It is unnecessary, as well as being improper, to promote any remedy for the current weakness of the provincial press, or make fundamental changes in its structure—at least until newspapers in this country have reached the technical efficiency achieved by many of those abroad.

The new building and machinery for the Echo is on schedule for the move this winter. The cost of this development has grown alarmingly and the full use of the resources available is vital. The Echo's staff, assisted by the Mail's, has endured with forbearance and responded with vigour to the demands of the retraining programmes and the general dislocation.

Three trade unions' "sanctions", imposed nationally in support of national pay claims, have disrupted work. It is regrettable and undesirable, with pay claims now being made annually, that so much of senior management's time should be exhausted on the local impact of national disputes. Moreover it is distressing when such disputes cause as inevitably they must, so much unnecessary friction amongst the staff. These frequent "sanctions" damage the Company and achieve nothing to justify them. A national reorganization of trade union negotiations is needed to allow longer periods of stability during which the Company's proper work can continue unhampered.

Another disruption, with which senior managers have to deal, is the unremitting Government interference in the Company's business: submissions to the Price Commission, however courteously and expeditiously handled—as they are—impose serious strain on a company of this size.

I hope the results of our research in the U.S.A. will be submitted to the Royal Commission on the Press to support the argument that the provincial press, if it were properly to use the new technology available, would need no Government subsidy nor any of the other unwelcome embraces that menace it.

Our newspapers' editors have sought to protect their freedom, and that of the press generally, against legislation which threatens to give a trade union means whereby it could control the content of newspapers. It is Parliament's duty to reject this proposed legislation.

Although the year was difficult for them, progress has been made by our shops and valuable experience gained. If consumer demand increases, and the distributive trades' huge wage awards are absorbed, better results are expected.

Two commercial radio companies, of which this Company has been a leading member and is currently a 15% and 8% shareholder respectively, both obtained licences and broadcasting in Portsmouth and on Teesside should start soon.

The year ahead will be difficult. The Company's success will depend on its ability to restrain costs, while increasing revenue, and the length of time during which the national economy remains deflated.

Syria offers Kurds help against Iraq

BY GWYNNE ROBERTS

SYRIA HAS offered the Kurds support "in every respect" if they rebel against Baghdad, according to informed Middle East sources.

But Kurdish political leaders, now living in exile in Iran, are naturally distrustful of any offers of aid especially after their closest ally—the Shah—has withdrawn all military support so abruptly in March.

The first offer of Syrian aid to the Kurds was made in March but subsequently, the sources said, the line has been kept open.

The Kurds are aware that supply lines from Syria into Northern Iraq would present severe logistical problems. The common Iraqi-Syrian frontier is heavily guarded by Iraqi troops and supplies could only be brought in at night by mule. Apart from military provisions, the offer was also believed to have included training facilities for the Kurds' Pesh Merga (Partisans) similar to those used within Iran before the collapse of the Kurdish rebellion.

But the Kurds clearly feel that with Kurds still held as political prisoners in Syria, no Syrian offer can be taken too seriously. Another important consideration for the Kurdish leader, Mullah Mustafa Barzani, would be the position of 97,000 Kurds living in exile in Iran. The Shah would not look kindly on a resurgence of guerrilla activities in Northern Iraq since this could easily undermine the Iraqi-Iranian accord signed this month under which the Iranians gain significant territorial concessions from neighbouring Iraq for withdrawing support for the Kurds.

Relations between Iraq and Syria have deteriorated markedly since March when Iraq charged that Syria was hoarding the water of the Euphrates River behind a dam being built in Northern Syria with Soviet aid. The Euphrates originates in Turkey and flows through Syria and Iraq to the Gulf. Damascus announced this month, however, it would provide Baghdad with the water it needed.

Libya, incensed at the Baghdad-Tehran accord, is also known to be showing an active interest in Kurdish developments, although it is uncertain whether it has extended to an offer of active support.

Parties to be merged with ruling Aden front

By Michael Tingay

ADEN, June 22.

TWO OF the political parties of the People's Democratic Republic of Yemen will be incorporated into the leading National Front political organisation later this year. This was announced by Mr. Abdul Fatah Ismail, secretary general of the NFPO, at a military parade and mass rally in Aden to-day to mark the sixth anniversary of the "corrective revolution" of June, 1969.

The two parties—the People's Vanguard Party, formerly Ba'athist, and the People's Democratic Union, South Yemen's Communist Party, will formally amalgamate with the NFPO at the next congress in September when the three parties will be known as the United National Front Political Organisation.

This marks a further consolidation of the national front and its effective political power in the country. To-day's anniversary commemorates the 1969 "corrective" clamp down on Qatan Al-Shabi's right wing by the progressive wing of the National Front.

FRENCH BROKER IS BANNED

By Rupert Cornwell

A FRENCH stockbroker has been banned from the profession by order of the Finance Ministry, in what is believed to be the first case since the end of the last war.

The alleged offence of the broker, M. Jean Varangot, was to have made himself by adroit juggling of his books the owner of eligible bonds of the gold-linked 1973 "Giscard" issue, the most heavily traded security on the Paris Bourse.

These securities having been sold, this announcement appears as a matter of record only.

Marriott

June 20th, 1975

Marriott Overseas Corporation N.V.

U.S. \$12,500,000

9% Guaranteed Notes Due 1982

Unconditionally Guaranteed by

Marriott Corporation

European Banking Company Limited

Banca Commerciale Italiana

Bankers Trust International Limited

Kredietbank S.A. Luxembourgeoise

Kuwait Investment Company S.A.K.

Lehman Brothers Incorporated

Société Générale

Algemeine Bank Nederland N.V.

Bank of America International Limited

Bank Gutzwiller, Kurz, Bungenier (Overseas) Limited

Bank Leu International Limited

Banque Française du Commerce Extérieur

Banque Générale du Luxembourg S.A.

Banque Internationale à Luxembourg S.A.

Banque Lambert-Luxembourg S.A.

Banque de Neufelize, Schlumberger, Mallet

Banque Populaire Suisse (Underwriters) S.A.

Banque de Suez et de l'Union des Mines

Banque de l'Union Européenne

Berliner Handels-Gesellschaft—Frankfurter Bank

Blyth Eastman Dillon & Co. International Limited

Cazenove & Co.

Citicorp International Bank Limited

Creditanstalt-Bankverein

Crédit Commercial de France

Crédit Industriel d'Alsace et de Lorraine S.A.

Crédit Lyonnais

Crédit du Nord et Union Parisienne—Union Bancaire

Crédit Suisse White Weld Limited

Daiwa Europe N.V.

Dewazay et Associés International S.C.S.

Dillon Read Overseas Corporation

Dresdner Bank A.G.

Eurocapital S.A.

Robert Fleming & Co. Limited

Goldman Sachs International Corp.

Hambros Bank Limited

Handelsbank in Zurich (Overseas) Limited

Industriebank von Japan (Deutschland) Aktiengesellschaft

Kansallis-Osake-Pankki

Kidder, Peabody International Limited

Kleinwort Benson Limited

Kuhn, Loeb & Co. International

Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)

Kuwait International Investment Co. S.A.K.

Manufacturers Hanover Limited

Merrill Lynch, Pierce, Fenner & Smith France Securities Underwriter Limited

Samuel Montagu & Co. Limited

Morgan & Cie International S.A.

Morgan Grenfell & Co. Limited

New Court Securities Corporation

The Nikko Securities Co. (Europe) Limited

Orion Bank Limited

Peterbroeck, Van Campenhout Securities S.A.

J. Henry Schroder Wagg & Co. Limited

Skandinaviska Enskilda Banken



The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

QUALITY CONTROL

Test market to grow rapidly

MARKETS for commercial automatic test equipment (ATE) are expected to grow at an average annual rate of 12.4 per cent, with sales reaching \$363m. in 1980 from \$190.4m. in 1974. The growing exploitation of electronics by the industrial community and the demand for reliability are the primary reasons for this market growth.

These are the conclusions of a multi-volume study recently completed by Creative Strategies. The California based market research firm has published its findings in a four-volume, 518-page report.

Initiated in April, 1974 the objective of CSI's investigation was to define both present and future ATE markets to 1980 for testing components, subsystems and systems. The first volume of the study is a review of the entire industry. The second, third and fourth volumes deal with the ATE markets for components, subsystems and systems.

CSI reports that the market for automatic test equipment for U.S.-based manufacturers (excluding the military custom systems and the in-house built markets) has grown from \$69.1m. in 1968 to \$184.5m. in 1974. The 1974 military custom system market is estimated by CSI analysts at \$500m. and the "in-

house-built" market at \$350m.

Shipments of ATE units used for component, subsystem and system testing were \$106.9m., \$64.5m. and \$19.0m. respectively, in 1970. The component and system markets are forecast to have shipments of \$150m. and \$42m. respectively in 1980.

This massive growth is easy to accept once it has been understood that users are becoming much more aware of what guarantees to customers entail. The research firm estimates that 13,700 ATE units were shipped by U.S. manufacturers during 1974 but approximates the installed base at year-end 1974 at 26,000 units or twice the number of shipments. This difference is due to the large number of systems built in-house.

The overall growth rate for ATE has been affected recently by a depressed economy. This slowdown in the production of components has lowered the sales of component testers and has consequently reduced the overall ATE growth rate through 1980. Economic conditions and other factors influencing the growth of ATE, including the change to electronic control, the

need to replace obsolete equipment and the trend toward purchased versus in-house ATE, are examined in detail. It is also true that some manufacturers appear to be relying on users to do the latter's homework.

The competitors in the ATE market number more than 50 but only 11 of these companies had sales greater than \$5m. in 1974. The combined revenues of four of these companies—Teradyne, Fairchild, Macrodyn and General Radio—totalled \$89m. or 47 per cent of the 1974 commercial ATE market. CSI expects competition in this market to intensify as ATE manufacturers face a growing number of financial, marketing and recognition problems in addition to those of basic test technology and equipment expertise.

CSI's study notes that major ATE manufacturers are broadening their product lines within each category, and they are also entering new testing technologies. However, at present only four companies, John Fluke, Hewlett-Packard, General Radio and Teradyne—effectively compete in more than one area of the ATE market.

Further details from Creative Strategies, Incorporated, 3340 Stevens Creek Boulevard—Suite 275, San Jose, California 95129 U.S.

INSTRUMENTS

Temperature control

MANY KINDS of small fluid tank or container can be turned into a thermostatic bath using clip-on units offered by Grant Instruments (Cambridge), Basingstoke, Hampshire GU24 0JZ (0763 60811).

Model SUS has a liquid expansion thermostat which provides control to within ± 0.5 degrees C between ambient and 95 degrees C. The heater is automatically switched off if the level of the liquid in the tank falls.

A second version, SUG uses an electronic thermostat control system which gives temperature control to within ± 0.05 degrees C up to 60 degrees C, and ± 0.1 degrees C up to 95 degrees C. It is suited to low-cost, large-scale production and offers practical prospects for opening up micro-wave frequencies for broadcasting and communications purposes.

High sensitivity and high gain of the diode has been demonstrated with a simple doppler radar designed and constructed at the University for use as an intruder alarm. It uses one diode only for the several func-

TEXTILES

Graphs of tension

DEVELOPED BY Kirby Lester Electronics in conjunction with Marks and Spencer is the TAT thread tension analyser designed to measure dynamically thread tension on any type of cutting machine, notably sewing machines.

Measurement is by resistive strain gauge transducer, arranged in the path of the moving thread so that tension is sensed as a side thrust, with suitable path displacement. The sensor has a frequency response

to 15 kHz, is only 16 mm wide and weighs 150 gms. It is connected to an appropriately calibrated oscilloscope unit and the waveform shown in the tension variation per stitch cycle.

The maker claims that the unit can improve product quality mainly by making sure that the right thread is chosen for the job in hand, and then ensuring that the optimum tension setting is achieved. Using a camera on the screen face, "best setting" pictures can be taken and used as a reference for similar machines doing the same job in the same building or perhaps at a satellite factory.

In correcting machine faults the analyser is expected to

encourage mechanics to seek the problem itself rather than just "adjusting away" the symptoms. In addition, says the maker, sewing machine faults are not always apparent from visual examination of the seam so that the analyser should provide protection against product failure in service. Thread consistency during sewing can also be monitored by the unit—the main tension peak should remain constant.

Further information on the analyser, which costs £925 ex VAT, can be obtained from Kirby Lester Electronics at Waddington Street, Oldham, L09 6QQ (061 620 1421).

COMMUNICATIONS

University offers mini-radar

BARTT silicon diode is a new solid-state microwave source which operates at moderate power (100 mW) and low-noise (10 dB) levels. Invented at Birmingham University it is well suited to low-cost, large-scale production and offers practical prospects for opening up micro-wave frequencies for broadcasting and communications purposes.

High sensitivity and high gain of the diode has been demonstrated with a simple doppler radar designed and constructed at the University for use as an intruder alarm. It uses one diode only for the several func-

tions of transmitting, receiving, mixing and amplifying and represents the most sensitive and reliable installation of this kind which is presently available, the inventors assert.

Professor H. A. Prins, Department of Electronic and Electrical Engineering, University of Birmingham, POB 363, Birmingham B15 2TT, 021 472 1301.

THE EXPENSE of private leased lines normally required for central station security systems can be obviated using the Telestar system, a transmission system put on the market by ADT Security Systems, 26, Old Bailey, London.

STORAGE

Bulk store containers

OCTAGONAL BINS designed for intermediate bulk storage have been introduced by Tri-Wall Containers, 1, Mount Street, London W1 5AA. (01-493 4311).

Known as "King Pak" the first in the range is undergoing field trials with a pharmaceutical company using the packs for intermediate storage of chemicals.

Constructed in a uniform octagon, the container's diameter of 1,075 mm and is available in any height up to 2,108 mm. It can hold produce weighing over 1,000 kg, and may be used with a two-way entry, flush deck, timber pallet, to which the container is attached. A water resistant top cap can be included.

Made from heavy duty triple fluted fibreglass, the packs are lighter, more durable, and less expensive than traditional bins made from reinforced pvc, says the company. They are supplied

flat, are easy to assemble and knockdown without tools, and can be stacked. A polyethylene liner is available for fine powders and to prevent cross-contamination.

COMPONENTS

Shaft speed pick-off

WHERE AN electrical signal is needed proportional to the speed of a shaft, magnetic pick-off units offered by Orbit Controls should prove useful. The transducers require no power, have no moving parts or wear, are robust and can work at high temperatures in extreme environments.

Made simply from a coil wound round the pole piece of a magnet, the pick-off is mounted with the pole piece close to the

thurley
FUME, LIQUID and SOLID WASTE INCINERATORS
Send for details
Ripon Road, Hemsworth, Yorkshire, England
Tel 0191 761 5755

MATERIALS

Indicates water

WATER in the bottoms of final storage tanks can cause salivine and acidic corrosion, possibly leading to expensive leaks. What is stated to be an inexpensive, quick and simple method of water detection has been developed by Shell Chemicals U.K.

Called water finding paste, it can be used with a wide range of petroleum products. It is applied in a thin film to the dip stick and inserted in the tank. When the dip stick is withdrawn the presence and level of water is indicated by a change in colour of the paste from green to lavender where it has been in contact with the water.

It has been agreed that the paste will be made and marketed by Trade Fillers, Fieldhouse Lane, Marlow, Bucks, SL7 1LS (0628 34 6644)—a Forvic International Company.

POWER

Fuel cells in submarines

ELECTRICAL power produced by a device similar to those that helped propel astronauts on the moon will propel a deep-diving U.S. Navy craft designed to rescue submarine crews from the ocean floor.

Power will be produced by a pair of 30-kilowatt fuel cell power-plants that consume gaseous hydrogen and oxygen, producing water as a by-product. Cells of this kind provided power to Apollo spacecraft.

Lockheed Missiles and Space Co., of Sunnyvale, California, has begun work on the two-year task of designing and building an eight foot, long, eight foot diameter substitute hull section for the submarine, the Deep Submergence Rescue Vehicle (DSRV), to house the fuel cell power-plants and tanks. The company is at Lane Systems Division of East Hartford, Conn. (06105) is supplying these under a separate contract.

PROCESSING

Revolving chains to clean flues

USING existing methods of manual, mechanical and automated methods of cleaning chimney stacks in the power, processing, steel and other industries, usually means lengthy shutdowns and high cost.

For example, hand brushing needs considerable manpower and a shutdown of seven to 10 days, while high volume pressurised water washing can produce acids, sludge and aggravate

chimney weaknesses. This sometimes results in the neglect of chimney cleaning—leading to a shorter working life for the flue and an increase in pollution.

In conjunction with the Central Electricity Generating Board, Jordan Engineering (Bristol) Ltd, Bristol, BS17 6TW (0454 215 282), has developed a mechanical chimney sweep which can clean the average stack in a matter of hours, and usually within a shutdown time of less than two days.

Known as the "Rotafail", it has 12 chain falls mounted on a circular frame. This is rotated and a shutdown of seven to 10 days, while high volume pressurised water washing can produce acids, sludge and aggravate

to which rubber tyred guiding wheels are fixed. As they revolve at 30 rpm the chains remove the deposits from the chimney wall. The machine will deal with tapered chimneys, and the standard version can cope with chimney diameters from 15 to 30 feet.

Other equipment required is a winch, usually sited at the base of the chimney, to lower the device from a beam across the top of the chimney, and an air compressor to deliver 135 cfm at 85 psi to drive the three air motors which revolve the falls.

The motors were supplied by Atlas Copco (G.B.), P.O. Box 78, Swallowdale Lane, Hemel Hempstead, Herts., HP2 7HA (0442 61201).

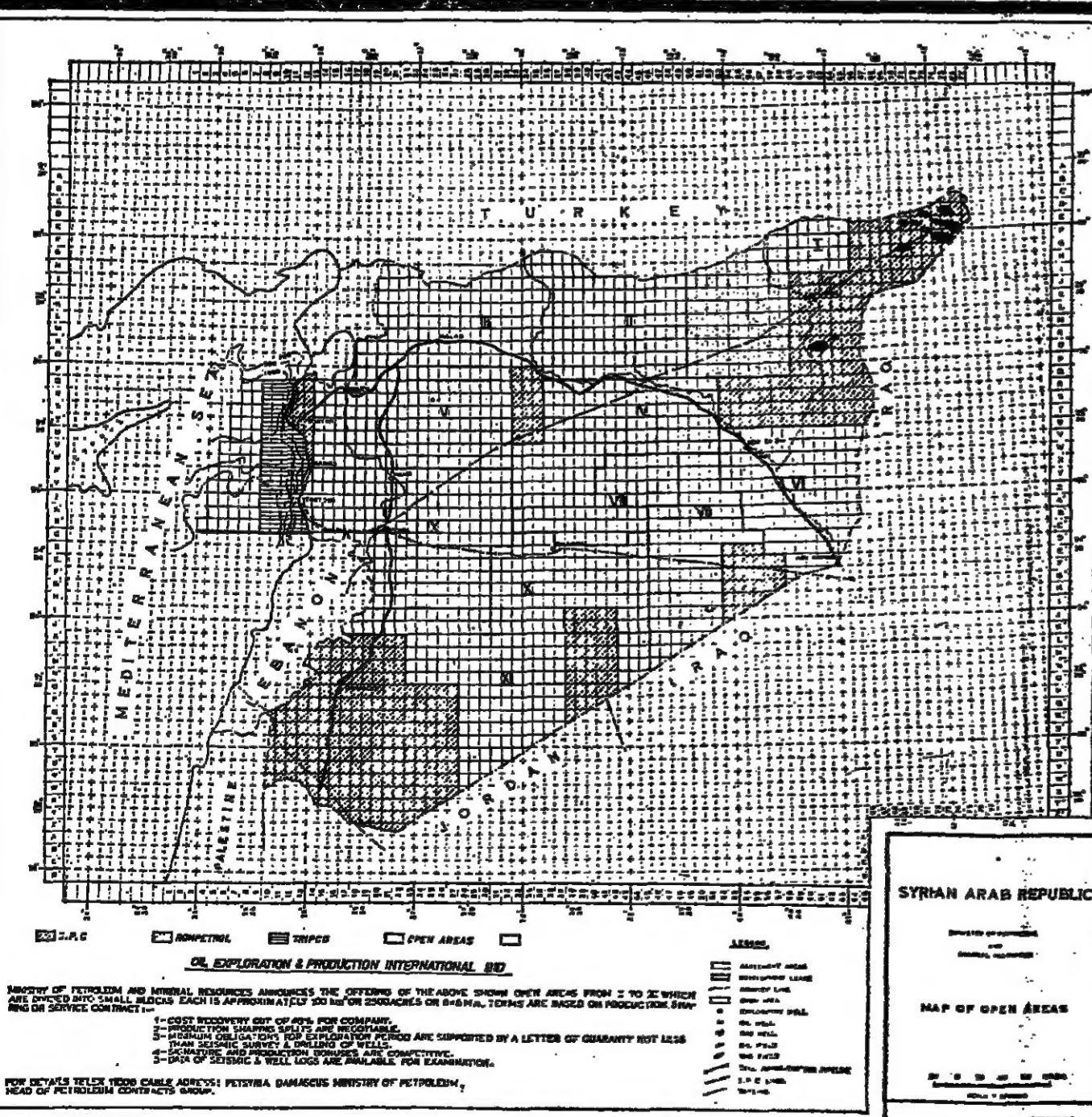
Counting to five digits

PREDETERMINED counting up to five digits using a clear display on seven-segment light emitting diodes can be carried out on a range of Sodeco counters marketed in the U.K. by Landis and Gyr, Freeport, London W3 6ER (01-993 5811).

Called the type KE, the units can count impulses up or down at speeds up to 1 MHz. The input for the counting pulses can be adjusted to operate between five and 48 V dc. Predetermined is by means of push buttons and when the counted number equals the preset, one operation of a relay, power transistor or TTL circuit can be effected. The user can adapt the counter to a wide range of applications without modification.

The unit has a CMOS memory and in the event of a power failure this is supplied from a battery.

CONTRACTS AND TENDERS



NOTICE FOR TENDER NO. 11/1975 TYRE FACTORY, TAGURA AREA LIBYAN ARAB REPUBLIC

1. The General National Organization for the Industrialization invites International and first class local contractors to participate in the above tender, namely the Execution of work for a Tyre Project at Kilometer 17 Tagura Area, and which comprises the following:

- Site Levelling works
- To include excavation, filling and compaction work in accordance with the conditions indicated in the tender documents.
- Structural and masonry works comprises the following:
 - Production hall with a total surface area of 47,712m². This includes a metal frame on a part of which the building for the mixer and the mills shall be constructed to a surface area of about 8,540m², and three sprays of concrete ceilings borne on metal structure.
 - Industrial services building on a total surface area of about 1,550m², the ceilings shall be iron truss borne on concrete frame.
 - General services building on a total surface area of 7,000m² of a concrete frame. The project shall be established on a surface area of 300,000m².

2. All works shall be according to the specifications and drawings attached to tender documents. Tender documents are obtainable from supplies department of the General National Organization for Industrialization against payment of L.D. 500. (five hundred Libyan Dinars). The contractor may apply for extra copy of the documents against payment of L.D. 300. (three hundred Libyan Dinars) both not to be reimbursed.

3. Tenders should be submitted in the name of G.N.O.I. not later than 12 noon on 13.8.75 which is the date of submitting the tenders. The opening of the tenders will take place at ten o'clock on 14.8.75.

4. Tenders must be accompanied with a provisional guarantee deposit of L.D. 100,000. (one hundred thousand Libyan Dinars) in the form of either:

- Letter of guarantee issued by a first class Libyan Bank, and valid for 3 (three) months from 14.8.75.
- A cheque acceptable to Libyan Bank.

5. Tenders submitted after the date and time as specified, or those not accompanied by the provisional guarantee deposit, will not be considered.

6. All foreign companies are requested to accompany their offer by a letter stating their financial and commercial status authenticated by the chamber of commerce and duly legalized by the L.A.R. competent consular service. If any false information is given the Organisation will cancel the offer and liquidate paid bond.

The General National Organization for Industrialization, P.O. Box 4338, Tripoli, L.A.R. (Cable Address—TASNIALIBYA) El Sherat/Fahmy

INVITATION TO TENDER TENDER NO. 55/R/75 SHARJAH — RAS AL KHAIMAH (SECOND CARRIAGEWAY)

The Ministry of Public Works invites suitably experienced contractors to tender for the construction of the Sharjah-Ras Al Khaimah second carriageway.

Tender documents may be obtained from the Ministry's offices in Abu Dhabi with effect from Saturday 14.6.75 against a non-refundable fee of DH5,000 (dhs five thousand only).

Completed tender should be accompanied by a tender bank guarantee valid for 90 days for the sum of DH1,000,000. The successful tenderer will be required to provide a 10 per cent performance bond valid for the contract period.

Completed tenders should be submitted in three copies (original and two copies, duly signed and stamped by the contractors) together with all the tender documents and drawings, including the required tender bank guarantee. These should reach the Ministry within the sealed envelopes displaying the subject and number of the tender on the front of the envelope, not later than 6 p.m. Sunday 18.7.75, and addressed to:

The Ministry of Planning, Permanent Projects Committee, Abu Dhabi, (Behind Al Khubrah Building No. 13).

Tenders arriving after this time and date will be rejected. The Ministry is not bound to accept the lowest tender. This invitation may be read at part of the tender document. Minister of Public Works, United Arab Emirates.

CONTRACTS AND TENDERS Appear Every Monday For further information Contact: Rosemary Andrews 01-236 0107

PLANT & MACHINERY SALES

Description	Price	Telephone
Continuous mixing plants by Gaudin with pneumatic weigher by Daresand feed screw conveyors. Output up to 25 tonnes per hour. Consol. controlled by single operator. New 1971	P.O.A.	06284 71555 Telex: 923969
Plastic or rubber Vickers Transflex E150, new 1971, complete with 250hp Thyristor drives (4 off)	£15,000 each	06284 71555 Telex: 923969
N.C. Flexowriters for Punching N.C. Programme Tapes—Rebuilt with 2 year Guarantee—Save up to 50%	Prices from £995 to £1,350	Dudley (0384) 57453
Fork Lifts, Fully Renewed, large selection, 6 months warranty	P.O.A.	01-572 3451
Purchase and Sale of Reconditioned Rolling Mills, Wire Drawing Plants, Levelling, Slitting and Coil Processing Equipment	P.O.A.	021-556 0904
Dupont and Elliott Rotary Louvre Dryer 47' dia. X 14'	£1,500	01-253 6000
Wiedemann Turres Punch Press S.1528, GEC Century Control Unit 15 tons capacity 1971	£14,000 +VAT	01-606 7051 Ext. 8
Reamers Face Plate Lathe Model P20-BZ3	P.O.A.	061-339 3221
Herbert De Villis Splanmatic Jigmill, Boring, Drilling and Milling m/c Series 431/48 with Daresand Mark III Numeric Control System, 1967, immaculate condition	£36,000 +VAT	01-228 6555
Clearing Type F/2700/168, Single Action, Two Point Suspension 700 Tons Power Press	£50,000 +VAT	01-228 6555
Clearing Type F/4700/168, Single Action, Four Point Suspension 700 Tons Power Presses	£65,000 +VAT	01-228 6555
Liabbers Tower Crane 190C/SH IRO 932, 1971, Height 82.5m. Free standing, Radius 50m. Capacity 33 tons at max. radius. 10 tons at 17m.	£30,000 +VAT	051-525 4161
Electron Microscope, Siemens Elmiskop I.	Offers Complete £750	0423 6725 0384 69113
Wadkins SCD 50m N.C. Miller with Flexowriter, Unused	£19,790 +VAT	061-633 2351
Gildemeister 6 sp Par Auto Cap. 32mm. Model AS32 1965, Excellent	£26,000 +VAT	0234 74050
Butler NC 550 Low Cost Numerically Controlled Lath 40' centres and Cincinnati 228D Point to Point Control	£17,875 +VAT	041-552 4953
Hyvac Conveyor System, 11,000 ft. 500 trolleys, One year old.	Complete £40,000	

IF YOU HAVE PLANT AND MACHINERY, SURPLUS TO YOUR REQUIREMENTS, AND WOULD LIKE TO ADVERTISE IN THIS COLUMN, PLEASE TELEPHONE MR. FRANCIS PHILLIPS ON 01-236 0107.

A. G. McKEE & CO.
on behalf of
YACIMIENTOS PETROLIFEROS FISCALES BOLIVIANOS
INTERNATIONAL PUBLIC LICITATION NO. 2
PURPOSE: Supply of air-cooled heat exchangers for a refinery at Cochabamba, Republic of Bolivia.
BID BOND: 5% of the amount of the bid.
INQUIRIES AND DOCUMENTATION. Inquiries may be made and specifications and bidding conditions may be secured at the office of "A. G. McKEE & CO." Hipolito Yrigoyen 440, 8th floor, Buenos Aires, Argentina.
PRICE OF SPECIFICATIONS AND BIDDING CONDITIONS: U.S. \$50.00 or its equivalent.
OPENING OF THE BIDS: On August 9, 1975 at the afore-mentioned offices, at 11.00 a.m. The bids will be received until that date and time.
VALIDITY OF OFFERING: Thirty days following bid opening date.
FINANCING: By the BANCO INTERAMERICANO DE DESARROLLO (INTERAMERICAN DEVELOPMENT BANK), in accordance with Contract No. 225/OC-BO with the Government of the Republic of Bolivia.

RE-INVITATION TO PREQUALIFY

Contractors who wish to participate in the bids for construction of (1) Nekempti-Arjo-Bedele and (2) Sodd-Bulki Feeder Roads to be constructed under the Ethiopian Sixth Highway Programme have been invited to submit prequalification information prior to May 31, 1975. As previously indicated, these projects are to be financed by the International Development Association.

This is to notify that the submission date for the required information has been extended up to July 15, 1975. Prequalification Questionnaire form may be obtained from Contract Construction Division, Ethiopian Highway Authority, P.O. Box 1770, Addis Ababa—ETHIOPIA.

هشتمین المپیاد

Building and Civil Engineering

£17m. homes schemes

CONTRACTS totalling £17m. have been awarded in connection with big housing schemes in the Midlands.

Two companies are involved in four of the contracts—Selleck Nicholls Williams (SNC) and Sir Alfred McAlpine—and two contracts are for the City of Birmingham, one for 340 dwellings at Halesowen (£3.6m.) and one for 387 dwellings at Moxley (£4m.).

The other two contracts have been awarded by Telford Development Corporation and involve 244 dwellings at Hollinswood (£2.6m.) and 240 dwellings at North West Dawley (£2.5m.). For all these contracts Selleck Nicholls Williams' McAlpine timber frame system will be used and it will also be used by Frank Gerrard which has been awarded a £3m. contract to build 501 houses for Telford Development Corporation.

Fairclough wins £6m. contracts

CONTRACTS totalling more than £6m. have been awarded to Leonard Fairclough.

From Gerrard, the company's North Western Building Division has orders for major housing

contracts for the Runcorn Development Corporation and the City of Salford together with a housing rehabilitation contract for the City of Liverpool amounting in all to £5.2m.

In addition contracts have been awarded for two advance factories at Birmingham, Cheshire, for the English Industrial Estates Corporation worth £334,000, and for work for Tesco at Manchester and Ashton-under-Lyne amounting to £849,000.

£2½m. radio station in Qatar

WHITE Young and Partners have been appointed by International Broadcasting Consultants of Hong Kong to act as consulting structural engineers for a new radio station at Doha, Qatar.

This will consist of a

reinforced concrete frame five storey office block, three sound studios (one with an auditorium for 200 people), a covered car park, service block and ancillary buildings, and is being developed for the Ministry of Information in Qatar. Anticipated cost is about £2.5m. Architects are Designers Co-Partnership.

White Young and Partners has opened an office in Doha where it is also engaged on a large municipal housing project for which the architects are Littlewood-Davies Weeks. Fore-

ICI move on foam front

IN A LETTER last week to all local authorities in England and Wales, ICI Insulation Service advised chief executives of building control officers of the likely increase in applications by home owners for cavity wall insulation, as a result of heavy advertising both by Government and by ICI.

To ease the workload on the local authorities and avoid a bottleneck, ICI is asking each authority if it will accept, as the method of assessing applications, a simplified form designed by ICI, based on discussions with building control officers.

The letter has gone to over 350 local authorities, and gives advance notice of two advertising campaigns: the new phase of the Department of Energy's "Save It" campaign, which begins this week on TV and in the press and promises home insulation, including cavity wall insulation, and ICI's own TV commercials for "Ufoam Plus" which will appear at the same time and begin a summer-long campaign. From previous experience, demand is likely to be heavy.

Recently, there has been a lot of concern in the insulation industry at the amount and type of information demanded by some local authorities, and the delays in processing applications—sometimes as much as four months.

The Department of the Environment in its recent letter of guidance, recommended that in most cases the building regulation C9 be waived in favour of cavity wall insulation.

Operating from a terminal in the user's office and communicating with the TSL computers over an ordinary telephone line, it has been designed for use in plain English. The computer prompts the operator at each question. The power of the system allows it to complete a detailed calculation which might well occupy an experienced engineer for two days in about half an hour.

Statistics of the type of fuel used, its cost and consumption, the hours that heating, lighting and plant are in operation, and the number of people in the building are typed in over the terminal. The system then calculates and prints out the total heat generated from various sources, compares this with the officially recommended levels, and lists practical reductions in levels and the savings which could be achieved.

TSL, 179-183, Great Portland Street, London W1N 5TB.

Youngman SYSTEM BUILDING

Head Office: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535

Branches: 100, Old Street, London EC1A 3PU. Tel. 253 2535



Cutting a sample from a high alumina cement concrete beam at the Building Research Establishment's laboratories so that tests of the strength of the material may be carried out. After the collapse of two high alumina cement concrete beams at a school in Stepney, London last year, the Establishment embarked on an urgent research programme and published a report last April.

plant room are to occupy 6,750 square metres of floor space on two levels with escalator connections.

The second and larger contract valued at almost £1m. is for Boats at the Eldon Square Development, Newcastle-upon-Tyne. Three levels of retail premises in the north block, covering 7,027 square metres of air-conditioned floor space, are to be fully equipped and will be served by four lifts and four escalators.

One of the Irvine New Town Centre, Scotland, is for House of Fraser (Northern) Management, where sales floors, canteen and

serious "overtopping" during storms and relieve the surface water drainage system.

The works involve the construction of a steel piled toe with an in situ concrete apron and precast concrete toe beam over the whole 1,325 km. length together with the removal of about 40,000 square metres of deteriorated facing.

Also included is the construction of an access road for maintenance vehicles along the crest with a wave return wall to landward. Most of the new work is below high water level so that a high proportion is tidal in nature.

The contractor expects the scheme to be complete within two years, the work being concentrated into the two summer periods. Consulting engineers for the scheme are Scott Wilson Kirkpatrick and Partners.

Corporation has agreed to the installation of the systems in 28 houses being built in Birch Hill.

The contract will earn BSRIA more than £70,000 over a three-year period.

It includes planning and study of the installation methods as well as the operation and performance of the systems. Instrumentation in each house will be connected by land lines to a central monitoring station.

Systems based on British and American practice will be studied, including pressurised and gravity systems for both cold water and domestic hot water supply.

that the columns can be made by small-scale manufacturers, says the company, instead of by the channel maker.

Because PFC channels have no internal taper, and have flush ends, they can be bolted together to make a snug joint, instead of using welding. The lack of taper improves the sectional properties and the bending strength.

Sectional properties required to meet varying design stresses can be obtained by changing the width of the gap when fabricating columns, and by varying the thickness of the gap cover plates.

It is claimed that for given dimensions of web and flange width, PFC has a smaller sectional area, weighs less and has a higher elastic modulus than a similar conventional channel.

Marketing is scheduled to begin in the autumn. The first units will have a web of 300mm and flanges of 100mm. Two other sizes will be available later—these will be 400 x 130 mm and 250 x 90 mm.

The company's U.K. office is at 4th Floor, West Block, 11, Moorfields, London EC2Y 9DE. (01-625 2161.)

● The Welsh Health and Technical Services Organisation have awarded Mears Construction a £789,544 design and build contract for the erection of seven residential blocks at the Royal Gwent Hospital, Newport, Gwent.

● A £230,000 contract for the design and installation of mechanical services for a single-storey warehouse and a three-storey office block is being built by Willett under a £1.8m. contract.

● A general and recreational club for BP Chemicals International of Grangemouth, is to be built at the latter's Little Kerse sports ground, by Gilbert Ash Scotland. The contract is worth £250,000.

● New premises for Whitbread at Ipswich Road, Cardiff, were topped out last Friday. The single-storey warehouse and a three-storey office block is being built by Willett under a £1.8m. contract.

● Sigmund Pulsonometer Projects has won a £175,000 contract for pumping equipment to be installed in a major scheme being undertaken to alleviate flooding and pollution of the River Parrett at Bridgwater, Somerset.

● Extension of the automatic telephone exchange at Flint, Clwyd, is to be carried out by A. Monk and Co. for the Property Services Agency.

● The Welsh Health and Technical Services Organisation have awarded Mears Construction a £789,544 design and build contract for the erection of seven residential blocks at the Royal Gwent Hospital, Newport, Gwent.

Steelwork in Bahrain

MIDDLE EAST contract for structural engineering, South and Sons (Bolton), a member of the British Constructional Steelwork Association, is for a major project in Bahrain.

Worth more than £100,000, the contract requires the supply and erection of structural steelwork for a commercial development in Manama, the principal port and city of Bahrain. Consulting engineers for the project are J. Kenneth Anderson and Associates of Beckenham, Kent.

The development comprises a five-storey hotel and shops

THE FINANCIAL TIMES

Incorporating THE FINANCIAL NEWS

Head Office Editorial & Advertisement Offices:
BRACKEN HOUSE, CANNON STREET, LONDON, EC4A 3BF.
Telephone Day & Night: 01-248 8000. Telegrams: Finantime, London.
Telex: 883341/2, 883387

Birmingham: George House, George Road, Birmingham, B3 7QY. Telephone: 021-233 4521. Telex: 883341/2, 883387.
Bristol: 11, Broad Street, Bristol, BS1 2TA. Telephone: 0274-2000. Telex: 883341/2, 883387.
Cardiff: 11, Broad Street, Cardiff, CF1 1TA. Telephone: 01-222 4521. Telex: 883341/2, 883387.
Edinburgh: 11, Broad Street, Edinburgh, EH1 1TA. Telephone: 01-222 4521. Telex: 883341/2, 883387.
Glasgow: 11, Broad Street, Glasgow, G1 1TA. Telephone: 01-222 4521. Telex: 883341/2, 883387.
Liverpool: 11, Broad Street, Liverpool, L1 1TA. Telephone: 01-222 4521. Telex: 883341/2, 883387.
Manchester: 11, Broad Street, Manchester, M1 1TA. Telephone: 01-222 4521. Telex: 883341/2, 883387.
New York: 11, Broad Street, New York, NY 10011. Telephone: 01-222 4521. Telex: 883341/2, 883387.
Paris: 11, Broad Street, Paris, 75001. Telephone: 01-222 4521. Telex: 883341/2, 883387.
Rome: 11, Broad Street, Rome, 00101. Telephone: 01-222 4521. Telex: 883341/2, 883387.
Tokyo: 11, Broad Street, Tokyo, 10001. Telephone: 01-222 4521. Telex: 883341/2, 883387.
Zurich: 11, Broad Street, Zurich, 8001. Telephone: 01-222 4521. Telex: 883341/2, 883387.

MONDAY, JUNE 23, 1975

Little time to spare

THE RAILWAY settlement can only harden the determination of the Chancellor to get rid of the social contract and replace it with a package of measures which would be more effective in bringing the current rate of inflation down towards a more tolerable level. The fact is that the National Union of Railwaymen has secured for its members an increase which is not only well above the guidelines for interpretation of the social contract laid down by the TUC but also above the award made, with full regard to all the circumstances, by an independent arbitration tribunal.

The union's main object in pressing for so large an increase was to preserve parity with a quite different group of workers. It was able to achieve its point, despite all the damage and unfairness it involved, because it happened to be in a strong tactical position which it had no hesitation in exploiting to the full. One can only hope that the Government, as paymaster to a bankrupt railway system, ensures that the additional cost of the rail settlement is met neither by the taxpayer nor by the travelling public but by the railwaymen themselves, through a corresponding reduction in the railway labour force.

Social contract

But with the railwaymen out of the way—and local government white-collar workers, too, provided NALGO members accept the 25 per cent, offer reluctantly recommended by their leaders—the principal pay claims of the present "round" are now ripe for the Government to step in and ensure that future wage settlements are regulated by a more realistic set of criteria more rigorously enforced. The rail settlement provides a reminder, if one is needed, that the social contract failed to achieve its intended object for three separate reasons. First, the Government's anxiety to obtain the voluntary co-operation of the unions caused it to remain satisfied with too modest an aim. Second, the guidelines laid down by the TUC were such that too many groups of workers were able to claim exceptional treatment. Third, there were no effective sanctions against groups which claimed more than their fair

Not acceptable

The Chancellor has now said that the unions have only until the end of July to come up with a voluntary agreement capable of convincing the world that it will be effective in getting inflation down from a current rate of 25 per cent. to one of 10 per cent. in the autumn of 1976. The plain implication is that if they are unable to do this, the Government will have no choice but to introduce statutory control of wages, contrary to its previous undertakings, or to cut the growth of public expenditure even more dramatically than expected. It may well be that such a threat may serve to accelerate the normal processes of TUC negotiation—though the attitude of the engineers and the miners,

in mention the hostility of many unions to the idea of a flat-rate (and low) limit on wage increases, for everyone in the coming round, is not promising. Many Ministers are themselves disinclined to introduce the kind of alternative measures which the Chancellor seems to be threatening. It follows that the Cabinet may well be more eager than it should to accept some proposal which, like the social contract, embodies expensive concessions by the Government in exchange for promises of doubtful value from the TUC. Such a proposal is no longer acceptable. In particular, price control on any but the most limited scale would leave inflation free to break out again in a few months' time, while depriving industry of the profits it needs to back capital investment and driving up the public borrowing requirement still further. An inflation such as we are experiencing cannot be cured quickly or painlessly. Any remedy which offers such a cure must be dismissed as quackery.

Karamanlis creates his base

THE INVESTITURE of the Greek President has completed the framework within which Mr. Constantinos Karamanlis, the Prime Minister, will have to settle the pressing economic and political problems of his country. Since being swept to power, last July upon the collapse of military dictatorship, Mr. Karamanlis has ever since much ground: he has steered Greece through a referendum abolishing the monarchy, won a two-thirds majority for his New Democracy movement in parliament, put through a constitution, picked his way along the brink of war with Turkey without going over, has applied for early membership in the Common Market, and has at least tackled the serious economic situation.

Great powers

To adapt a celebrated phrase of Bismarck's, the Karamanlis-style democracy has been placed in the saddle: it must now show whether it can ride. From Mr. Karamanlis's viewpoint, the signs ought to be favourable since he has the constitution which he wanted. It is designed to give the executive great powers to ensure that stability which has usually eluded Greek democracies. Thus, despite strenuous protests from the opposition, the President, in agreement with the Prime Minister, may rule by decree for 30 days, and may appeal direct to the people by referendum.

What aroused the particular ire of the moderate opposition, the Centre Union-New Forces, was a device which will, at least in theory, make it possible for the new President, Mr. Constantinos Tsatsos, to resign before the expiry of the present Parliament, allowing Mr. Karamanlis to replace him for a five-year period extending into the life-time of the next Parliament.

Common Market

Greek-Turkish tensions are a key element in deciding upon the merits of Mr. Karamanlis's wish to see Greece a full member of the EEC before the end of this decade. The Turks have let it be known that if Greece gets in, so should they—and that would stir up a host of political and economic problems. On the economic side, the Greeks claim that their industry—already under a regime of two-thirds free trade with the Community—could stand the full blast of Common Market competition. But that conveniently overlooks that as full members the Greeks would have to cut out many industrial subsidies, not to mention agriculture.

Nonetheless, the balance of the economic argument may well be in favour of letting the Parliament, allowing Mr. Karamanlis to replace him for a five-year period extending into the life-time of the next Parliament.

'No-frills' discounts and 1940s movies are among the gimmicks to lure back U.S. air passenger s

U.S. airlines on a cut-price flight into losses

JAY PALMER reports from New York

INFLATION-weary travellers planning this summer's vacations in the U.S. can relax with the comforting thought that prices in at least one important area will be well down on last year's levels. After more than two years during which U.S. air fares have been pushed sharply higher, the trend has now been reversed in rounds of fare discounting designed to offset the impact of the recession and fill increasingly empty aircraft.

The bargains now available from U.S. airlines are, indeed, astonishing. If—according to the American Travel Agents Association—bewilderingly complicated. It is possible for prospective travellers to have to choose from up to 25 different fare plans on just one single route. Theoretically increasing in direct proportion to the restrictive conditions of each scheme, available discounts can reach up to 45 per cent. of the scheduled rates, while still larger price cuts are now awaiting official approval.

This proliferation of discounting is not a new experience for commercial aviation. Back in the mid-1960s, when all the carriers had suddenly enlarged jet fleets to fill with passengers, it was estimated that over half America's air travellers paid less than scheduled rates. Today airline marketing men are using the same rationale to re-stimulate leisure travel lost as a result of the steady erosion of disposable income.

Domestic traffic

But while discounting may be a historically proven method of filling empty seats, there is one very big difference between the current situation and the apparently similar one ten years ago. Unlike in those happy days—most of the domestic airlines are now making losses or at least reporting lower profits. The industry as a whole is, arguably, in no financial shape to sustain the sort of murderous competition now in progress and to survive intact. There seems every chance that, by cutting fares, the airlines are also effectively cutting their own throats.

By any standards, it has been a bleak winter for the airline industry. Since last November, passenger air traffic has been steadily declining, in sharp contrast with the surprisingly and totally unexpected gains seen in late 1973 and early 1974 as the petrol shortage forced cars off the road. Over the first three months of this year, revenue passenger miles (the best measure of

passenger traffic) fell 5 per cent. in what the Civil Aeronautics Board (CAB) described as the worst slump in the industry's history. Industry figures for the April-June period have not been completed but, on the basis of individual airline's reports, the earlier forecasts of an accelerating decline seem only too accurate. Last month Trans World Airlines, Eastern Airlines' vice-president, acknowledged recently, while a Continental Airline spokesman con-

firmed that several discounts could not be justified on profit terms. The real dimensions of the slump are better measured by the airline's load factor—the all-important percentage of seats occupied by paying passengers. During the first three months of 1975 virtually every domestic airline saw its load factor down from 1974's profitable levels of around 80 per cent. to about 50 per cent., which is below the break-even point.

In the circumstances, it is hardly surprising that the period was a gloomy one for profits. United, Eastern and American Airlines all lost money over the quarter, while recent earnings projections by Wall Street brokers Goldman Sachs suggest that very few carriers will end the year in the black. The industry as a whole is forecast to lose at least \$700m this year compared with a record profit of \$337m in 1974—and this estimate could prove conservative if the current, requested discounts are approved.

With costs continuing to rise very rapidly as long-term fuel and labour contracts expire, it is clear that the airlines are in danger of plunging prices at a level where the revenue cannot do anything but fall further. Many airline executives, not to mention the Ford Administration's new Transportation Secretary, Mr. William Coleman Jr., admit to being extremely worried. "The outlook is now dismal," Mr. Morton Ehrlich, Eastern Airlines' vice-president, acknowledged recently, while a Continental Airline spokesman con-

different fares and other expensive promotion gimmicks. Continental has recently re-introduced its luxury, coach, lounges and is now showing 1940s in-flight films, while American Airlines offers passengers a closed-circuit television view of the pilot at work.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the moment the Air Commerce Act mandates the CAB "to foster sound economic conditions in the airline industry." That the Agency has dimly failed ever to get the industry's average return on capital anywhere near the desired 12 per cent. mark is not in itself enough reason to allow competition to get out of hand. Industry executives may be thought to be biased anyway in favour of regulation, but their arguments (typically pointing out that excessive competition would result in less profitable, socially necessary routes being dropped or at least priced out of the market) clearly have some validity.

At the

FINANCIAL TIMES SURVEY

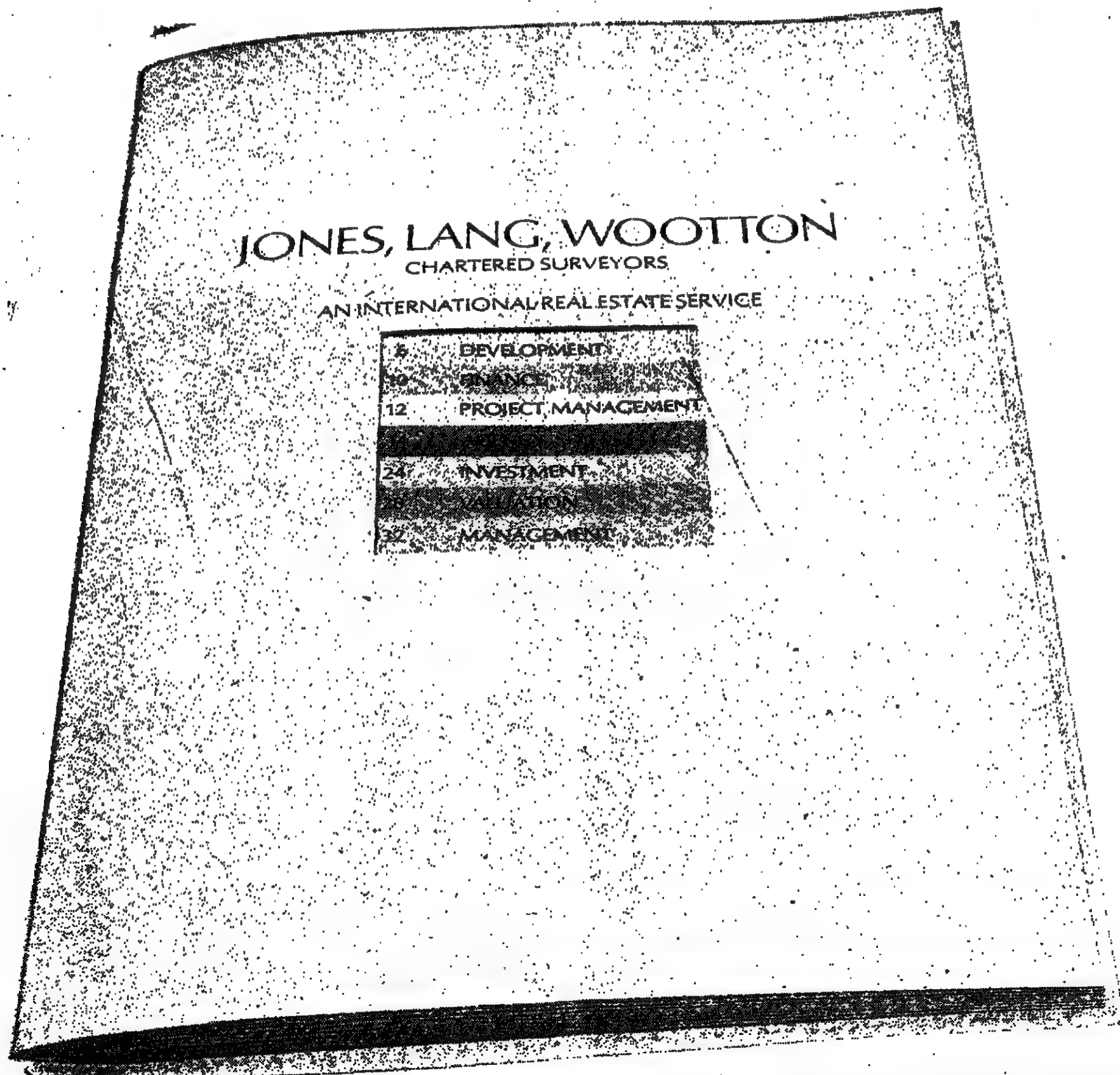
Monday June 23 1975

PROPERTY

PART ONE

"Government measures have shown that the sector can be rapidly turned from boom to disaster but as yet few politicians have shown an interest in drawing up policies which would encourage property as a stable area of the economy. To do that requires a non-party approach. . . ."

A course in real estate for financial executives



In today's business climate all resources should be utilised to maximum advantage. This is particularly applicable to property and activities allied to it. In order to ensure maximum cost effective use of Real Estate assets you need experienced professional advice. This applies to all aspects of Property involvement.

Our comprehensive world wide service is available to organisations both large and small who require help and guidance.

We have produced a Services Brochure which outlines the range of our activities with illustrations of each principal field of operation.

This brochure is available on request from
103 Mount Street London W1Y 6AS. Ref: S.B.
Tel. 01-493 6040

JONES LANG WOOTTON



Chartered Surveyors'
International Real Estate Consultants

PROPERTY II

Uncertainty compounded by legislation

BUSINESSMEN ARE obliged to regard the solid base it has been these days to adjust rapidly to new economic, social and political circumstances. Many feel that they have particularly difficult problems. But I doubt whether any sector is as subject to uncertainty and change as the property world.

The Government is planning to nationalise development land and grant only leaseholds of uncertain duration to developers—a measure that will profoundly affect the institutional property investor and the development company. Inflation has so raised building costs that it is no longer economic to undertake many kinds of speculative development. Interest rates, which help determine whether a development company has a positive cash flow or not, have come down but may well be forced up again in an emergency package from the Chancellor. Rental levels are either falling or, in central London, or not rising sufficiently fast to make new development feasible. And as if this was not enough, the Government is promising to give local authorities and the Department of the Environment discretionary powers so widespread that the Administrative Law Committee of Justice has described them as constitutionally unacceptable.

Pragmatic

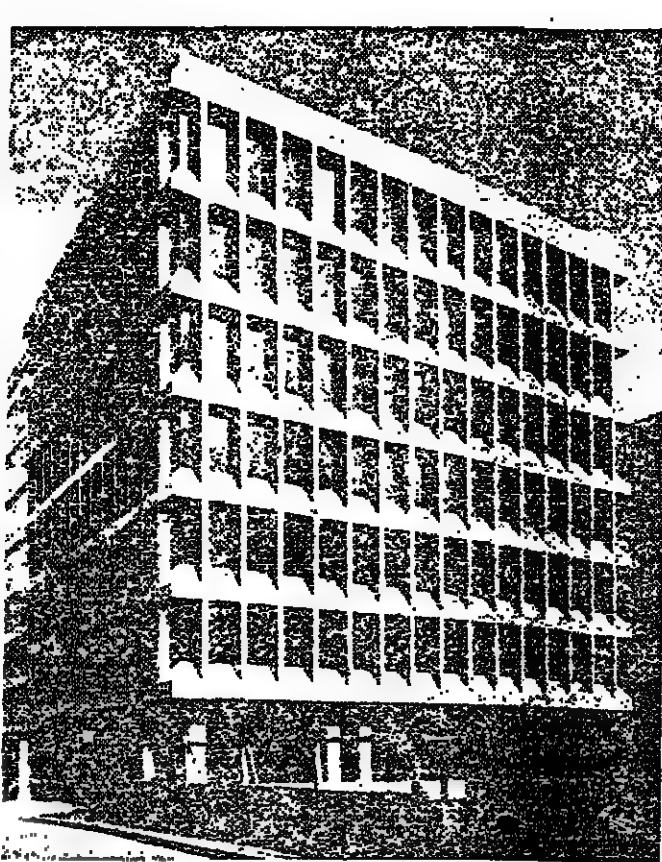
Basically the uncertainty is an economic one which has been compounded by the introduction of the Community Land Bill, now before Parliament, and the proposed Development Land Tax. Only if economic or political pressures force the abandonment of these measures can one see at all clearly into the future and only then if more sensible and pragmatic legislation takes their place. If the present course is continued, both the developer and the institutional investor will have to alter their policies radically, quite possibly to the detriment of the country's economic activity.

Two months ago a leading developer summed up the current feeling of dismay and uncertainty in an ominous phrase—"I cannot see property being

regarded in the past." In other words the collapse of property values and the bankruptcy of many property development companies in 1973-74 had brought about an irreversible shift, reducing the confidence of developers and institutional investors on the one hand, and making governments more inclined to play a large role in controlling commercial and industrial property in the future.

The casual observer may feel this assessment to be excessively gloomy. After all, no major developers have gone bust this year. Mr. Croxall has spoken up in favour of a healthy property sector, interest rates have tumbled, property shares have outperformed the rise in the FT index, the investment market has picked up quite strongly and the belief has grown that the Government will eventually steel itself to fight off hyperinflation. The trouble with these more encouraging developments is that they provide no evidence that the property industry is ever going to recover the health and vitality of the early 1970s. They are symptoms of more favourable temporary economic circumstances, not evidence of any improvement in the long-term political and economic outlook. With the exception of a few developers who still have a positive cash flow, it is at present difficult to find property companies which believe they will have a financially attractive role to play in the future, building the offices, shops, factories and warehouses which the nation will need if it is ever to throw off its present economic sleeping sickness. There is a widespread belief that, while Mr. Croxall may be mildly favourable to a healthy property market, the other Cabinet minister at the DoE, Mr. John Silkin, wants to see a complete and radical change in the way the nation gets its new buildings.

On the housing front the position seems to be improving but production remains at a very low level compared with two years ago. The latest statistics from the Department of the Environment show that performance in both public and



Tringate House, London, E.C.3. Developed by Imry Property Holdings in association with Norwich Union, the office block is being let in individual floors by Jones Lang Wootton and Knight Frank and Ratley.

private sectors is continuing an upward trend. In the case of the latter the quarterly figures for February/April showed a 41 per cent increase over the previous quarter and a 14 per cent increase for the same time last year. Public sector starts showed only a modest but continuing recovery from the slump to boom cycle that is the curse of the industry as a whole. Nevertheless the trend is encouraging.

But how long it can last is a very difficult matter to judge. In the public sector there have already been Government cutbacks in capital programmes and in the amount of money available for rehabilitation schemes. The sounds now coming from Whitehall of further major cuts in public sector spending could include cuts in the housebuilding programme.

In the private sector builders will be keeping a keen eye on

how the market in property in general is moving. Builders must be assured of an increase in selling prices if they are to cover the 25 per cent increase in construction costs over the last year. But except at the very bottom of the price range the market remains sluggish despite the increase in the availability of mortgage funds. Since the market is dominated by the buying and selling of second-hand homes there will have to be a much greater increase in prices if the developers are to have the confidence to go ahead with large building programmes.

On the commercial and industrial front, everyone involved in property development—landowner, developer, financier, landlord, local and central government officers, tenants, agents—is having to adjust his policies and activities, and even more radical changes

will be needed in the future.

The landowner has seen the value of development sites, with or without planning permission, plummet as Mr. Anthony Barber's Development Gains Tax and its associated First Lettings Charge have hit the developer's profit. In addition the rise in building costs has moved ahead faster than rent levels and thus reduced still further the developer's desire to make new purchases of development land.

Creditors

Very few major developers have at present a positive cash flow. Other companies are being kept afloat by their long-term creditors who fear that foreclosing on debts will only force still more commercial and residential property on to a still hesitant market and give rise

to actual bad debts. To ease the liquidity problems, developers have resorted to every kind of activity. Some, like

Town and City, have drawn up a list of their most marketable properties and geared their management to make the necessary disposals. Some have sought to raise funds through convertible loan stocks issued to their major creditors (Town and City is again an example) or by a rights issue (Slough Estates) or from some other source (Slough Estates has raised £5m. from the Government-sponsored Finance for Industry). A growing number have resorted to the apparently drastic but basically sensible device of passing their dividends (MEPC recently omitted its interim payment to ordinary shareholders).

The larger developers are clearly going to survive the pre-

sent crisis and indeed may have already weathered the worst of the storm. The future for them in this country may be, however, a very different one from that of the recent past.

The position of the financier is inextricably tied up with that of the developer and, following the secondary banking crisis, most of the major banks and the institutions with loans outstanding to the developers have shown little stomach for further blood-letting. It is still possible, however, to detect a significant shift of emphasis among the long-term investors in property developments—the insurance companies, pension funds, property bonds and property unit trusts. The first change is one of much greater caution. Pension funds are generally unwilling to-day to fund new developments: instead they prefer to see short-term funds employed for this purpose and then step in with long-term finance when the scheme is well let and operating successfully. Inevitably this reduces an important element in the dynamism of the development market. Next, the institutions show little appetite to invest large slices of capital in individual projects. In recent months there have been virtually no investments of more than £3.5m. unless exceptional circumstances (such as a need to buy out partners) have been a factor. Even so, the investments have been of an ultra-cautious kind—prime office properties, fully let to top covenants with little or no reversionary element.

Landlords have found themselves since March 18 in the apparently happy state of being able to charge a full market rent on any tenancy agreement which comes up for review. MEPC now estimates that this could be worth £3m. in a full year yet few are rejoicing even though it is easier for property companies' portfolios to be valued. In some areas, such as central London offices, rentals have been falling and reviews have not always yielded the increases which would have been obtained two years ago. The rapid increase in rates and the willingness of companies to move some operations from the capital have added to this problem. No one in the property world would welcome a return

to the false market of frozen business rents but many people are apprehensive lest just such a freeze is reintroduced as part of an astringent economic package to peg wages and prices. For many years in the ways of Whitehall, it is hard to imagine any kind of freeze which left property out.

Local authorities are now busily trying to work out what the future holds in store for them. The wide new powers of planning and land acquisition (both statutory and ad hoc compulsory) will make huge demands on their manpower, often already overstretched. If the Community Land Bill gets to the Statute Book, many councils may be unable to avail themselves of their new powers and may be obliged to call in outside professionals to assist on questions of site assembly, purchase and sale negotiations, financing deals, etc. It is scarcely surprising that some authorities view the future with a feeling of dread.

Professionals

They may well turn to the property agents who alone among the major forces in the property world seem set to do very well whatever the future rules of property development turn out to be. As professionals they hope to offer additional services to local authorities, or financing institutions or development companies which may in future play a less financially significant role.

Government measures have shown that the sector can be rapidly turned from boom to disaster but as yet few politicians have shown an interest in drawing up policies which would encourage property as a stable area of the economy. To do that requires a non-party approach, supported by a majority of MPs whatever the colour of the Government. The desire for such a solution is recognised but the objective seems almost as distant to-day as during all the contradictory and confusing years of the post war era.

John Trafford
Property Correspondent

CONTENTS PART ONE

Stock market	81
Business rents	IV
Property companies	IV
Institutions	IV
Building companies	V
Middle East interests	VI
Corporate assets	VI
Estate agents	VII
Building societies	VIII
Property bonds	VIII
Valuation	IX
London and the South East	X
The North East	X
The Midlands	XI
The North West	XI
Farmland	XII

PART TWO appears next Monday, June 30, and will include:

Government policy	Shops: Investment
Development Land Tax	Shops: Lettings
Capital Transfer Tax	Shops: Hypermarkets/shopping centres
Local authorities	Industrial: Investment
Planning	Industrial: Lettings
Relocation and regional policies	Industrial: Design
Rates	Residential: Private
Office: Investment	Residential: Public
Office: Rent levels	
Office: Planning policies	

Offices To Let and For Sale

Commercial Union Building, EC3
Approx. 5,400 sq. ft. Offices. To Let.

Fenchurch Street, EC3
Excellent, refurbished, air-conditioned Banking and Office Building. Approx. 48,250 sq. ft. To Let.

Birchin Lane, EC3
Approx. 23,250 sq. ft. Office Building close to City centre. Freehold for Sale.

Great Winchester Street, EC2
Approx. 24,000 sq. ft. air-conditioned Banking and Office Building. To Let as a whole or in part.

Cavendish Square, W1
Prestige Headquarters Office Building overlooking the square. Approx. 10,000 sq. ft. To Let.

Stratford Place, W1
Prestige refurbished Office Building. 7,745 sq. ft. approx. To Let.

East Smithfield, E1
7,800 sq. ft. Offices. To Let at an economic rent.

Basinghall Street, EC2
Ground Floor Banking of 4,450 sq. ft., alternatively Offices, close to the Bank of England. Available immediately. To Let.

South Place, Moorgate, EC2
Economical Office Building. 18,800 sq. ft. total - 13,600 sq. ft. vacant. To Let on long lease.

St. Swithin's Lane, EC4
Prestige refurbishment. 10,000 sq. ft. air-conditioned Banking and Office Building. To Let.

Barter St. (Kingsway) WC2
Central London Office Building. 6,300 sq. ft. approx. Lease for Sale.

Swindon, Wiltshire
To Let - 55,000 sq. ft. New Office Complex with further phase - 30,000 sq. ft. available in 1978.

John Street, WC1
Fine period building. Approx. 4,440 sq. ft. Offices. To Let as a whole or in part.

Minorities, EC3
Approx. 1,500 sq. ft. Offices in refurbished building. To Let.

Ibex House, Minorities, EC3
Approx. 8,000 sq. ft. Offices. To Let.

Apply Cornhill Office

Solar House, Raynes Park, SW20
New air-conditioned Office Building. Excellent communications. Good local amenities for staff. 8,825 sq. ft. approx. To Let.

Apply Bruton Street Office

Standard Buildings (opposite Central Station), Glasgow.
Prestige Office Suites from 2,000-40,000 sq. ft. To Let.

Central House, Jamaica Street, Glasgow.
Modern Office Suite. 2,050 sq. ft. To Let. Immediate occupation available.

Highland House, Waterloo Street, Glasgow.
Prestige Office Suites - 2,050 and 1,600 sq. ft. To Let.

Hope Street, Glasgow.
Top floor Office Suite - 2,900 sq. ft. To Let at an attractive rental.

Rankin House, Anderston Cross Centre, Glasgow.
To Let - remaining Office Suite. 6,570 sq. ft.

Clydeview Centre (Clydeside Expressway), Glasgow.
Modern Office Suite of 2,790 sq. ft. partitioned to form 11 offices. Available immediately. To Let.

Empire House, West Nile Street, Glasgow.
Third floor Office Suite. 1,850 sq. ft. To Let.

Apply Scottish Office

Richard Ellis Chartered Surveyors

64 Cornhill, London EC3V 3PS
Telephone: 01-283 3090

6-10 Bruton Street, London W1X 8DU
Telephone: 01-499 7151

Trafalgar House, 75 Hope Street, Glasgow G2 6AJ
Telephone: 041-204 1931

Belgium, France, Holland, West Germany, Spain, South Africa, Australia, Canada, Singapore

Richard Ellis

PROPERTY III

Two years ago property shares were among the star performers in the market. The boom was followed by an equally spectacular collapse in sympathy with property values generally. There has been a good, but qualified, recovery since.

Shares turn better

PROPERTY SHARES have risen sharply over the last six months following a steep and almost continuous fall during the previous 12 months. But the recovery has been only partial—and recently distinctly hesitant—with many basic questions about property values and relative prospects within the sector still unresolved. There has, however, been a definite change of mood and attitude over the last year. Whereas relative valuations in the summer of 1974 were determined primarily by questions of survival, this issue is now no longer predominant.

But just as the property sector has started to emerge from the major problem—and, above all, the uncertainties—of last year, so it has been seen that its difficulties are both more widespread and complex than had previously been thought. Thus while more companies look like surviving than might have been envisaged a year ago, so it can now be seen that some of the apparently solid and strong companies are also facing major problems of their own, albeit of a different kind and intensity than those faced by the initial, well-known casualties of last year's shakeout.

Squeeze

The starting point for any analysis of the current position is November 1973, when the Financial Times property share index touched its peak of 357.4. This broadly coincided with the disclosure by Land Securities of a near 28 per cent. increase in the value of its investment properties in just over six months, and the announcement by the then Conservative Government that it was not going to extend the business rent freeze into a permanent policy of long-term control. The boom was not to last, and towards the end of November property shares began to slip sharply as interest rates leapt up and the

first indications appeared of the financial squeeze and secondary banking crisis which so overshadowed 1974.

Property shares dropped rapidly throughout the closing weeks of 1973, particularly after the announcement of a new development gains tax in the mini-budget of December 17. After a pause in the first two months of 1974, the index dropped even further following the election of a Labour Government, the extension of the rent freeze for a further year and the uncertainties about Labour's proposals on development land. But the primary cause for the continuing slide in property shares throughout the first 10 months of last year was the market's fears about the impact of higher interest rates and the problems of the fringe banks on many property companies.

Many of those companies which had over-extended during 1971-73 found their cash flow problems compounded by the effective absence of a property investment market on any scale, which in turn made valuation almost impossible. And the difficulties of Guardian, Lyon and Stern in the spring of 1974 merely added to the stock market's jitters about property. The result was that by November, 1974, the property sector index had fallen to 79.2, less than a quarter of its all-time high of a year earlier. Within that overall trend, the more highly geared companies fell very much further than the average—dropping in some cases to a tenth of their November, 1973, peaks.

The beginning of the recovery was signalled by the considerable relative strength shown by some of the more conservative and less highly geared companies towards the end of last year. The fact that only a handful of companies had actually "gone to the wall" was also taken as an encouraging sign. The improving trend was further stimulated by the Labour

Government's announcement previously "bombed-out" just before Christmas that the rent freeze would end at the beginning of February—12 months earlier than previously intended—and also by the fall in interest rates. The major change, of course, occurred when the stock market as a whole suddenly began to recover in mid-January and February—and property was among the best-performing sectors during this period, along with a number of other areas, like banks and construction, which had fallen a long way in 1974 and traditionally perform well in the early stages of a bull market.

The property sector touched its peak—so far this year at any rate—in late April when the index was 241.22—three times its low of less than six months before. The index has fallen by more than a fifth since then. This reaction from the rapid gains made up to the end of April reflects a realisation that last year's setback was far more than just another cyclical downturn—on the lines of the early 1960s bear property share decline.

Reasonable

The relatively strong performance of property at the start of the stock market rally also owed something to the view that the change in yield patterns resulting from the rise in equity and gilt-edged prices had made property itself more attractive as an investment. Thus a prime investment rate for offices or shops of 7.5 to 8 per cent, which looked somewhat exposed at the end of December when equity and undated gilt yields were 12½ and 17½ per cent, respectively, appeared more reasonable barely a month later in early February when the figures had fallen to 7.7 and 15.2 per cent. This relative attraction of property has been underlined subsequently, since although prime rates have dropped by perhaps half a point to a point, the yield on the All-Share is 5.8 per cent., and just under 15 per cent. on undated gilts.

Although the more lowly geared companies, such as Great Portland, Warnford, Land Investors and Artagen, have all performed relatively strongly throughout the closing months of last year—and indeed rose sharply in January and February—the spectacular performers this year have been the



Part of Chesterfield Trading Estate which is being developed by Arrowcroft in partnership with the Borough Council.

only reason many companies are able to show profits and pay dividends at all is because they capitalise such interest.

There will probably be much more pressure for companies to take a stricter view—limiting such capitalisation, as in MEPC's case, only to developments "actively under way." Anyway, analysts are now much more concerned with the profit and loss accounts of property companies than they were in the past, when asset growth was placed, above anything else by some companies, though certainly not all.

Bullish

A whole series of company announcements over the last six months have shown that it is not only the obvious highly geared companies but a much wider range of groups which have suffered from high interest rates, low dealing profits and write-downs at home and overseas, caused by acquisitions made in 1971-73. This can be seen in some of the relative share price movements of the last few weeks.

A further, underlying pre-occupation is that a weak let-

ting market in certain areas and falling rents—notably in central London offices—are partly negating the beneficial effects of a slowly strengthening institutional investment market (with a small drop in yields).

This raises the question of how property shares should be rated and over how much weight should be placed on the relationship to stated net worth as opposed to earnings and yield. The view that a certain discount to net worth—say 30 per cent. at present—is somehow "right" has always smacked of rationalisation.

The principal question for analysts now is how far some of the short-term bearish factors—for example the amount of property still overhanging the market, the fall in rents in central London and some of the problems with current developments—should be counterbalanced by the longer-run bullish influences on rents resulting from the cutback in development.

In a recent survey of the sector, which appeared in early May, before shares started falling back sharply, brokers W. Greenwell argued that many of the property companies were on

fundamental grounds expensive following its calculation of up-date asset values on a 7 per cent. yield basis. The report argued that since rental and letting trends over the next few years are likely to run against central London office portfolios and in favour of portfolios diversified outside London and the U.K., investors ought to be switching out of shares, such as Great Portland and Land Securities, into more broadly based companies such as English Property Corporation, Hammerson and MEPC.

Attractions

Prospects are not entirely rosy overseas, however, as MEPC's recent problems in Australia and Belgium have shown, though there are obvious attractions in certain types of overseas holdings.

In addition to these general issues of valuation, there is also the possibility of interest in the possibility of takeovers. Apart from rescue bids from certain minor developer/housebuilders, the only major takeover over the last 12 months has been the bid for St. Martins by the Kuwaiti Investment Office.

Other Middle Eastern takeovers have been rumoured, but none have emerged so far—and a more likely short-term source of bids could be U.K. institutions. Although several U.K. composites have recently been making rights issues in order to broaden their capital bases, it would not be surprising if one or two of the big insurance companies decided to make offers for property companies within the next few months—especially as it is possible to value the companies' assets with rather more certainty now than earlier in the year. Among the most frequently mentioned targets are Amalgamated Investment, Great Portland, Artagen and Haslemere. In addition, some of the smaller troubled groups may also be effectively absorbed by institutions or banks. However, the partial revival of the investment market and increased ability to carry out valuations have made some of these companies' financial backers more eager either for steady progress towards a reduction in debt, if possible, or a quick end by the appointment of a receiver, as has happened in several cases.

Peter Riddell

urgently required

Prime Commercial and Industrial Properties

as investments for a number of clients

Richard Ellis, Chartered Surveyors

64 Cornhill, London EC3N 3PS Tel 01-283 3090

Kalagan House, 75 Hope Street, Glasgow G2 6AJ Tel 041-204 1931

12 Avenue Road, London EC1A 3JF Tel 01-283 3090

Richard Ellis

PROPERTY V

Of all the construction sectors housebuilding has probably suffered most in the present climate of industrial recession and conflicting Government policies. There seems little prospect of early recovery, even with the current strong position of the building societies.

Housebuilding

FOR THE construction companies in general and housebuilders in particular, the past year has been a bad one and the immediate future seems little better. In an industry which has grown accustomed to topping the annual list of financial casualties, recent events have nevertheless managed to shake the entire construction world and there may well be more shocks to come.

It certainly seems ironical that in at least one area like housebuilding more companies are being forced into receivership just when the outlook is beginning to show some signs of improvement. On the housing front, the position has been alarming, with private building last year down by as much as 50 per cent on the previous year because of the very poor sales position.

The private housing sector has always presented one of the riskiest business areas in a very risky industry, but while the small speculative housebuilder has in the past borne the brunt of the failures, the public companies too have fallen by the wayside—much has been the severity of the general downturn in business.

Liquidation

Figures show that more public companies in the construction sector have entered into receivership or liquidation in the past 12 months than at any time in the past ten years or so.

This year alone some of the best-known names in the housebuilding field have been forced out of business, and it is no secret that for many others the situation has been tough and go. One of the most notable casualties so far in 1975 has been Baccal Construction, one of the country's largest housebuilders. A combination of the high interest charges for devel-

opment land bought at the peak of the market plus losses on fixed price contracts eventually spelled disaster for a company established over 30 years ago and which had grown from strength to strength ever since. A number of the group's subsidiaries may now be sold off as separate entities but at least all the homes started will be finished, according to the receiver-manager. Some contracts have already been sold off to other building companies to ensure completion.

Another well-known name among the growing list of 1975 casualties has been Northern Developments, the nation's second largest housebuilder, where a receiver was appointed at the beginning of this month.

However, there is no present intention to liquidate the company and it is hoped it will continue as a going concern. Last year, Northern reported that liquidity was under strain as a result of a loss in connection with the collapse of the Cornhill Consolidated secondary banking concern. In July last year, the company's borrowings were around £40m., although this level has since been reduced to a little over £30m.

The decision to appoint a receiver was taken collectively by a group of some 18 bankers to the company who had continued to allow it to continue to roll up interest payments and extend existing borrowings in the knowledge that if repayment were demanded, the company would collapse and a few of the banks would recover their money. Mr. Derek Barnes insists that the company remains profitable, with a revaluation of the company's land bank possibly producing a much brighter picture than it did last autumn and sales of homes now looking much better.

For housebuilders generally, the problems have been the same. The problems derived

from the fact that companies ploughed large amounts of borrowed money into land purchases at a time when this basic commodity was proving very expensive to acquire, but demand for houses was high and finance was plentiful. For some, the construction of actual houses was unnecessary and land transactions took place—with big profits taken but no homes forthcoming.

Charges

In a relatively short time, however, the bottom dropped out of the land market as houses became more expensive for people to buy and finance from the building societies dried up. Companies left with hefty stocks of land could find no customers, or they at least incurred substantial losses in the process. They were nevertheless still left with high interest charges on the money they had nearly always had to borrow to finance land acquisition.

In a great many cases it is clear that the banks involved could have stepped in on the companies concerned and taken control but they were only too well aware that to do so would have released vast parcels of land on to the market at a time when nobody wanted to buy them, with the result that far from recovering their money, the banks would have faced further losses.

Only now, when the picture for private housebuilders is at last beginning to improve—building societies are flush with money and wages have again caught up with house prices—are the banks beginning to contemplate the steps which previously they knew to be pointless. The major priority for housebuilders at the moment must be to reduce borrowings substantially if they are to secure for themselves a healthy future.

Not all the construction companies facing difficulties are, of

course, in the housing sector and the world of civil engineering has not escaped. All too often the plight of the building industry in the past year or so has centred on the housing sector, but contractors throughout the construction world have faced substantial reductions in workloads and low profitability. Last year, building output overall was down by estimated eight to ten per cent, over a previously disappointing year and a further fall, possibly of similar proportions, is expected in 1975.

Private commercial and industrial contracts have been suffering particularly and latest figures show that the outlook is not much better, with companies reluctant to invest in such depressing economic circumstances. On the public works front, which provides the big civil engineering units with much of their business, the picture is one of continuing cuts in expenditure, with motorways particularly hard hit, and further reductions in spending clearly on the way.

One of the companies hit by these circumstances has been French Kier, among the country's largest motorway builders. In May, it was announced that the Government was making up to £14m. in grants and loans available to W. and C. French (Construction) to prevent the company becoming technically insolvent and to ensure the completion of around £40m. of outstanding road contracts.

Fixed prices were again one of the major causes of the company's difficulties and have underlined the almost impossible task involved in predicting price trends at a time when inflation is roaring ahead. For French Kier a sticky patch may be behind it by the end of its current financial year but there are other names which have been lost to the construction world for good, like Cox Industries, Greensquare Properties and Lewston International. What is now of major con-

cern is that if the current slump in construction goes on for very much longer, the repercussions on many more companies—not just those in the building sector but in the equally vital materials supply side—could be severe and long-lasting. In May the National Joint Council for the Building and Civil Engineering Industries told Mr. Anthony Crosland, Secretary for the Environment, that if present trends continue for much longer, the building industry as a whole could lose up to 220,000 workers—or nearly 20 per cent. of its total workforce—by the end of this year.

Other representative organisations have emphasised to the Government that construction capacity is being continually lost as a result of the painful and regular contractions in which the building industry is being subjected. When the next upturn in building activity does come, the danger is that another bout of cost inflation will be set in motion as demand rises sharply and materials suppliers are once again left unable to cope.

Workload

With growing regularity, appeals have been made for closer co-operation between the Government and the industry to see whether or not the building sector's workload cannot be tackled in a more orderly way, with the need for some form of orderly demand management an urgent priority. Most of the answers clearly lie with the Government, which as the industry's largest single client naturally has a major say in its fortunes at any one time.

The building industry is of one voice in claiming that successive governments have regularly used the construction sector as an economic regulator and have adjusted the workload according to the overall economic situation. When ex-



Work on new homes in Cardiff.

penditure restrictions have been necessary, it is to wide areas of construction activity that Government departments look to make the sacrifices, but when economic prospects are encouraging, the industry is inundated with work which—purely because of the previous contraction—it is unable to handle.

It is certain that "stop-go" in construction could be significantly reduced by a more selective approach on the part of the public sector. A report from NEDO last year claimed that public capital expenditure programmes should in future be assessed in terms of their physical requirements as well as in terms of their monetary

value. The Government, it said, should take action selectively to delay or bring forward public sector orders when parts of the industries are becoming significantly overheated or underutilised, whichever the case.

There is also a case for suggesting that when private housing is in the doldrums, Government should ensure that public housebuilding programmes are maintained at reasonable levels to ensure a continuing addition to the overall housing stock and enable private housebuilding companies to maintain capacity. As for stabilising the expansion of the private housing sector itself, there are encouraging indications that Gov-

ernment and the building societies are now working together to ensure a more planned approach to progress in this vital field.

Such an outlook will be of little comfort to those companies which have already been forced into liquidation or those others which at this moment are struggling to keep their heads above water. It can only be hoped that, if nothing else, the length and severity of the present building recession will at last stimulate all parties concerned into formulating some course of action which will make recent developments an unpleasant memory not to be repeated.

Michael Cassell

Weatheralls United Kingdom

A selection of Commercial Properties To Let

OFFICES

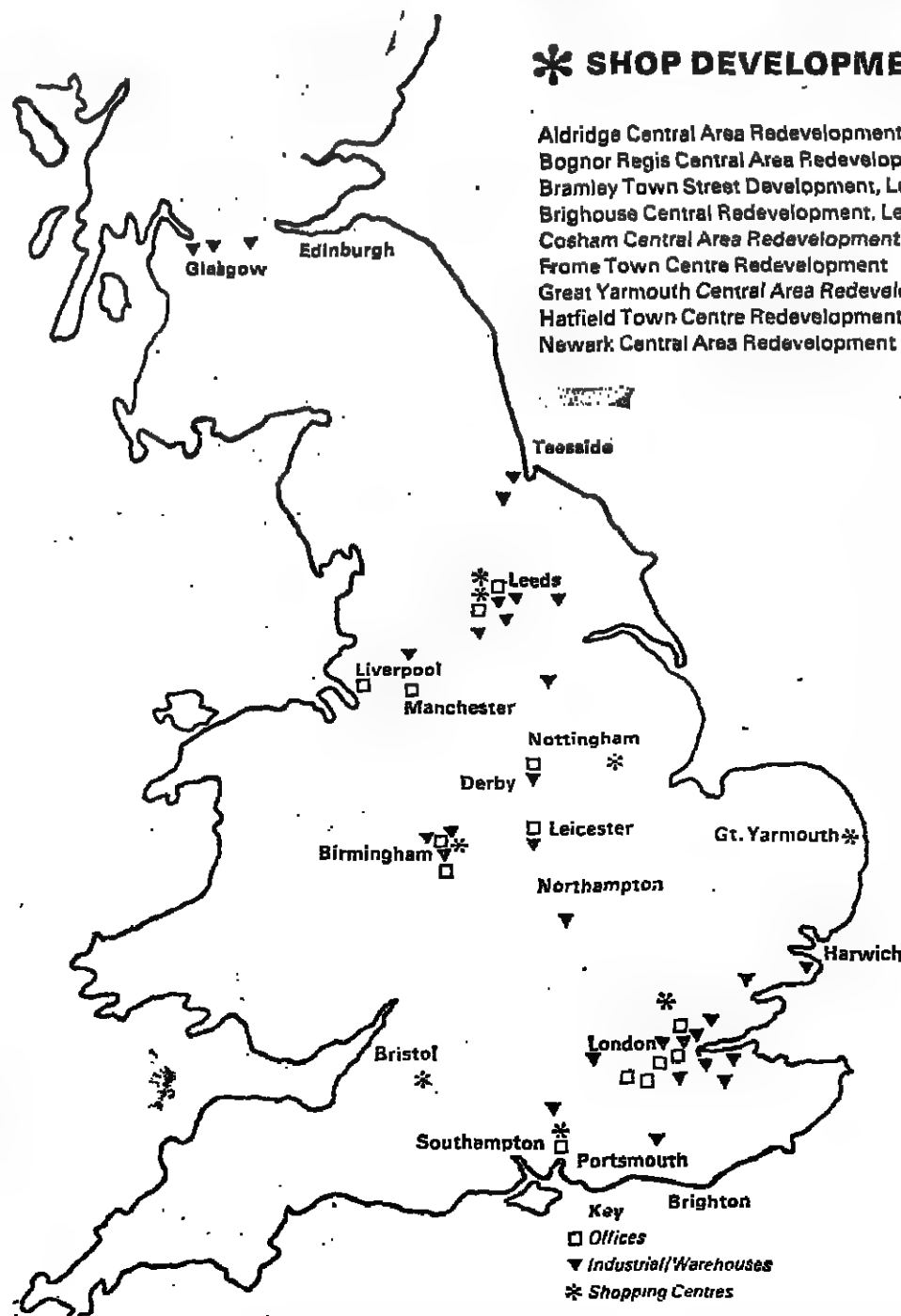
London, Devonshire Street, W.1.	2,800 sq ft
London, Gt. Marlborough Street, W.1.	19,155 sq ft
London, High Holborn, W.C.1.	5,650 sq ft
London, Chancery Lane, W.C.2.	4,887 sq ft
London, Essex Street, W.C.2.	2,375 sq ft
London, Lancaster Place, W.C.2.	2,000 sq ft
London, Law Courts, W.C.2.	1,490 sq ft
London, Finsbury Pavement, E.C.2.	10,000 sq ft
London, Cornhill, E.C.3.	1,963 sq ft
London, Bolt Court, E.C.4.	3,475 sq ft
London, Fleet Street, E.C.4.	2,368 sq ft
London, Queen Anne's Gate, S.W.1.	9,880 sq ft
London, Albert Embankment, S.E.1.	3,100 sq ft
London, Whitehall, N.20.	4,325 sq ft
Birmingham	190,250 sq ft
Derby	179,400 sq ft
Dewsbury	9,000 sq ft
Epsom	55,000 sq ft
Kingston-upon-Thames	2,125 sq ft
Kirkby, Liverpool	15,000 sq ft
Leeds 1	7,000 sq ft
Leeds 11	7,590 sq ft
Leeds 1	17,250 sq ft
Leeds 1	20,000 sq ft
Leeds 1	68,500 sq ft
Leeds 1	70,000 sq ft
Leeds 6	100,000 sq ft
Leicester	13,000 sq ft
Manchester	48,500 sq ft
Perry Barr	56,000 sq ft
Portsmouth	35,000 sq ft
Woking	69,500 sq ft
	8,500 sq ft

INDUSTRIAL & WAREHOUSES

London, Blackheath Road, S.E.10.	20,000 sq ft
London, Hackney, E.8.	52,000 sq ft
London, New Street, E.C.2.	66,000 sq ft
London, North Circular Centre, N.W.10.	95,000 sq ft
London, Old Kent Road, S.E.1.	15,000 sq ft
London, Purley Way, London	35,000 sq ft
London, Tabernacle Street, E.C.2.	50,000 sq ft
London, Westminster, W.3.	52,000 sq ft
Basingstoke	46,000 sq ft
Bolton	90,000 sq ft
Brighouse, Leeds	37,500 sq ft
Burgess Hill	20,000 sq ft
Doncaster	40,000 sq ft
Erith	45,000 sq ft
Gildersome, nr. Leeds	9 Acres
Harwich	30,000 sq ft
Leeds 1	165,000 sq ft
Leeds 2	30,000 sq ft
Leeds 10	78,000 sq ft
Leeds 11	180,000 sq ft
Leeds 1	30,000 sq ft
Leeds 1	60,000 sq ft
Leeds 1	200,000 sq ft
Leeds 1	225,000 sq ft
Leeds 1	75,000 sq ft
Leeds 1	180,000 sq ft
Leeds 1	87,000 sq ft
Leeds 1	225,000 sq ft
Leeds 1	11,500 sq ft
Leeds 1	15,000 sq ft
Leeds 1	44,000 sq ft
Leeds 1	550,000 sq ft
Leeds 1	85,000 sq ft
Leeds 1	430,000 sq ft
Leeds 1	from 10,000 sq ft
Leeds 1	17,500 sq ft
Leeds 1	15,000 sq ft
Leeds 1	52,000 sq ft
Leeds 1	120,000 sq ft
Leeds 1	300,000 sq ft
Leeds 1	80,000 sq ft

SHOP DEVELOPMENTS

Aldridge Central Area Redevelopment
Bognor Regis Central Area Redevelopment
Bramley Town Street Development, Leeds
Brighouse Central Redevelopment, Leeds
Cosham Central Area Redevelopment
Frome Town Centre Redevelopment
Great Yarmouth Central Area Redevelopment
Hatfield Town Centre Redevelopment
Newark Central Area Redevelopment



Weatheralls
Green & Smith
Chartered Surveyors — Estate Agents

22 Chancery Lane London WC2A 1LT
01-405 6944
AND LEEDS PARIS NICE & FRANKFURT

CMA House Park Place Leeds LS1 2HP Telephone 0532-442066

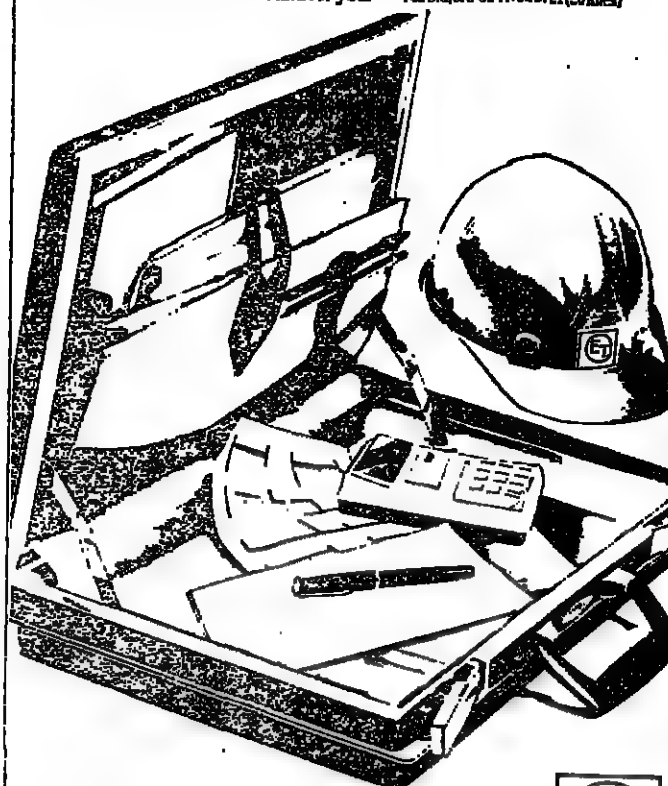
it's a case of experience

Espley-Tyas have a 100 years of building experience behind them—add to this their constant development of new techniques—their expertise and long list of client projects completed on time—their unity of team operation—and that's Espley-Tyas.

Projects built and currently under construction include supermarkets, warehouses, office blocks, shopping precincts, Army and R.A.F. contracts, telephone exchanges, computer complexes, libraries, housing estates, factories, laboratories, hospitals, schools, a Fire Service Technical College, swimming pools and Crown and County buildings... in the Birmingham Area, Buckinghamshire, Cheshire, Gloucestershire, Hampshire, Northamptonshire, Oxfordshire, Shropshire, Staffordshire, Warwickshire, Wiltshire, Worcestershire and the London area.

We'd like to tell you even more about ourselves... but better still build for you.

ESPLEY-TYAS
CONSTRUCTION LTD.
A Member of the Espley-Tyas Group of Companies
P.O. Box 25, Park Hill, Salford, Greater Manchester, M6 6PU
Tel. 0161-275 2211 (20 lines)



the Symbol of Success...
1875-1975



*"No time like the present,
Mr. Fuller."
"For what, Mr. Horsey?"
"Investing in property,
Mr. Fuller."*

"You mean today's prices are low, Mr. Horsey?"

"Precisely, Mr. Fuller. In many cases first class property investments can be purchased at considerably less than their replacement cost."

"With construction costs increasing by 30% p.a. and substantial rent increases inevitable for new buildings, property must provide one of the best investment opportunities for long term growth, Mr. Horsey."

"How true, Mr. Fuller. It's the reason why our institutional clients are actually seeking suitable properties at the present time and we would welcome details of any likely propositions."

**Fuller, Horsey,
Sons & Cassell**

52 Bow Lane London EC4A1 9ET
Tel: 01-248 7854



Commercial Property Consultants

ESTABLISHED 1896

**J. TREVOR
& SONS**

Estate Agents
Surveyors and Valuers
58 GROSVENOR STREET, W1X 0DD
Telephone: 01-629 8151

Also
City of London Office: 85 London Wall.
Manchester Office: St. James's Buildings, Oxford St.
Also offices in Belfast and West Germany

TO LET MODERN WAREHOUSE

14,000 sq. ft.

at KETTERING, NORTHANTS

Loading bays, parking, canteen,
good offices, central.

Apply Box No. T.4140, Financial Times, Bracken House,
Cannon Street, London EC4A 3BY.

PROPERTY VI

The fears and dreams of a concerted Arab onrush on the property markets of the western world have failed to materialise. And while certain Middle East interests may be seeking to diversify their real estate portfolios, there is potential in their own region such as in Cairo and Damascus. They will continue to invest in London and elsewhere, but are likely to proceed with caution.

Middle East interest

IT HAS become clear in the past few months that, however many

properties Arab investors buy in the capitals of the West, they will never "make the market" in the way that it was thought for a short time that they might.

A number of Arab investment agencies may well be considering how best to diversify their property portfolios in various Western capitals as part of their overall strategy to fight the effects of inflation with sound long-term investments. But there is, in the opinion of most observers, unlikely to be any Arab "property rush" even if property values begin to move upwards again as the world leaves the present recession behind it.

The most important reason for this is probably that the richer Arab nations are taking increasingly seriously their obligation to the poorer Arab states while at the same time rapidly identifying major property investment opportunities within their own borders.

Even though the amount of surplus oil money has turned out to be significantly smaller than wilder predictions suggested in earlier days, there is clearly still a good deal of money to spend on developments both within the "surplus countries" and in the wider Arab world.

Industrial

In the richer countries vast sums have still to be committed to infrastructural improvements — better houses, hospitals, schools, roads, offices and so on. Land has to be earmarked for the massive industrial projects that are planned and for the service industries that they will unquestionably need.

Beyond this, nations like Kuwait and Saudi Arabia stress the need for the development of Cairo, Damascus and elsewhere. Cairo, for instance, with its large sophisticated population could well challenge Beirut as a major financial capital of the Arab world in 20 years' time and it is as many Arabs provided there is a settlement of the Arab dispute with Israel and security of investments

and possibly even if there is that will be at a premium when the oil runs out.

Thus a number of Arab investors, in many cases advised by British and other estate agents, are putting money into Cairo property in advance of the expected boom. Some British estate agents are also active in Damascus, Riyadh and elsewhere evaluating prospects for what may well develop into prime sites.

There is also considerable interest in the development of new towns, like Suez City, and here again a number of British concerns are assessing possibilities and evaluating projects for Arab clients. Increasingly the emphasis is being put on the need for joint ventures between these Arab investors and their Western advisers.

It is against this background that Arab investment in Western property must now be viewed. Most observers believe that Arab investors — whether nations or individuals — will continue to invest in Western property if the price and the location are right. But, with interests closer to home increasingly pre-occupying them, they are likely to proceed slowly and cautiously.

For there are still a number of factors that make investment in Western property an attractive proposition. First, property is a permanent asset and one which can usually be owned outright so that an Arab buyer does not have to contend with other shareholders, or other major part-owners. Second, property is likely to appreciate in value in real terms in the years to come, especially if the policy of controlling new office developments in major Western cities is continued, as it seems likely that it may be. Third, although short term bonds and suchlike yield in the short run, over a longer term property will almost certainly be, among the most reliable of all investment vehicles and it is as many Arabs concede, the reliability of the Arab dispute with Israel and security of investments

that will be at a premium when the oil runs out.

Thus a number of Arab investors have been analysing the property market in several major Western capitals with the aim of fashioning a portfolio of important properties in various parts of the world. Kuwait, for instance, is widely believed to be aiming to buy prime property in several major capitals thus evening out the exchange and other risks of which the Arabs are very conscious.

Smaller

Indeed, it is from the smaller nations like Kuwait or the Emirates that most observers expect most property investment to come in the next year. These countries have fewer domestic commitments and smaller populations than Saudi Arabia, for instance, which is about to embark on a heavy programme of investment inside its own country. Thus Government agencies like the Kuwait Investment Office, or private companies or individuals are likely to generate much of the interest.

These activities tend not to be publicised, principally because Government agencies, in particular, take very seriously their responsibility for investing their oil wealth and maximising future revenue. They consider that publicity would not assist them in fulfilling this aim.

However, even if it is difficult to be at all precise about the value of major Western property now under Arab ownership, there have been a number of well publicised deals. These include Kuwait's £91m. takeover of St. Martin's Property Corporation, Abu Dhabi's £38m. stake in the Commercial Union building in London, the sale of the Tour Manhattan in Paris to an unnamed Arab buyer, the purchase of an island off Charleston, South Carolina by Kuwait and the financing by the Banque Arabe International d'Investissements (BAII) of a

DM20m. stake in an industrial centre in Frankfurt.

In the search for new areas for possible property investment a number of Arab investors have taken a close look at Canada, Abu Dhabi has been considering Australia, many investors have shown great interest in Paris, Frankfurt, Amsterdam and Rotterdam, and there has been some interest in Japan. The U.S. market is not thought so far to have attracted as much Arab interest as might have been expected, partly because of the continuing tensions in the Middle East and partly because of American reluctance to sell to Arab buyers.

Now the Common Market referendum is over, London may once again attract more interest although for the moment what interest there is seems to be confined largely to the market for private estates, houses and flats in London and the Home Counties.

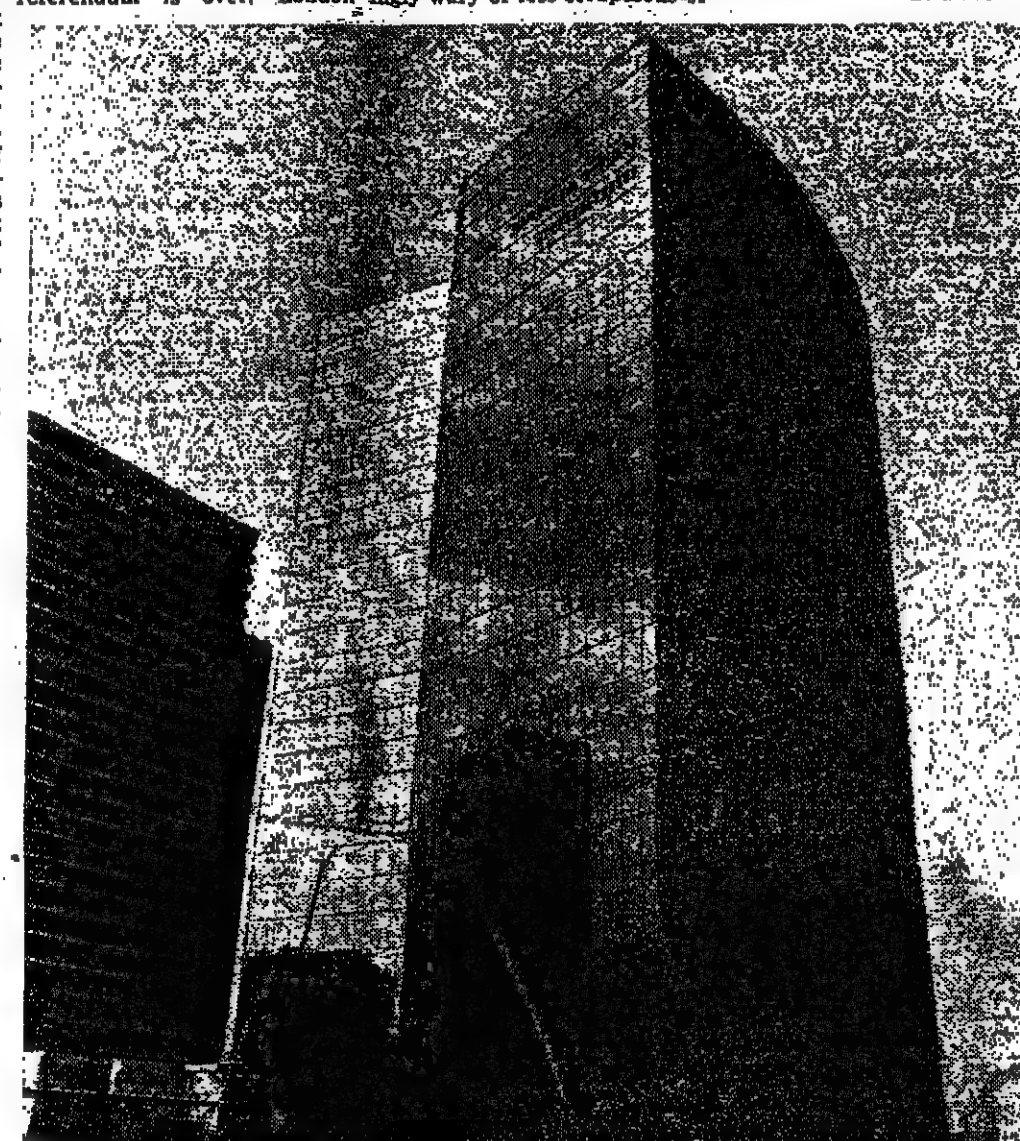
Arab knowledge of Britain, which springs from the close association between the U.K. and the area through the years, has certainly been one of the reasons why so much of Arab investment has been done through London and it has given a number of the larger British estate agents an opportunity to get closely involved with Arab clients.

These links have strengthened in the past few months as Arab investors have become increasingly wary of less scrupulous or

inexperienced entrepreneurs who may not always have been acting in the interests of their Arab clients. This has led to new-found Arab caution and a determination to seek what they believe to be the advice of experts.

As the connections between major U.K. estate agents and property companies get closer it seems likely that more and more Arab property men will come to London to train and that Arab investors will seek to take seats on European property company Boards. For now, as new opportunities are identified and evaluated, few estate agents deny that there are considerable opportunities ahead.

David Bell



The Tour Manhattan in Paris recently acquired by an unnamed Arab buyer. (Photo: Property Investment Review.)

The average industrial company relies heavily on property in its assets base, and making the best use of it is vital. The options open, the main pitfalls and the professional help available.

Company assets

THE ASSETS base of the typical industrial company relies heavily on fixed assets of one form or another. In most cases the most important fixed asset that a company will own is a piece of property; many companies will manage this asset with the aggression needed to match the competitiveness of the modern business world but just as many will not.

However, industrialists who have come to terms with the concept of "asset management" — which in broad terms simply means making the most of any asset owned — will now be patting themselves on the back: their problems when first looked at were extensive but compared with the minefield conditions that face today's property manager they appear comparatively child's play.

Last year the property market came close to what might be described as total collapse, largely as a result of the failure of a number of fringe banks. Over the period there has also been extensive legislation unfavourable to the property industry. Against this background any company sitting on under-utilised property and hoping to cash-in on its development has had to wait patiently; for more than 12 months now property prices have been weak, rents have been declining and the City institutions — who supply the major part of the demand for property assets — have just not wanted to purchase at any price.

Only last week, Land Securities — Britain's biggest property group — disclosed that the value of its portfolio had been reduced by nearly a quarter from the valuation set in March, 1973. However, in recent months it has become clear that the property skies are at last beginning to brighten. Signs are that prices in certain areas are once again hardening and the specialist firms — the major chartered surveyors — who provide pro-

perty investment and management advice are once more reporting a steady trickle of customers.

At present a managing director wishing to reorganise his property asset still has relatively few options open to him. Outright development remains an immense problem; and having the right size of asset is still crucial. Where there is institutional buying at present, it hinges largely on Scotland and the South of England, and it tends to start at say, £1m. and go no higher than prices of around £3m.

Still, having decided to step out into today's murky property market the initial move is to get a valuation under way. Once that is done a chartered surveyor can then begin to work over the various options open to his client. Valuation is necessarily a difficult exercise. The condition of the property is important as is its location; if it has been purpose built and is therefore not easy to adapt to other uses, this can depress values.

Hotels

Hotels for example are a particularly tricky area for the valuer, and because of the general glut of capacity in many large cities — notably London — quite a number of former hotels are currently making demands on the expertise of the specialist advisers. As a purpose built unit an hotel is hard to remould as a working asset. At the same time there is the difficulty over rent values if occupancy rates are low. On a rough average hotels need to have an occupancy rate of around 80 per cent. in order to break even; thus any percentage below this could imply that a property is, in theory, worthless.

However, once valuations have been carried out a professional adviser can quickly go to work. Broadly, the options open to a property owner break down into four major areas. The site can

be sold outright. It can be sold and leased back by its former owners. It can be let or it can be developed.

Obviously a company's decision hinges on a multitude of factors; they include the sort of trade that the property was originally used for and whether the business is growing. There is, for example, little point in negotiating a sale and lease back arrangement (in other words staying put) if in a few years' time larger pre-

CONTINUED ON
NEXT PAGE

A David Charles Development

BARKING Essex

New Warehouse/Factory Units
Including Two Storey Offices

9,737 and 12,986 sq ft

- Fronting A13
- Close Blackwall Tunnel
- 21' Eaves
- No IDC Required for Factory Unit

Available Immediately To Let

DONALDSONS

70 Jermy Street, London SW1V 4PE
01930 1090

RUSSELL CASH

48 Watney Street, London W1M 7HE
01935 5437

BLETCHLEY BUCKS.

New office development
total area 28,000 sq.ft.
or to let in floors of
4,000-8,000 sq.ft.

- * Lift
- * Central Heating
- * Car Parking for 82 cars
- * Completion Autumn 1975

**DE & J
LEVY**
Property Consultants

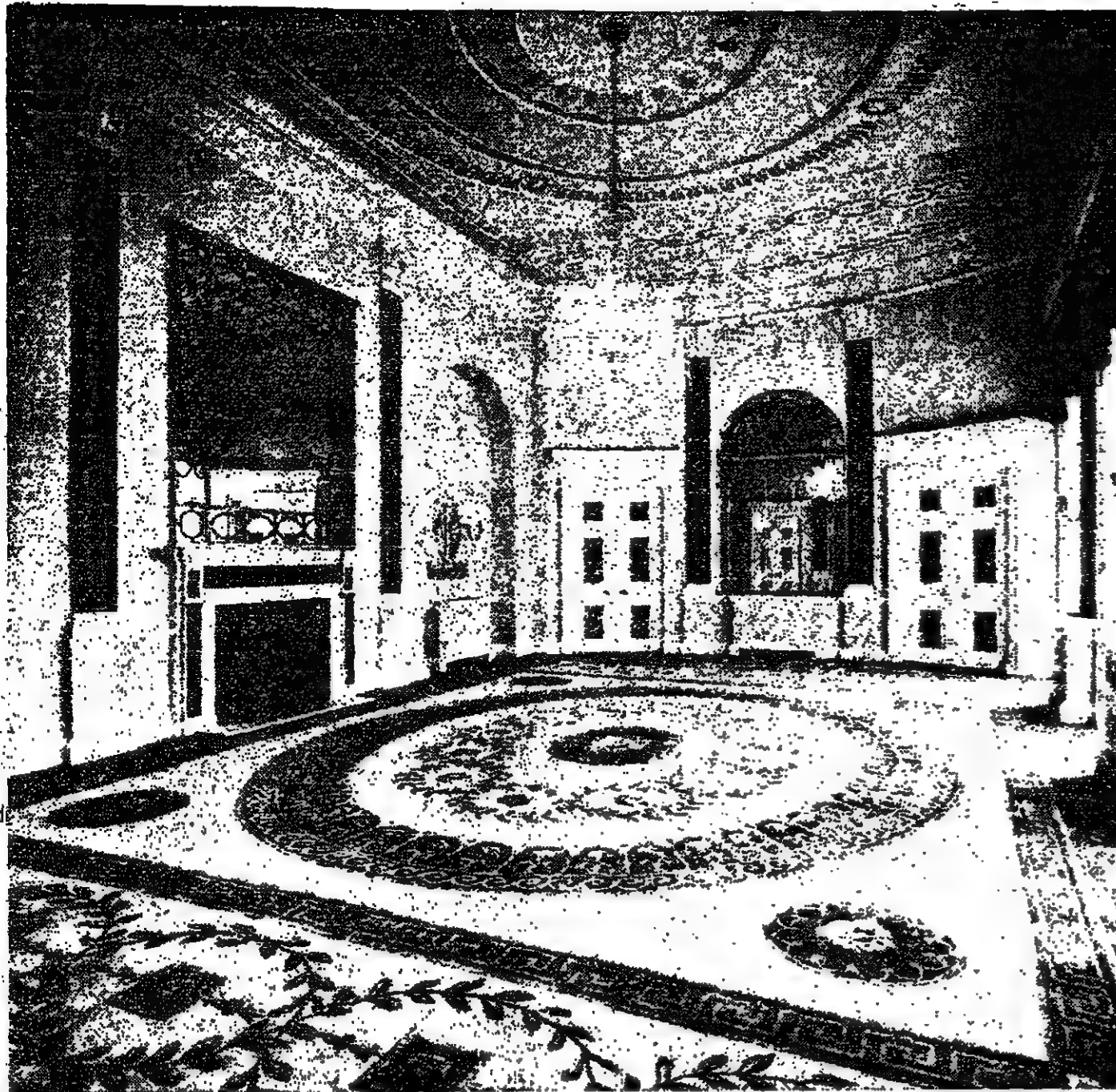
Estate House
130 Jermy Street,
London SW1V 4UL
01-930 1070

RAFFETY

2a and 4 Temple Square,
Aylesbury Bucks HP20 2QE
0296 4633

Apply Joint Sole Letting Agents

PROPERTY VII



The Great Room of 17, Hill Street, Mayfair, an Adam building recently refurbished by Compass Securities to the original design and colour.

Criticism of estate agents, particularly evident since the house price boom of 1971/73, has resulted in debate on the need for statutory regulations over their activities. However even the two main bodies representing estate agents cannot agree on a scheme of licensing.

Estate agents

"WHILE MOST estate agents are of good standing and credit there are some few who are not. They issue printed forms containing stipulations which are most unfair. They get people to pay them deposits on houses and then default. There ought to be tighter controls to prevent these abuses." Lord Denning, Master of the Rolls, June 12, 1975.

In the particular case he was judging Lord Denning was the dissenting voice but his remarks spell out quite accurately what is wrong with the business of estate agency at present.

There can be no doubt that in the minds of most people most estate agents are rogues. Indeed, in a poll taken two and a half years ago on the relative popularity ratings of several professions in various districts estate agents came bottom of the poll, only slightly below the ratings for Members of Parliament.

It is difficult to know on proven fact why this should be so. If the number of offences by doctors, lawyers and accountants was compared to the number committed by estate agents, the estate agents could well come out of it as the blue-eyed boys. But still the myth persists. It is perhaps easier to understand the belief on questions of sentiment.

Estate agents deal in that product that is the most sacred to the average citizen, namely his

home. Most people find it difficult to understand why or how an estate agent is justifying his existence. All he has to do is to receive instructions, publicise the property and sit back until a buyer is found.

In some cases this is often true but that is not to brand all agents as just sitting on their backsides and doing less than the owner or possible buyer could have done. The criticisms derive from the time of the great house boom of 1971-73 when it was possible for an agent to make a quick buck for little or no effort. Now that they are really having to work for their rewards that position has changed. Many of those who climbed on the back of the boom have vanished and only those who can provide a really professional service have survived even though many of them are in straitened circumstances.

But who did what or when is basically irrelevant to the main issue. (It is, however, interesting to note that according to the National Association of Estate Agents that in the last four years they have had to call only once on the special reserve fund they keep for covering defaults.)

Behind the suspicion and lack of goodwill is the fact that there is no statutory regulation over the activities of estate agents. You or I could to-morrow open

an office and begin trading as estate agents without having any qualification at all. On top of this there is no code of conduct—except for those belonging to professional societies—on what is or is not acceptable business practice.

Parliament

This is obviously an unsatisfactory state of affairs. At the conclusion of his earlier quoted remarks Lord Denning said: "I wish that Parliament could find time to deal with it." But Parliament has so far failed to do so.

There have been efforts over the last 70 years to bring in and pass some sort of legislation covering agents' activities. But not one has reached the statute book. The latest was one in March when Mr. William Hamilton asked in the Commons if the charges by solicitors and estate agents could not be brought under the control of the Secretary of State for Prices and Consumer Protection. He even suggested that these activities be conducted by the local authorities.

The last was a ludicrous suggestion but on the general principle Mr. Hamilton was assured that the matter was being investigated. More recently a motion was tabled proposing that it would be illegal

for agents to accept money except where they were covered by an indemnity deposit scheme. Whether this sees the light of day remains to be seen. It is a step in the right direction but falls short of what is required.

Some kind of licensing or registration of estate agents is necessary. But even the two main bodies in the business cannot make up their minds which would be best. The bodies are the Royal Institution of Chartered Surveyors and the Incorporated Society of Valuers and Auctioneers.

The RICS would like to see some scheme of licensing to prove that the agent concerned is covered by an indemnity scheme. It argues that to go any further and associate licensing with some kind of academic qualification could be interpreted as restrictive practice and that legislation recently has been moving away from this. The ISVA argues in favour of "registration" whereby no one would be able to carry on business without having proved his competence. Otherwise it argues licensing would give a gloss of respectability to those already operating. It would be well if the two professional bodies could come to some agreement and promote legislative efforts in Parliament. Otherwise property advisory business under whatever name will never become accepted as a profession.

Perhaps the greatest area of contention lies not with the house agents but with those concerned with the buying and selling of commercial properties where the figures run into millions. The two professional societies have their rules whereby the extent of an agent's participation in development in his own right is laid down. Basically, the rule is that the interests of the client and not the agent must come first. It is, however, an open secret that certain agency firms have got themselves into what is described as a compromising position.

This is another area where legislation is necessary to clear up the doubts. It has also been suggested that some register of the activities of agents in this field should be laid down along the lines of that suggested for the outside activities of MPs. It would include the interests of wives and children as well as the agents themselves.

As far as the two professional bodies are concerned these provisions apply to member firms. Those firms outside their jurisdiction can and will do exactly as they want.

Jeffrey Brown

Joe Rennison

Property Advisers

throughout
the U.K.
Europe and
Australasia

Commercial, Retail
Industrial and
Residential Property

Sales, Lettings
Acquisitions, Finance
Valuations, Surveys
Auctions and Tenders
Town Centre Redevelopment
Management and
Project Management

a complete
property
service



Hillier Parker
May & Rowden

77 Grosvenor Street London W1A 2BT Tel: 01-629 7666
34/35 King Street London EC2V 8BA Tel: 01-606 3851

EDINBURGH • PARIS • AMSTERDAM
SYDNEY • MELBOURNE • BRISBANE



One of the UK's leading international property development & investment groups.



English Property Corporation Limited

16 Grosvenor Street London W1X 0DX Telephone: 01 499 0444
Telex: ENGPROP LDN 24906 Cables: ENGPROP LONDON W1

Assets

CONTINUED FROM PREVIOUS PAGE

nises are going to be needed outlay on an office block: thus to accommodate growing staff the money received in the sale numbers. It may also be available to try and improve values before any negotiation is undertaken: perhaps a freehold could be acquired, or some form of renovation carried out.

With an outright sale, not only has the cost of replacement to be taken into account but also the opinions of staff—directors' wives, for example, may not especially want to move to such a town. In this instance a sale and lease-back arrangement may be an answer. A sale and lease-back can also be important in terms of raising cash to carry out any urgent renovation: many lessors loan facilities in order to improve an investment.

The market in sale and lease back operations is beginning to improve. Average rents on an industrial property run to around 10 per cent, at present with say 7½ per cent, the annual

will need to earn these sort of returns if the vending company is not to lose money on its deal. Normally, long leases operate on this sort of arrangement, often extending to 100 years and the general tendency is for a five-year rent review clause. However, in recent cases contracts have demanded quicker rent reviews once a third, say, of a long lease has expired. The recent rapid advances in the inflation have demanded this.

The shift in rental values around the country can make the sums involved in an initial decision to move from an established location look less attractive; in London for example rents have been declining for some time now. In fact the whole matter of moving has to be costed carefully, and matters like Government grants are not to be overlooked.

The whole process of a business move can take several

years to complete, so in an inflationary climate the costing of an operation needs to be generously provided with wide margins for changes in relative values. Last autumn MGM Insurance moved to new offices in Worthing from the City after more than two years of planning. Clearly such timescales are shorter if an existing building is chosen as a new business home.

A cost factor that has recently grown to relative importance has been the large increases in rates in certain areas of the country. In the past many businessmen have accepted what the local rating officers have asked for; now, as part of an asset management service, many specialist firms find themselves taking the sting out of rate bills on the basic argument that a business is a valuable asset to a community.

TOM PARRY & CO.

(Est. 1912)

CHARTERED SURVEYORS
80 HIGH STREET, PORTMADOC
Tel. 2505/3164
GWYNEDD

PRELIMINARY ANNOUNCEMENT

DR. WILLIAMS' SCHOOL ESTATE
DOLGELLAU, GWYNEDD

FOR SALE IN 14 LOTS
Including the

IDEALLY SITUATED

SUBSTANTIALLY BUILT SCHOOL PREMISES

Complete with full Recreational Facilities, Swimming Pool, etc.

EIGHT—Residential Properties of Merit

TWO—Parcels of Development Land

TWO—Parcels of Agricultural Land

Salmon and Trout Fishing Rights

By PUBLIC AUCTION on the Premises

on FRIDAY, 26th SEPTEMBER, 1975

VIEWING STRICTLY BY APPOINTMENT

After School Closure 16th JULY next

ABERYDYFI, Merioneth

Overlooking the beautiful Dovey Estuary, Gentleman's Residence of Distinction containing — Reception Hall, Reception — Morning and Dining Room — well equipped Modern Kitchen and usual Domestic Offices, 7 Bedrooms on one floor above (Master Bedroom with Bathroom en suite).

Bathroom/w.c. Independent w.c. and Linen. Attractive Grounds carrying Planning Consent for One Dwelling.

All Mains Services, Freehold.

Further Particulars from Sole Agents.

PROPERTY VIII

Criticism is at present being levelled at building societies for continuing to build up some very high liquidity levels at a time when the high demand for loans is not being met. However, it is argued that a steady release of funds is necessary as part of the efforts to create a stable housing market.

The building societies

THE RESIDENTIAL property market now appears to be pulling itself out of the doldrums. With building rates perking up and prices just beginning to move significantly for the first time in over two years.

The changing picture is in no small way the result of the substantial changes in fortunes which the building societies have been recently experiencing and just about every board room of every society in the land is now considering how the movement can ensure that the recent encouraging developments are maintained and Britain's private housing sector achieves the pattern of orderly development which everyone seeks but no one has yet managed to get.

It was at least partially the societies' responsibility that the housing market hit its biggest ever boom back in 1971-72, with the flow of finance and supply of homes badly out of line. People, quite simply, could afford to buy their homes after wages had raced ahead of prices for around two years and the building societies were ready to make all their dreams come true. Too few homes chased too much money and by the time the house builders reacted it was in many cases too late.

Unsold

Thousands of new homes eventually flooded on to the private housing market but the societies were no longer in such a strong position as far as funds were concerned and the houses remained unsold.

The mortgage rate rose in under a year from 8.5 per cent. to 11 per cent. because of the movement's continuing difficulties in attracting investors' funds at a time of generally high interest rates. The builders had erected thousands of higher priced homes which no one could afford and they, in turn, could not afford to build any more until their existing stocks had been sold off.

The message spelt out loud and clear by these recent developments is that there has not been any pattern in the development and expansion of the housing market, too much has been left to chance for too long, and everyone involved—notably the Government, the societies and the builders themselves—must bear responsibility for

what has happened. Now, however, there is some real hope for believing that all these parties are this time concentrating more on determining the way in which the housing market progresses rather than having to take emergency steps to salvage something from a chaotic situation.

House prices generally have now remained at a virtual standstill—with some regional variations—for around 18 months. In itself something of a remarkable development as inflation continues to race ahead but one which adequately illustrates how out of line the market had previously become. Since the beginning of this year, however, societies have again come to the fore as a major recipient of investors' money and net receipts have, month by month, been hitting record totals which have amazed the movement and which should continue to hold up for at least a little while longer. Few people need telling what has happened to wages in the past couple of years, so in many respects the situation is potentially another in which the market would bear substantial increases in prices, though no one imagines it would be in order of the 1972 increases, when average prices rose by nearly 50 per cent.

It is certainly clear that, after two years of low sales, many at prices which have represented little or no profit for the builders, the house builders will not be encouraged to raise output unless they see the prospect of a fair return on their developments. That prospect is now certainly in sight, if not immediately round the corner, and there are already signs that as prices are moving ahead at an annual rate of over 10 per cent., the building rate is beginning to improve.

No one, however, should expect too much from the builders too quickly. Experience has told them only too often that by the time any houses started now actually arrive on the market for sale, the financing situation may well have taken a turn for the worse and once again they will be left with little or no prospect of getting their money back. The builders are, on this occasion, also concerned about legislation which they feel en-

danger their livelihood—land nationalisation and capital transfer tax being two of them—but it is the matching of private sector funds to building output which for most of the parties concerned is now the major priority.

Building societies are, at this very moment, coming in for some scathing criticism in certain circles for continuing to build up some already very high liquidity levels at a time when, despite the impressive flow of funds, the high demand for loans is not being met. The societies can reflect ruefully that a couple of years ago they were attacked for pushing out funds without any regard to the effects that such action might have and that, to-day, they seem set to be hauled over the coals for attempting to plan a steady release of funds, in their efforts to get a stable housing market.

The fact is that, despite the present situation, societies are already worried about what could be happening to them later this year and they are

Limited

There is a fairly widespread consensus that societies will, in fact, find themselves in some difficulties later this year, in respect of their ability to bring in funds. Society executives anticipate a rise in general interest rates but know that the opportunities open to them to keep up with the money market is strictly limited by the interest rates which they are allowed to charge their 5m borrowers.

The question of the mortgage rate has in the past two or three years become a political hot potato and any Government would be anxious to avoid any

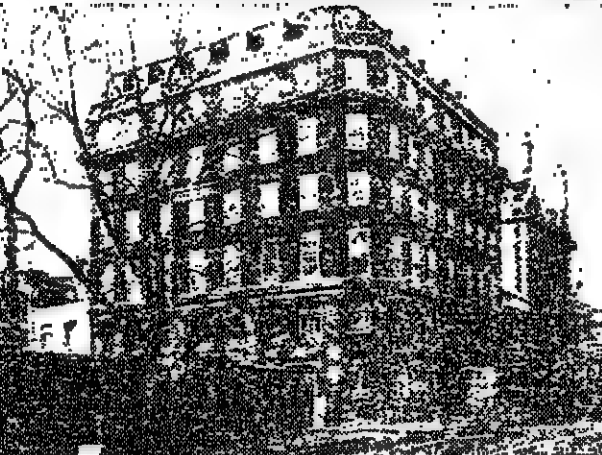
Further increase in the current rate at a time when every other household overhead is increasing at an alarming rate. There may well be some room for further movement, with the current recommended rate of 11 per cent. having been kept for two years, but the Government is hardly likely to allow much of an increase, possibly by 1 per cent. but not much more.

Far more likely, if the need arises, would be yet another special loan from the Government like the arrangement made last year, which enabled the societies to keep the mortgage rate down and yet provided them with sufficient confidence to maintain reasonable lending levels. Last time, the loan proved to be extremely successful, because competitive interest rates fell back, the societies took in a high volume of funds, and therefore repayments of the Government's loan provided no major obstacles. Whether it would again be wide open to debate.

The other course open to the

Michael Cassell

Prestige Office Building
Theobalds Rd. London W.C1.



Approx **24,500 Sq.Ft.**
For Sale Freehold
Or To Let
Full vacant possession
Apply joint sole agents

PEPPER ANGLISS & YARWOOD

WHITE BRUCE & BROWN

90 Tottenham Court Road, London W.1P 0LP

14 Great Victoria Street, London W.1V 7LQ

Telephone 01-499 6662

Telex 01-623 216



Suburban housing: view over Tolworth, Surrey.

Property bonds have experienced a difficult period over the past couple of years but business has now begun to pick up slightly. They remain, however, a risk investment.

Property bonds

WHEN THE City of Westminster Friendly Society launched the first property bond almost a decade ago, it was put forward as and looked upon as a "middle-of-road" investment, which might not perform as well as an equity bond, but would be considerably more secure for the cautious investor. This was in the days of the "equity cult," but once equities were revealed as not providing an automatic answer to inflation, property bonds took over as the average investor's way of achieving growth with security.

Bond funds also grew dramatically in size and numbers, dominated by the "big three," Abbey Life, Hambro Life and Property Growth. But in 1974, property started its nosedive: the reputation of the industry was weakened by the property machinations of Nation Life; and all the latent criticisms about fair valuation, liquidity and protection of the investor sprang to the surface. More recently, however, unit values have begun to improve and the property bond oriented companies are starting to report that single premium sales are picking up.

But 1974 was a very tough time indeed for companies which had previously been used to a large inflow of single premium business and there are now audible sighs of relief that the worst is over. In its latest report and accounts, Abbey Life for example, puts itself on the back for having met all its cash commitments in a falling property market and reckons that having kept an even keel in 1974 it could survive anything. The judgment is therefore, that the "property

bond concept has clearly come of age" and "Long term soundness under all economic circumstances is now beyond question."

I would not go all the way with that judgment for the key to Abbey's ability to survive 1974 was the decision to stop buying property in the late summer of 1973 and to build up cash reserves. This enabled the company to get through most of 1974 without being forced to unload property onto a market which was already dead. The picture is brighter for property now. Abbey expects the unfreezing of rents to increase rental income to the bond fund by 80 per cent. over the next two years. But I cannot help thinking that in the end, the value of industrial and commercial property is dependent on general economic prosperity and that the 1974 crash was a blow to the previous aura of infallibility which property possessed.

Retired

I certainly do not think that I would advise anyone (and particularly retired people) to put all their money into property bonds linked to income withdrawal plans. But I do think that property has a role to play as part of one's investment strategy. This means that while a well-heeled investor might invest in a property bond as part of his overall investments, a poorer investor (with-out the ability to achieve a spread) might be better off with a managed fund bond or regular premium policy where he would benefit from investment in property without being

totally committed to it. However, one major advantage property investment possesses—even after the 1974 slump—is that bondholders have had a much smoother ride years than would have been the case in equities. According to for Irish Life's Planned Savings figures to June 1, the worst performance over the 12 months was minus 39.1 per cent. and the general level of valuation of properties is less loss was well within 20 per cent. But of course the rub for a share on the stock market comes when the performance over the past six months is compared to that of equities. Recorded gains are pretty minuscule and there are still some sizeable losses being registered. One really has to go back five years to see worthwhile performance (plus 54.8 per cent. in equities). But at that time there were 1, the worst performance over the 12 months was minus 39.1 per cent. and the general level of valuation of properties is less loss was well within 20 per cent. But of course the rub for a share on the stock market comes when the performance over the past six months is compared to this sort of comment.

CONTINUED ON NEXT PAGE

City Offices

	Sq. Ft.
54 Wilson Street EC2	15,552
3/5 Norwich Street EC4	3/9,000
71/73 Carter Lane EC4	2,700
6/8 Long Lane EC1	1,980
Salisbury House London Wall EC2	2,400
Hillgate House Old Bailey EC4	1,650
St. Clare House Minories EC3	9,481
Leith House Gresham Street EC2	3,558

For these and other offices in the City contact.

Gooch & Wagstaff

Chartered Surveyors
3 12 King Street, London EC2V 8ET
Telephone 01-493 0757



The H&B formula for successful and economic land development

— another service provided from more than 150 years of practical experience



Healey & Baker

ESTD 1820, in London
23 St. George Street, Harrogate, N. Yorks. LA 3 8G 01-629 9282

ASSOCIATED OFFICES: JERSEY, PARIS, BRUSSELS & AMSTERDAM

PROPERTY IX

The whole current approach to property valuation has come in for criticism as sharp fluctuations in the market have underlined the need for a more standardised approach—and greater disclosure. Apart from doubts over its technical base, the very usefulness of valuation has come into question.

Valuation questions

THE SHARP fluctuations in property values and sudden changes in property market conditions over the past three years have highlighted many difficulties inherent in property valuation—and underlined the need for some form of standardisation of approach, as well as greater disclosure. At the same time, criticisms have been made of the whole current approach to property valuation.

The widely different approaches to property valuation adopted and the anomalies resulting from these variations have led to the preparation of various outline codes of standards. At present these are without any legislative backing except in the case of insurance companies under last year's Insurance Act. In general, all the present law says is that if there is a significant difference between the market value of property assets and the balance-sheet amount it should be disclosed by directors. All that directors at present are obliged to state is that the properties are worth more than the book value, but they are not required to quantify the difference, though an increasing number, of course, do.

The attempts to fill this legislative gap have concentrated on the frequency of valuation, the basis and procedure, as well as the need for the assumptions and distinctions between different types of property to be stated clearly. Thus problems have been caused not merely because valuation is essentially a matter of individual judgment but also because there is no such figure as the one and only value for a property—it depends on the question asked. Is it being valued only on an investment basis, or to take account of any development potential?

The first attempt to clarify these points came from the Stock Exchange two years ago, when after consultation with the relevant professional bodies it revised the "Yellow Book" covering the disclosure of information from companies seeking a quotation or issuing circulars. This was a welcome step forward and involved, for example, the need to distinguish



A Queen Anne house at Houghton Regis, near Dunstable, Beds., recently acquired by the Dalgety Group for its own occupation.

between completed properties and those in various stages of development.

The next stage was the publication in February, 1974, of Guidance Notes on property valuation by the Royal Institution of Chartered Surveyors after lengthy consultation on a joint working party with the Institute of Chartered Accountants in England and Wales.

The Notes recommend that all property valuations to be disclosed in directors' reports or accounts should only be on the basis of existing or alternative use value. Moreover, valuers should take account of open market deals in similar property. The lack of evidence here has been one of the main problems about valuing over the last 18 months. These two approaches can produce differing market values for a company's property assets so where this difference is material the valuer should quote both figures. The Notes do, however, suggest that the description "going concern" basis should no longer be used in relation to a separate valuation.

The Chartered Surveyors also suggest that directors of property companies should consider the advisability of obtaining independent valuations annually—covering all properties. An annual valuation is, of course, a mammoth undertaking for a big property company but the

compromise of, for example, 1974 by the establishment of an Assets Valuation Standards Committee of leading surveyors to last year—is not really satisfactory since shareholders never know an up-to-date, full asset value. Similarly, it is not really acceptable to apply a generalised annual percentage increase to the previous valuation.

Realisable

The Notes suggest that such valuations should follow the breakdown of the Stock Exchange's Yellow Book—namely properties occupied primarily by the company, those held for investment, in course of development, held for future disposal and held for disposal. And where valuations are to be included in the accounts of a company, property in course of development or not yet fully developed should be valued at its realisable worth in its existing state. This has been a widely discussed point since in the past many leading companies have preferred to include developments at cost until completed and fully let.

These Guidance Notes have generally been regarded as a useful step in the right direction and their publication was accompanied in the spring of 1974 by the establishment of a member of the Chartered Surveyors or of the ISVA has valued them during the preceding three years on the basis of a sale in the open market. It has been argued that regulations on the frequency and basis of valuation should be extended to other classes of company. And although property valuation appears a strong candidate to come within the scope of any future Companies Act, many in the industry believe that a voluntary code is more effective and flexible in

practice. There have, however, been calls for greater disclosure of information on the detailed assumptions underlying valuations.

But apart from the questions on the technical basis of valuation, there has also been considerable discussion recently over the usefulness of valuations as such, particularly in the rapidly changing situation of the last few years. On this view, there is still insufficient evidence of an adequately wide range of properties—large buildings and reversionary investments as well as small rack-rented blocks—to justify full valuations. This scepticism is reinforced by uncertainties on rent levels. It is further argued that statements of asset values, which anyway fluctuate, are of less real meaning to shareholders than some indication of future rental income and the reversionary pattern.

Another level of criticism is the view—expressed most cogently in a recent brokers' circular from W. Greenwell—that the valuation methods used by surveyors are often based on assumptions that are implicit and unquantified and tend to ignore movements in other capital markets. The consequence, according to Greenwell, is that valuations last year did not fully take into account the collapse of fixed interest and equity values. This may have been a partial cause of the drying up of the direct property market during 1974 since the valuations bases used caused property to be offered at unrealistic prices. This situation has, of course, changed over the last few months.

Peter Riddell

NEW INDUSTRIAL PROPERTIES



a site better placed

Our five prime sites all have excellently appointed factory and warehouse units, from 5,500 sq. ft. upwards, ready for you to move into. And purpose built units from 20,000 sq. ft. can rapidly be erected to your own specification.

All sites have outstanding accessibility by road, rail and air; most are in Development Areas, and thus eligible for generous Government grants and allowances of up to 22% of the construction costs.

For full details just place a tick beside the relevant area and send off the advertisement clipped to your letterhead.

- ☐ Bordon, Hants from £1.15 per sq. ft.
- ☐ Kirkby, Lancs from 75p per sq. ft.
- ☐ Eaglescliffe, Cleveland (rents upon application)
- ☐ Haydock, Lancs from 80p per sq. ft.
- ☐ Cardiff, Glam. from £1.00 per sq. ft.

Rush & Tompkins

Rush & Tompkins Developments Limited,
Marlowe House, Sidcup, Kent. Tel: 01-300 5333

EOC
INTERNATIONAL

60, St. James's Street, London, SW1A 1LE.
Telephone: 01-491 7829 and Heathrow House, Bath Road,
Cratford, Middlesex, TW5 9QQ. Telephone: 01-758 0966.

Project Management, Valuation and Development Advice

3,500 SQ. FT.
OFFICE BUILDING
on Ground and First Floors
7 ELYTHORPE ROAD,
UPPER HOLLOWAY, N.19
TO LET or FOR SALE
Details on application.
CUTHBERT LAKE & CLAPHAM
Chartered Surveyors,
9 Stone Buildings, Lincoln's Inn,
WC2A 3TA
Tel: 01-405 1953



There is still no substitute for professional judgement and experience in dealing with the intricacies of today's property market. But the pace of business and the complexity of modern problems demand the use and adaptation of modern aids:

- Computers to facilitate positive property management
- Videotape and automatic typewriters to provide efficient marketing
- A telex network for quicker worldwide communications
- Microfilming to record data essential for research and analysis

The use of such aids enables us more effectively to apply the judgement and experience built up over a hundred years of practice

Debenham Tewson & Chinnocks

Chartered Surveyors
Bancroft House, Paternoster Square, London EC4P 4ET
Telephone 01-236 1530 Telex 883749
4 Hays Meads, Berkeley Square, London W1X 7RS
Telephone 01-499 9152 Telex 883749
London Cardiff Paris Frankfurt Hamburg
Sydney Toronto Bahrain

Bonds

CONTINUED FROM PREVIOUS PAGE

(and there are counter-arguments when one remembers the jobbers' role in the stock market) and fund valuations are measured not only by the managers but also by independent firms of surveyors.

Still, it is very difficult to value property when the market is static and there are few real tests of value. This was the case in late-1973 and 1974 when initially most of the test cases could be dismissed as "special" and there was a notable reluctance to value properties downwards to any significant degree. The answer to criticism on this score generally boiled down to the "view of the independent surveyor," but there was also the feeling that just as upward valuations had been on a conservative basis in the heyday of property, it was only fair that there should be a degree of conservatism in the downturn. But then there is always the question of maintaining an equitable basis between incoming and outgoing bondholders and it is difficult to escape the conclusion that property funds can only be properly measured over a very long term.

'First class'

For one thing, no one has ever explained to any satisfaction what a "first-class" property consists of. When Abbey first entered the property bond scene with Hambros as its property managers, the definition of a first-class property was an office block on a prime site in the City. City of Westminster, on the other hand, had established itself in the smaller properties which were of little interest to pension funds and insurance companies. COW was eventually labelled with a "fish-and-chip" shop image (this no longer applies for there has been more than one change of management since). But then it

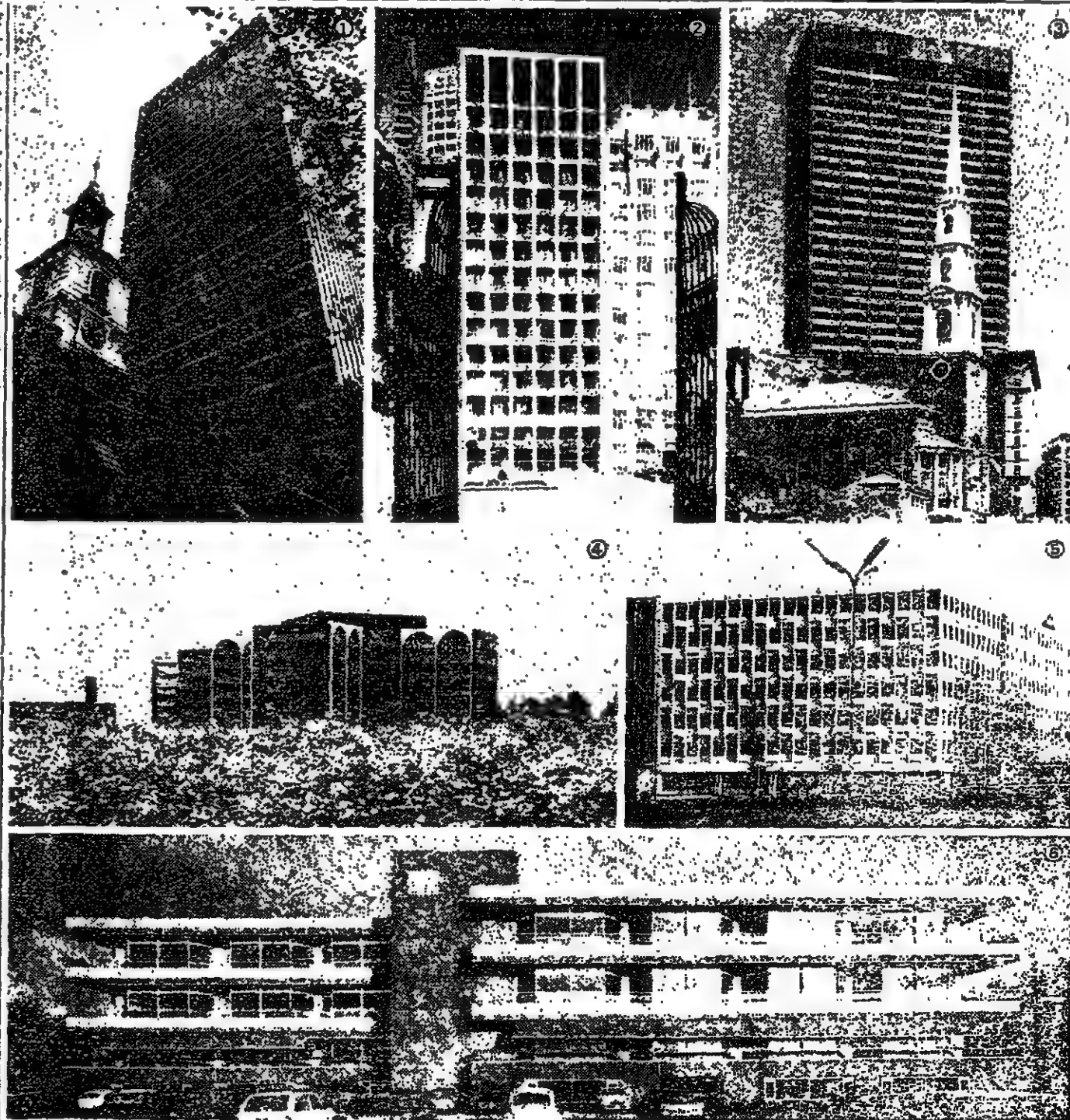
is equally true that City office blocks with acres of square footage were not exactly hot properties last year.

Alternatively, Property Growth has established its own definition of a first-class property which is something on the lines of a medium-sized office block in a prosperous region. And then there are a couple of funds which put most of their eggs in one or two "prime" baskets and have been very exposed as a result. Finally, property bonds in 1972 and 1973 became heavily involved with financing property development and there was a widespread conviction at the time that this was an inevitable ride to riches.

But there always were doubts about what a half-developed hole in the ground was really worth during a slump in demand for property and several bond funds must have learnt some salutary lessons about the importance of not being over-greedy during a boom. Certainly one is unlikely to see a repetition of the great rush to put money into property at any cost which happened during the last boom. Property is an investment which is not readily liquid and it is therefore essential for bond funds either to keep a substantial liquid reserve or to make other cash-iron arrangements for meeting a sudden influx of redemptions.

The key to the future of property funds at the moment is the build-up of regular premium policies which represent saving rather than a lump-sum investment in the hope of a quick gain. The managed fund concept which uses property as one of the three legs of its investment policy also has its advantages. But the ultimate message after 1974 is that property is essentially a risk investment just like equities.

Christopher Hill



A COMPANY'S ACHIEVEMENTS ARE THE TRUE MEASURE OF ITS SKILLS.

Commercial Union Properties Ltd. is a property development and management company. In cities throughout the world stand schemes which the company has created by providing a combination of professional

specialist services. Commercial Union Properties' services range across the spectrum of the property world providing the facility required for each project. For a brochure about the activities of the company write to:



Commercial Union Properties Limited,
St. Helens, 1 Undershaft, London EC3P 3DQ. Tel. 01-623 4541.
Offices also in Leeds, Amsterdam, Paris, Sydney, Melbourne and Cairo.

EXCELLENT OFFICES
SOUTH MANCHESTER
23,000 SQ. FT.
ATTRACTIVE RENT
AMPLE PARKING

WT Gunson & Son

Dennis House, Morden Street, Manchester M2 1HQ
061-833 9797

THINKING OF A MOVE?
Where we can offer (TO LET) a prestige development of shops and offices by
LEONARD FAIRCLOUGH, LIMITED.
In the heart of the town centre comprising of 14 Shop Units
all the basement storage and approximately 7,800 sq. ft. of high quality office
accommodation behind an impressive old world facade. (Due for completion
Mid 1975).
NOTE: This is an intermediate area and for quality office tenants generous
grants are available including up to 3 years free rent allowance. For further
details of this exciting new scheme, make your first move by contacting the sole
Agents **WEAVINGES INGHAM HUGHES**, 10-12 Jardines, Macclesfield, SK10 1EE.
Telephone Macclesfield 28711 STD (0625).



A Development by **Artagen Properties Limited**

ST. MARY'S HOUSE, PRESTON

SUPERIOR OFFICE ACCOMMODATION

TO LET

17,260 sq. ft. ONLY REMAINING

ON GROUND AND FIRST FLOORS

DIVISIBLE

AMPLE FREE CAR PARKING

ROBERT PINKUS & CO.

15 CHAPEL STREET, PRESTON

59717

R Stewart Newiss & Co

9 CHAPEL STREET, PRESTON

50825

There has been a steady drift of companies from central London to the suburbs and Home Counties, with a consequently disproportionate rates burden on firms remaining in their City headquarters.

IF PRIME office yields in the City of London have risen from 5 per cent. at the peak of the property boom in mid-1973 to today's widely quoted 7½ per cent.—and if rents achieved have fallen by between 20 and 25 per cent. in the same period—City developer-landlords can be accused for their current mood of dejection.

If landlords are unhappy then conversely tenants should be happy. But this is not so. Tenants generally are wearing even longer faces. While ask-

ing rents for new and refurbished buildings are generally less than they were in 1973 and 1974, rents for older premises where leases are being renewed "post-rent freeze" have soared to levels double and treble those which tenants had been paying.

In more buoyant times, tenants would absorb these increases into their overheads without too much fuss. But coming as they do, on top of frightening rates bills of as much as £6 to £7 per square foot in prime locations, the higher rents are forcing tenants to reduce their space requirements and sub-let the surplus or move out altogether. There has been even space to let in the Stock Exchange itself—a worrying phenomenon.

If the outward flight from the City becomes an epidemic (and to be fair there is absolutely no sign of this happening yet) London could find itself in a similar position to bankrupt New York where property taxes in real terms have decreased as companies have voted with their feet. Already City firms are being chubbied unfairly. As James Keith, the City's rates chief put it: "The City is expected to pay a completely disproportionate share of the cost of running London. For the third successive year I am having to announce a massive increase in rates, in fact, the largest increase ever."

With the Left-wing politicians hitherto having so much sway in the Wilson Government, the City's pleas for some relief from the rates burden have been ignored. Nevertheless the CBI is still campaigning vigorously to the Layfield Committee which is examining the long-term future of local government finance.

Underlying the whole problem of declining City rents is the fact that repetitive white collar jobs in the banking and insurance world have been increasingly "exported" from the City to the London suburbs, Home Counties and even as far afield

PROPERTY X

London drift

Manchester, Ipswich, Swindon, Bournemouth and Bristol.

The Location of Offices Bureau list of decentralised office jobs reads like a list of the Top 100 U.K. Companies. The 1,500 organisations which have decentralised part or all of their 140,000 office jobs include names like the Automobile Association (to Basingstoke), Barclays Bank (Knutsford near Manchester), W. H. Smith and Son (Swindon) and Wrigley's (Plymouth). And there is still more in the pipeline: Cooks Travel and Pearl Assurance to Peterborough, and part of Hambros Bank to Brentwood.

Fringe

For better or worse the City and, to a lesser degree, the West End are only retaining those office jobs which can only be efficiently carried out in London. Even the foreign banks who fuelled the escalating rents push in the late 1960s and early 1970s in their rush to get a slice of the exploding Eurodollar market are being forced out of the "City Proper". For example, the American controlled Chemical Bank is moving its European HQ to the new Arundel Great Court office-hotel complex in the Strand, Morgan Guaranty Trust Company of New York has gone "City fringe" by deciding to take a lease of a 103,000 square foot office block which forms part of Ravenscroft's huge shopping and office scheme in Stratford, East London. Chemical Bank are paying less than the £15 per square foot asking rent for their 90,000 square feet—but just how much less is being kept secret. In more bullish days, a rent of £18 or even £20 for such prestige, air-conditioned space would not have been unreasonable. In the Square Mile itself an £18 rental is now an event.

A recent analysis revealed that the asking rent for office suites ranging up to 5,000 square feet in E.C.3 was down to £10 to £13 per square foot and as low even as £4 for "down market" space in E.C.1. Large offices in E.C.3 in the range of £15 to £18 have been slow to let because would-be tenants have been able to "shop around."

According to City agents, Richard Saunders and Partners, there is currently in excess of 3m. square feet of City space available.

In this context "City" extends to Holborn and Southwark. Precise figures on "availability" are almost impossible to obtain because some buildings are marketed before they are ready to move into. It is safe to say that in the West End, there are more "To Let" boards displayed now than any year since 1968-70. As in the City, the West End vacancy levels are being caused by high rates (but still only half those of the City) and a downturn in business prospects and profitability. Just as there has been a huge shake-out in the stockbroking community in the City, there has been a chilly wind whipping through the advertising agents and public relations firms in W.1. The rent freeze kept many firms clinging on during 1974. But once the freeze ended this year, it was "trade down" or get out. Last September the Institute of Practitioners in Advertising member agencies employed around 14,900 compared with 22,000 in boom days. Now the numbers have possibly divided to around 13,000. Scores of agents have been moving to cheaper accommodation or sub-letting in a bid to recoup some of their higher overheads. Like the stockbrokers, advertising agents have been merging and relocating to a single address. At the peak of the property boom some of the larger agencies were

making a tidy profit from sub-letting in their Mayfair haunts—but not any longer. Agencies are not tempted, however, to move to places like Croydon, Hammer-smith or Sutton because rents in these areas have continued to move upwards and now the differential with West End rents is not large enough to justify the sacrifices that have to be made in travelling time, quality of personnel, etc. There is at least 4m. sq. ft. of office space available or under construction in outer-London and the south-east counties—all suitable for decentralised firms. And the developers and landlords who control this space are highlighting the cost-savings that can be made by employees not having to commute. Before inflationary wage settlements hit British Rail, it was "time-saving" rather than "money-saving" that was the attraction of decentralised space. Now the accent is very much on "money saving."

Institutions

Institutional investors apparently believe the flight to the suburbs and Home Counties is here to stay and have been paying prices that reflect yields nearly equivalent to those prevailing in the City and West End. An attraction for the institutions is that units of decentralised offices can be acquired in the £1m. to £2.5m. range. In the present economic climate most institutions appear reluctant to acquire property in excess of £5m., even if the covenant and location are good. Shops, meanwhile, have fared better than offices—both from the letting and investment points of view. Wages have been ahead of prices with the result that spending volume has not shown the expected decline. However, because of reduced profit margins resulting from

inflation and Government controls, retailers have been extremely reluctant to pay higher rents, and also high premiums when leases have been assigned. Secondary positions have shown a marked drop in popularity. Fears have been expressed that Chancellor Healey's recent attempt to halt the purchase of luxury goods by higher taxes will lead to some rationalisation. With few exceptions this rationalisation has not yet begun to take effect. On the other hand some of the large multiples have cut back severely on their expansion programmes.

Industrial property, especially warehousing, has been in surprisingly brisk demand over the past 12 months and rent levels in the south-east have soared around the 80p to £1.75 mark for modern buildings with good motorway connections. There have been lettings at around £2.25 in the London area but this figure usually applied to mixed offices-warehouse schemes.

While demand held up in 1974, it seems there could be quite a dramatic fall this year. Order-books are dwindling fast and unemployment is rising rapidly. City agents, Chamberslain and Willows, probably the leading industrial agents in the U.K., say inquiries for new space are down by about 14 per cent. compared with last year. But lettings are still taking place, especially in small to medium-sized single stores factories and warehouses, well planned and situated in key locations, where landlords are quoting reasonable rents.

Significantly two of the best performers among the public quoted property companies have been Slough Estates and Percy Bilton who tend to specialise in industrial property.

Kerry Stephenson
Editor, *Estates Gazette*

An unprecedented air of economic confidence is developing in the North-East, an area well-placed to take advantage of the North Sea oil windfall. Demand for office accommodation is not being met but rents are still low.

The North-East

WHEN ECONOMIC life hit Britain, it is normally the North-East that suffers first and worst. This time the pattern is not running true to form: one of Europe's most up-to-date shopping centres is nearing completion in Newcastle upon Tyne; the Japanese are investing £10m. in setting up a plant at Peterlee, and Washington New Town is proving to be perhaps the country's most successful attempt to create a thriving new community.

The North-East, it seems, has learnt its lessons. The depression which Jarrow epitomised, and is still slowly emerging from, has long-lasting effects on the whole area, but now the tables are turning. North Sea oil has brought a new dimension to the North-East, extending the shipbuilding and heavy engineering industries on which it has always been so dependent. The growing trend toward decentralisation has sent new business north, particularly to Newcastle, where the office supply is reaching dangerously low levels.

Credit

Much of the credit for the area's increased prosperity must go to the North of England Development Council. Although this body's responsibilities cover the entire northern region, its headquarters in Newcastle and many of its successes have been accomplished in Tyne and Wear and the rest of the North-East. At the beginning of the year the NEDC mounted a vigorous campaign to persuade the Government that the headquarters for the new National Shipbuilding Corporation should be established in Tyne and Wear. It termed it "the only logical choice" and put forward such a convincing argument that it is now agreed that the county will receive the 300 or so jobs that the NSC will initially create.

The employment potential is not the only attraction, however. "Of at least equal importance to the county, and to the north as a whole," explained the NEDC, "is the prestige and national recognition that would come from locating the NSC headquarters in Tyne and Wear." The area is anxious to throw off its poor-relation image, and the NEDC, now organising high-powered trade missions to places as far afield as Japan, the Middle East, and even Russia, is doing a very effective public relations job on behalf of the area.

In Newcastle upon Tyne, capital of the North-East, a new

image is already being achieved. Long established as a commercial centre, with a purpose-built, though small, business sector, the city is now benefiting from being the metropolitan county of Tyne and Wear. At the outset this meant a high demand for office accommodation as the new authority took up residence. Commerce followed, with the result that the supply of new office accommodation is not keeping up with demand. One local agent estimates that the take-up rate in Tyne-side is about 150,000 square feet a year, with just over that amount currently available. Projects under construction and due to be completed within the next two years account for only a further 278,000 square feet of accommodation. Developers have been just as wary about Newcastle as anywhere else in the country, and no major schemes have been embarked on during the last 18 months. An office shortage seems inevitable. Rentals must move above the £2 per square foot barrier which currently prevails in the city.

Asking rentals for new office accommodation vary between £1.15 and just under £2 per square foot. For any company paying London rents and rates that figure sounds temptingly low. One major company that found it quite irresistible was the employment agency, Alfred Marks Bureau, which recently transferred its wages and customer accounts department from London to a 22,000 square foot office development in Newcastle. This is Culterthorpe House, part of the All Saints office area which has been developed by the council and Ravenscroft, the Land Securities subsidiary. Plans are that the 14-acre site will eventually provide 635,000 square feet of offices, just next to the Tyne Bridge.

The bridge is testimony to one reason why companies are prepared to risk leaving London for the North-East: it offers excellent communications. The A1 provides an efficient link between London and Newcastle; British Rail can do the journey in under four hours; Woolsington airport is only a short distance from the city, and for shipping to Europe the Tyne ports are as good as any.

Work is about to start on a rapid transit system for Newcastle itself the escalating cost of which is currently estimated at over £135m. Much of it will be based on existing tracks, but it will extend to the peripheral areas such as Jesmond, and should encourage commercial development to spread out a bit further from the city.

Newcastle has always had a thriving shopping area, perhaps because it is concentrated on a compact linear route, but the North-East in general is not renowned for its pleasant town centres. It is heavy industry on which the area depends, and armed with all the advantages of Special Development Areas and Assisted Areas, the NEDC is out to attract more industry of a greater variety.

Gateshead is the headquarters for the English Industrial Estates Corporation, whose Team Valley Estate now covers

700 acres and provides work for 20,000 people. Advance factories are regularly built throughout the region, and tenants are not hard to find. The North-East offers industrialists fairly cheap accommodation, plenty of room to expand, and a good supply of labour.

Passengers

The new Metro will be able to speed passengers to Eldon Square, once Newcastle's only Georgian square, and now site of a massive shopping centre, developed by Capital and Counties Property Company, in conjunction with the city council. Eldon Square is several steps ahead of C & C's well-known Victoria Centre in Nottingham.

The £50m. development is right in the middle of the city's main shopping area and incorporates extensions to some stores that were already present. The emergence of the development, with half-a-mile of covered malls, has not been a painless process. A strike among construction workers hampered the original programme, but now the first phase should be trading at the beginning of the New Year, and the second phase by Easter.

Retailers were unsure about Eldon Square at first, although there is no disputing that it is a prime development in a prime site with a population of some 2.7m. coming within its catchment area. It was the developer's decision to insist on turnover-linked rents which displeased some of the traders. One described it as "effectively achieving an annual rent review for the developer," but C & C have held out for turnover-linked rentals, and now the tenants are signing in to the scheme on terms which give the developer roughly 80 per cent. of the going rental for the unit together with a percentage of the turnover above a specified level. If Eldon Square succeeds on this basis, many other shopping developments can be expected to follow its lead.

Newcastle has always had a thriving shopping area, perhaps because it is concentrated on a compact linear route, but the North-East in general is not renowned for its pleasant town centres. It is heavy industry on which the area depends, and armed with all the advantages of Special Development Areas and Assisted Areas, the NEDC is out to attract more industry of a greater variety.

Gateshead is the headquarters for the English Industrial Estates Corporation, whose Team Valley Estate now covers

These qualities recently attracted NSK, the giant Japanese ball-bearing firm, to establish a £10m. plant in Peterlee.

North Sea oil has provided a boost to industry in the area, which is particularly well-placed for supplying equipment, module construction and the fabrication and repairing of rigs. If a Jarrow council plan succeeds, that unfortunate town thanks to North Sea Oil. The council wants to take over Jarrow Slake, a 115-acre area of mud flats owned by the port authority. It is the only remaining vacant site in the North-East with a deep water facility, and therefore ideally suitable for the construction of oil exploration structures.

On a more mundane level, industrial space throughout the region is by no means in oversupply, but this is hardly reflected in rentals. In Sunderland, land, new factories are still available at little over 65p per square foot, with 80p-85p per square foot being average for good accommodation in most areas, and new units in Newcastle fetching up to £1 per square foot.

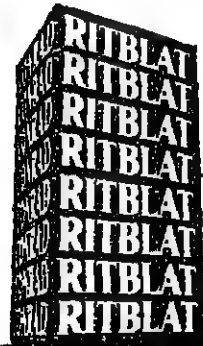
Serviced

In Washington New Town rentals fall within the brackets, but industrialists are given the choice of taking an advance factory, having one built to specifications, or leasing a fully serviced site and building their own. Major industrial concerns which have already established themselves in Washington include Dunlop, Tube Investments, and Philips Electrical. The current population of 38,000 is to be expanded to 50,000 by the mid-1980s, hence the constant need to attract more industry. But Washington is taking things gradually, creating a community with ample leisure facilities as well as employment opportunities. It has learnt from the mistakes of other new towns, but it is also avoiding the problems which have beset the North-East region, and are only gradually being solved.

Patience Wheatcroft
Estates Gazette

Property consultancy, investment and development analysis, survey and management.

The complete property service throughout the United Kingdom.



CONRAD RITBLAT

Consultant Surveyors & Valuers

CONRAD RITBLAT & COMPANY Milner House, London W1M 6AA 01-935 4499
SCOTTISH OFFICE, 3 ROYAL CRESCENT, GLASGOW G3 7SL 041-332 3677

LONDON

PICCADILLY, W.1

Unique redevelopment comprising offices, showrooms, retail storage and luxury flats. 13,279 sq. ft. (1,234 m²). To Let on long lease.

ST. MARY AXE, EC3

Chatsworth House, superb air conditioned offices and showroom. 40,000 sq. ft. (3,716 m²). Proposed development at the centre of the shipping, banking and insurance world—an internationally renowned address in the City of London.

HEAD OFFICE
6 Grosvenor Street, London W1X 0AD
01-629 8191 Telex 28169

CONTINENTAL OFFICE
39 Rue de Courcelles, 75008 Paris
2276260/6300 Telex 54614

SCOTTISH OFFICE
26 West Nile Street, Glasgow, G1 2PF
041-221 6039

HOLLAND

ROTTERDAM

Modern office building extensively renovated to high standard. Centrally located adjoining Coolingsel and Boursplein. Net area 33,270 sq. ft. (3,090 m²) approx. To let. Full air conditioning, lifts, parking facilities.

AMSTERDAM

Extensively refurbished office building occupying prominent corner position in the heart of the City. 9,262 sq. ft. (860 m²) approx. Central heating, lift, car parking.

PROPERTY CONSULTANTS
United Kingdom & Overseas

FRANCE

PARIS, La Défense

To Let. New office block remainder of first phase approx 129,000 sq. ft. (11,985 m²). Will divide. Air conditioned, carpeted, car parking.

PARIS, Est Porte de Bagnolet

To Let. Prestige office block approx 490,000 sq. ft. (45,523 m²). First phase of 87,000 sq. ft. (8,083 m²) immediately available, will divide. Air conditioned, Car parking.

Edward Freeman

6 GROSVENOR STREET LONDON W1X 0AD 01-629 8191

PROPERTY XI

Nowhere probably is the dullness of the property market more apparent than in the Midlands. A surfeit of office accommodation and the industrial downturn combine to form a depressing picture.

The Midlands

WITH OFFICE buildings standing empty all over the Midlands, the industrial units and warehousing market extremely sluggish and speculative building practically at an end, the atmosphere in the region is gloomy at present.

Mr. John Bradstreet, a senior partner in Grimley and Son of Birmingham, a firm which is a member of Property Agents International and which handles industrial and commercial property throughout the Midlands, feels that the outlook could be bleak. "Developers are no longer able to let at an economic return on current building costs and the effect is that the supply is going to dry up," he says. He believes, too, that the effect of void rating on office buildings could further depress investment. "The effect will be that there will be far less speculative development of any sort available and when the demand picks up again in the Midlands it will not be possible to meet it. This applies to both the industrial and the office market."

Where Mr. Bradstreet does see optimism for the future in the Midlands is the refurbishment market. "I think this is going to be a very important sector of the industrial property market. When new industrial accommodation is taken up, and there is not a lot of it on the market, the demand will have to be met by properties being sold by firms going out of business."

"Many of the properties coming on to the market will be outdated and our company has a number of property companies getting much more closely involved in refurbishment in the future." Birmingham estate agents have been finding a continuing

healthy demand for small industrial units, particularly from service organisations which are still somewhat expansionist-minded. But most have found little demand for the large units. Grimleys sold one unit of 80,000 square feet about 8 months ago but have a "superb" large unit at the Gravelly Industrial Park which has been developed by Bryant-Samuel near to Spaghetti Junction. At present there are no takers.

Adequate

Edwards Bigwood and Bewley are at present offering units of 5,000 to 10,000 square feet available for immediate occupation on the Elmdon Trading Estate opposite the new National Exhibition Centre, and units up to 80,000 square feet now under construction at the same site, which is also a Bryant-Samuel development. Present rentals for brand new industrial warehousing units in Birmingham and the conurbation are around £1 a square foot, with those under construction to be ready in 12 months' time being quoted at around £1.25. The economic situation may be causing some slowing down on building on the plethora of industrial sites being developed in the West Midlands, but there is an adequate supply of older industrial units available at around 80p or 90p a square foot.

The office market in Birmingham seems to be at a standstill, as in other Midlands cities including Leicester and Nottingham. At present there is 500,000 square feet of new office accommodation standing empty, two-thirds of it air-conditioned and all ready to walk into, in Birmingham alone. There is a further 250,000 square feet of office accommodation in the

pipeline to be completed within the next 12 months.

"All developers are falling over backwards to try to let the accommodation they've got and the tenants' ability to negotiate rentals to-day is stronger than it has been for seven years," says Mr. John Bradstreet. Birmingham office rentals for city centre prestige accommodation start at around £2.25 per square foot, rising to about £3, whereas in cities like Leeds, Manchester and Bristol much higher rentals can be obtained.

The office market in Birmingham seemed buoyant until the middle of 1974 with new developments such as Tricorn House on the Hagley Road and Metropolitan House, Bank House, Bristol and West House and the Alpha Tower all boosting the city's supply of high-quality offices. The supply has now turned into a surplus which it will take two or three years to clear and no one is interested in speculative office building in Birmingham at the moment.

The same applies to Leicester where according to Mr. Ian Whyte, a partner in Jarrolds, there is probably 1m. square feet of unlet office space at present. "The glut of office accommodation in Leicester is the result of a long history and our hopes that decentralisation from London would bring firms looking for accommodation to Leicester. Instead, they have gone to places like Sheffield, which is an intermediate development area," says Mr. Whyte. "At present we are letting a small amount of office space from time to time but some blocks have been virtually empty for three or four years."

The city council in Leicester has now put a bar on further office building and the hope is that with building costs now so high, present offices will even-

tually be let at viable rents. Office rentals are between £1 and £2 per square foot at present.

"The industrial and warehousing market is giving an indication of revival at present," says Mr. Whyte. "partly because of the tremendous diversity of industry in Leicester." Units under 3,000 square feet are moving fast and Jarrolds are getting inquiries for larger units, though there is not a tremendous amount at present on the market. Rentals for older industrial units are about 60p per square foot and go up to £1.25 per square foot for more modern buildings. Jarrolds at present are handling a development by MacKenzie Hill of 225,000 square feet to be let as a whole or in units of 20,000 square feet. Rentals are 75p a square foot.

In Northampton, an expanding town, Mr. Leslie Austin-Crowe, Chief Estate Surveyor of the Development Corporation, is finding the level of inquiries for offices and factories about two-thirds lower than 18 months ago. Actual deals completed are much lower because "a lot of people are holding fire at the moment." Industrial rents have remained reasonably stable at about £1 to £1.25 per square foot and the Development Corporation is just finishing the tail-end of a total development of 150,000 square feet at Round Spinney, with six smallish units of 2,000 to 11,000 square feet to be completed in the next few weeks. Round Spinney is already 80 per cent. fully let.

Northampton is in a much more viable position than other Midlands towns, with less than 50,000 square feet of offices unlet at the moment. Grosvenor Estates will be finishing Grosvenor Centre this autumn with 100,000 square feet of office and shop accommodation ready for occupation. Rentals of around £3 per square foot are being quoted for this and also for the Borough Council's new office development of 210,000 square feet over a new bus station, due for completion in the autumn.

In Lincoln, the general property situation has been "a bit quiet" according to Mr. R. Mountain, Deputy Director of Estates and Industrial Development. There is a substantial office development of 87,000 square feet at Brayford Wharf East, which Prudential have financed, and a further 13,000 square feet of offices recently completed at Pelham Bridge. Office rentals in Lincoln are about £2 a square foot. There is no speculative industrial building at present in the city, but rentals for industrial units and warehousing start at around 65p per square foot.

Reluctant

In Telford New Town, Mr. Bob Tilmouth, Commercial Director for the Development Corporation, has found a lack of confidence in certain industries to commit themselves to take new space. "Lettings are still going at a reasonable rate but there has been a slow-down in demand, though factories under 10,000 square feet are more mobile." The Development Corporation has speculative units from 1,000 square feet up to 37,500 square feet available and some can be doubled in size. Rentals are from 75p a square foot on units at Halesfield and Stafford Park. Office building is just starting in Telford with one block of 70,000 square feet being taken over by the Development Corporation which is sub-letting part at rents of about £1.85 per square foot from September, 1975. A second office block is in the offing at around 90,000 square feet.

Across the region the residential market has been quickening and houses in the cheap and middle-price brackets have been selling quite briskly since the spring. Significantly, since Christmas, for instance, Mr. Austin-Crowe in Northampton has made six or seven sites available to builders for cheaper priced housing, whereas in the previous 12 months he had sold none.

As far as industrial and office building is concerned, however, the trough in the Midlands looks like lasting for at least 18 months. Investment in industrial and warehousing units is obviously affected by the situation in the car industrial and ancillary industries. And too many Midlands cities are at present over-offered to tempt further speculative building in that field at the moment.

Tom Heaney Eileen Totten

OFFICES TO LET

LEADENHALL STREET, E.C.3.

6th & 7th floors
6,500-13,000 sq. ft.
Air Conditioned. Lifts. Carpeting

MAYFAIR, W.1.

Air Conditioned. Lift. Impressive Entrance
1,950 sq. ft.

CITY FRINGE, E.C.1.

Small self-contained refurbished building
3,700 sq. ft.
Lift. Central Heating. Carpeting

VICTORIA STREET (off), S.W.1.

Modern quiet offices
1,900 sq. ft.
Lift. Car Parking. Partitioned

TOOTING, S.W.17.

Refurbished self-contained building
6,300 sq. ft.
Lift. Central Heating

CROYDON

Ten year lease
6,100 sq. ft.
No Review. No Premium

LINCOLN'S INN FIELDS, W.C.2.

Entire air conditioned building
14,020 sq. ft.
Lift. Carpeting. Private Parking

VICTORIA, S.W.1.

Entire Period Building. Central Heating
4,000 sq. ft.

DOUGHTY STREET, W.C.1.

Entire Period Building recently modernised
1,745 sq. ft.
Plus Director's Flat of 942 sq. ft.

ALDWYCH, W.C.2.

Ground floor refurbished suite in Bush House
2,030 sq. ft.
Carpeting. Portage. Suspended Ceilings

S.E.1.

Self-Contained Offices
4,000 sq. ft. or 4,700 sq. ft.
Both under £3.75 per sq. ft.

MAIDSTONE

New Development
7,100 sq. ft.
Lifts. Central Heating. Carpeting

BERNARD THORPE & PARTNERS

1 Buckingham Palace Road, London, SW1W 0QD

Tel: 01-834 6890

The North West's industrial strength is regarded by property men in the region as the ace in the pack for future development. However the picture is patchy and there is resistance to paying more than £1 a square foot for factory space.

The North West

SOME INDUSTRIAL property developers in the North West have detected signs of quickening interest over the past few weeks. "More inquiry has started to filter through and leads are being done," says Mr. Ian Annison, divisional director of Orbit Developments (Emerson Holdings Group). But the mood is still far removed from buoyant, the general level of activity remains depressed, and the picture overall in the North West, as elsewhere, is an extremely patchy one.

Yet the philosophy of developers in a region like the North West remains buoyed by the belief that only by the efforts of industry can the nation hope to fit itself from the morass. From his it follows, runs the argument, that there must be a significant spin-off for the industrial property sector as firms move from outdated factories, which the North West still possesses in considerable numbers, into modern buildings ("It would still have been true even if I had succeeded in getting the hands on the pension funds," says one North West developer).

In the present situation the industry responds to even tentative suggestions of better times. Spirits have been lifted little in recent weeks by the few of leaders of the North West Industrial Development Association that the economic outlook shows "certain encouraging signs justifying some modest but cautious optimism for the future."

Many North West developers and agents report a much greater choosiness on the part of clients. "They are paying a lot more attention to the quality and finish of a property," said one Greater Manchester developer. Another reflection of the current climate in the region is "fairly widespread reluctance on the part of clients to commit themselves on the basis of developers' promises of building start and completion dates. Two years ago it was estimated that construction was under way on 100 new industrial estates in the North West. Since then, many regional developers have added to put the main Wigan and one at Nelson. An-

emphasis of their operations on completing work on outstanding schemes, and there have been few fresh starts of importance. If clients have been tending to put a stronger emphasis on practicalities than promises, then some North West developers in turn have been leaving land underdeveloped until such time as a client appears on the horizon. Again, plans for 200,000 square feet of new industrial space in the Bolton area turn on the developer first being able to secure a total pre-let situation.

Younger

Developments involving public investment, as in the new towns, have been making the running at a time when private investment has been lagging and unsure. The example of Warrington, one of the younger new towns of the North West, illustrates this trend. With the first 100,000 square feet on the first employment area at Grange now fully let, the Development Corporation is starting building a second phase of 120 units providing a further 124,000 square feet of factory, office and service space.

Work on the new town's third phase of advance factories, site at Birchwood, is also planned and this area has also been chosen for the Development Corporation's first two advance office blocks providing 59,000 square feet of accommodation. Construction is scheduled to start in December and to take 18 months to complete. The blocks are intended for letting in small units.

Public investment is also reflected in the current upsurge in building advance factory units in the region by the English Industrial Estates Corporation. At the end of May a £700,000 contract was let for the construction of five new advance factories on the Knowsley Industrial Estate, Liverpool, part of the Merseyside Special Development Area, bringing the number under construction there up to nine. Elsewhere in the region three factories are being built at Wigan and one at Nelson. An-

other nine advance units are in the pipeline for the North West, including another three for Merseyside at Speke, two at Bromborough on the Wirral side of the Mersey, and one each at Lancaster, Burnley and St. Helens.

Altogether the Estates Corporation has developed over 4.5m. square feet of space in the region and an estimated 20,000 workers in a wide range of industry are now employed in the units it has built.

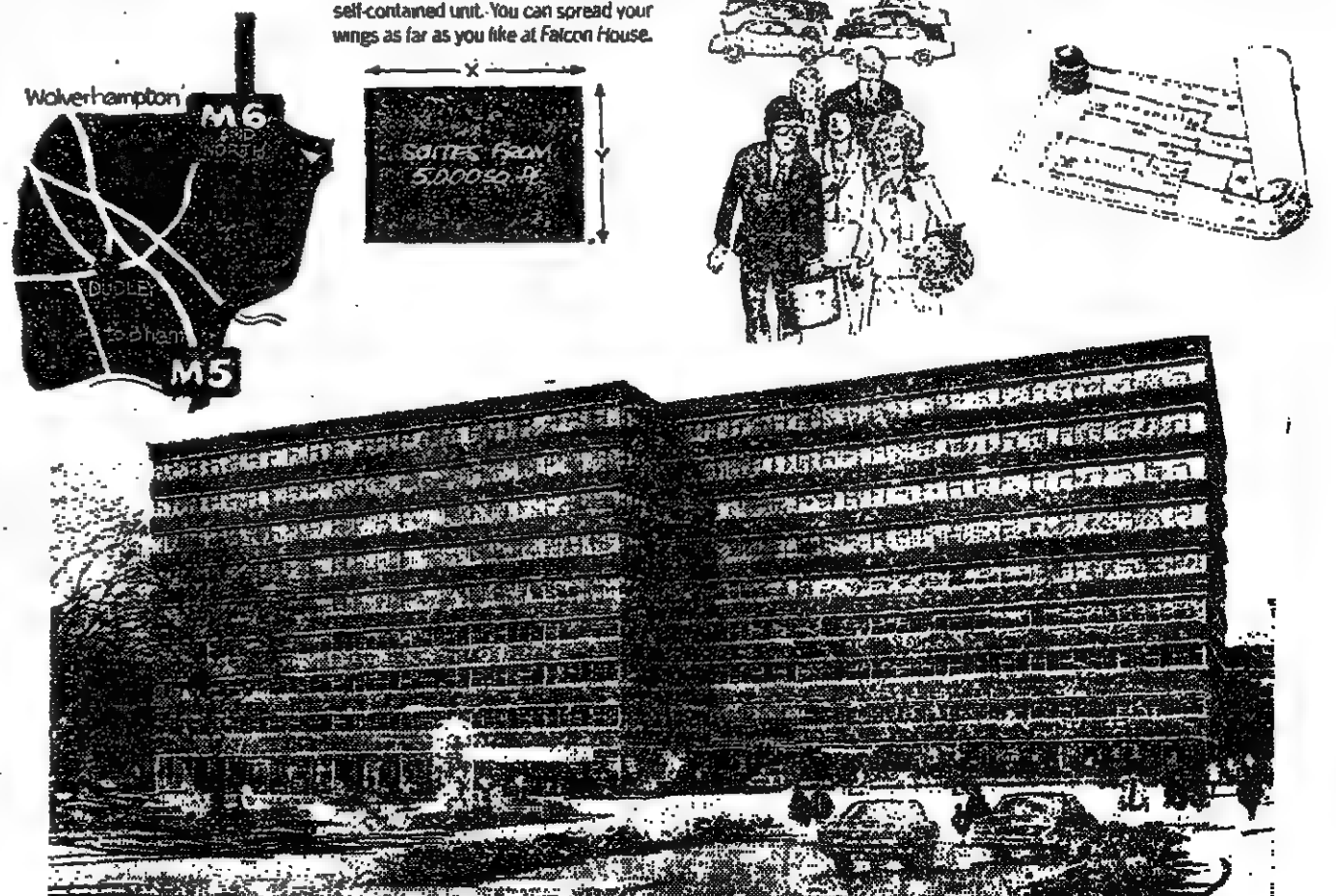
There is evidence of wider interest in existing industrial premises in the North West, a reaction to the high cost of new building at the present time. "There is still reluctance among industrialists to pay £1 a square foot," said a Lancashire agent. But a developer planning to launch out with a new industrial estate at Bolton says he will nevertheless be looking for around £1.40 in 18 months' time when, all being well, the development should be completed.

One of the latest industrial estates in the North West is at Priestley Road, Worsley, near Manchester, where the first phase of an Eldonwall (Town and City Properties) scheme has now been completed. The asking rent is 95p a square foot which agents G. F. Singleton and Co. describe as "very competitive" at the present time. A terrace of units totalling 52,800 square feet can be let as one unit or as eight individual units. "There are very few estates at all in the Greater Manchester area where any advance units are currently under construction and this could well lead to a shortage of available accommodation quite soon," according to the agents.

The belief that the North West could find itself facing a shortage of modern industrial accommodation if the economy shows an upturn is now widely held in the region. But for the time being, in the words of one Manchester developer, "much of the current inquiry is academic because clients are merely sizing up the prospects and holding off until the economy picks up again."

HOW TO CHOOSE A NEW OFFICE.

- 1 Select the Location.** Good communication links are essential to your business. So how about being 3 miles from the M5 (Junction 2) and conveniently placed between Birmingham and Wolverhampton, the Midlands leading industrial centres. Dudley itself has a population of nearly 300,000—a good source of staff recruitment.
- 2 Determine the Area.** If you need 100,000 sq. ft. you need the whole of Falcon House. Or perhaps about 5,000 sq. ft. on one or more of nine floors is more your measure? Or you could take one or more of the 6,875 sq. ft. units in the East wing, which has seven floors. There's also a single block on two floors which could form a self-contained unit. You can spread your wings as far as you like at Falcon House.
- 3 Think of your Staff.** Employing and retaining quality staff isn't always easy. But if you can offer them first class amenities the difficulties diminish. Excellent shopping facilities, easy access, and no-hassle parking make quite a bundle of assets in the staff relations area.
- 4 Study the Specifications.** Falcon House's credentials are impeccable. Ask for a colour brochure and study it carefully. Three high-speed lifts, air conditioning, big private car park, these are some of the highlights you'll find there, as well as details of the high grade specifications to which these offices are built.



5 Draw a Conclusion.

Falcon House Dudley is a prestige office development with built-in flexibility. And it could work out cheaper than you think.

Details from the Joint Letting Agents:
Alsop Sellers, 90 High Street, Dudley, West Midlands, DY1 1DE. Tel: 59541.
Goach & Vaggstaff, 9-12 King Street, London EC2V 8ET. Tel: 01-600 1797.

CHOOSE FALCON HOUSE

DUDLEY WEST MIDLANDS

dc a DAVID CHARLES development

Westmoreland



Westmoreland Properties Limited
33 Grosvenor Street
London W1X 0HS
Telephone 01-493 8232

A Property Investment
and Development Company

Developers of commercial property
in the United Kingdom, Republic
of Ireland and Europe

58,000 sq. ft.

Single Storey Factory
and Offices E.10.

FOR SALE

Strettons
462 Hove Street E17 9AJ
Tel: 01-539 08.2

Collier & Mudge
65 Fleet Street EC4
Tel: 01-56 7161

STRETTONS



RUNCORN CHESHIRE

Prestige New Factory
For Sale / To Let

450,000 sq. ft. (42,000m²)
24 acre (9.75 hectare) site

- * Expansion Land available
- * 100ft. (30m) clear spans
- * 23ft. (7m) clear height
- * Generous grants available
- * Housing available for employees
- * Excellent communications



For further information please contact:
The Chief Estates Officer, Runcorn Development Corporation,
Chapel Street, Runcorn, Cheshire Tel: Runcorn 73477

A Valuation? A Lease Renewal...? A Rent Review.....?

We offer advice on all aspects of Office,
Shop and Industrial property throughout
the United Kingdom.



Goddard & Smith

Head Office: 22 King Street, St. James's,
London SW1Y 6QZ. Tel. 01-930 7321

PROPERTY XII

New taxes, high interest rates and a disenchantment
with the property market in general helped cause the slump in
agricultural land prices since the boom years of 1973/4. However there are signs that these
and other factors have worked themselves out and a cautiously optimistic
attitude is evident, particularly among the institutions.

Farms: a better time to buy

A COMBINATION of factors makes the assessment of trends in farm values a particularly difficult exercise at the present moment. The latter half of 1974 saw the market in headlong retreat from the peaks reached during 1972/73, when the weight of roll-over money avoiding capital gains tax, the interest of the institutions, and the sheer euphoria of the boom drove prices up month by month to a point where £1,000 per acre was the price frequently quoted for good-quality holdings. By contrast, the figures of between £500 and £600 per acre regarded as average at the end of last year make sorry reading for those who had recently invested in land in the expectation of sizeable capital profits.

The reasons for the fall are not difficult to pinpoint. New taxes, a property market in crisis and high interest rates combined to kill any incentive to speculate in farmland for development: agriculturally, 1974 was disastrous; capital transfer tax weakened the fiscal advantages; and as prices wavered the institutions withdrew to hold a watching brief. But have these factors now worked themselves out? During the late winter prices certainly continued to drift even lower in a sluggish market, but the latest



Farm landscape near Leves, Sussex.

indications are of a growing firmness, even amounting to a recovery in some sectors.

Dramatic differences in farm values since 1971 have made a fresh appraisal of the background to investment essential, an appraisal which must take account of the following elements:

1. Land prices can fall as well as rise, and investment in land is not, as previously considered, a guaranteed hedge against inflation—at least in the short term.
2. Prices now vary far more widely and more rapidly than in even the recent past, when differences of only a few pounds per acre spanned the variations to be expected over several years.
3. Only a very small proportion of the country's farmland (estimated at between 1 and 2 per cent.) comes on to the market each year, which means that important valuations for a variety of purposes—taxation, mortgage and investment, for example—depend upon a limited bank of information.
4. The market is in practice finely balanced, for with a limited amount of land coming forward for sale the presence or absence of a small marginal group of potential purchasers can have a disproportionate effect on price.
5. Farmland does not in fact produce a cohesive market, but rather one which is extremely fragmented. In addition to obvious differences in the quality of soil, fixed equipment and housing, there are regional variations, farm size and types of production to be taken into account, together with the all-important question of tenure.

Windfall

Now that development values are to be largely annexed by central and local government under the Community Land Bill there is little prospect of ownership providing the opportunity to gather windfall profits and, to the relief of many farmers, they flood the market and pro-land prices are now far more closely tied to the agricultural potential of the holding. The dangers inherent in land becoming a speculative stock, its productivity insignificant compared with the profits available through dealing, were illus-

trated all too graphically by the events of 1972-73.

With the speculative froth removed from the market, therefore, what are the likely trends in value? Discounting short-term fluctuations, prices, for a variety of reasons, must be expected to move upwards. First, with over 60,000 acres annually being taken for other uses, demand is being concentrated on a stock which can only continue to shrink. Second, Government commitment to the maintenance of a profitable farming industry means that land prices are underpinned, if only indirectly. Third, in a world where so many are starving, the basic factor of production will be an increasingly valuable asset. Fourth, the recent performance of other investment media has produced a disenchantment that could add fresh strength to the market in land, which is at least a tangible asset.

Beneath these factors lie two further elements which must not be discounted. One is the fact that, as land values fall, farms come within the purchasing power of a greater number of people or organisations, so that at the lower level prices are to a certain extent self-adjusting. The second is the influence of inflation. As the prices of capital goods and services increase land must follow suit, though not at a rate likely to match the current spiral.

On the debit side of values, however, lies the unknown influence of capital transfer tax. Repeal of CTT has been pledged by the Conservatives, so that in the short term most advisers are counselling a "wait and see" approach. Falling repeal, however, the tax (unavoidable, and with far more bite than estate duty) can only have the effect of bringing more land on to the market, either in fragmented units or complete blocks. In almost every case the charge will probably be so substantial that, failing the availability of other realisable assets, a sale of land will be inevitable. But will these "tax-forced" sales be only a gradual trend, or will they flood the market and produce a fall in price? At the moment the first alternative appears the more probable, with prices not too greatly disturbed; clearly, however, CTT can only have a negative effect on values. Who, in this uncertain situation is likely to buy land? At

one extreme small unequipped blocks with vacant possession, or even complete holdings, if they are not too large, may be bought by neighbouring farmers to increase the size of their existing unit. The fact that such land coming on to the market may represent a once-in-a-lifetime opportunity for a particular purchaser often accounts for some extraordinary prices in this sector.

Scale

Moving upwards, the buyers of the small to medium-sized farm (say 50-250 acres) are often the members of the agricultural community moving up or down the scale of operations. Those who sold out at the height of the boom but who made no immediate purchase are in a happy position at present, with plenty of good holdings on offer at comparatively reasonable prices. This is also the category of farm which, particularly if the house is attractive—generates interest among those who have made money in other spheres of business. But this presupposes vacant possession. Who are the likely purchasers of the larger farms and that half of the country's land represented by tenanted holdings?

Here the individual buyer is likely to become of less and less importance. On the one hand the number of people with the wealth to pay, say, £1m. for a 1,000-acre farm is already small, and will probably decrease rapidly. And capital transfer tax, particularly on the larger units, offers few of the advantages once given by estate duty. The same tax allows no concessions to the individual owning tenanted land, and it is in this sector that the reawakening of institutional interest is to be looked for—there have been clear signs during the past few weeks that the City is keenly aware of the opportunities now available.

In the present situation the advantages to the institutions of a move into farmland are considerable. First, capital values are already low and tenanted land may stand at a discount of more than 50 per cent.; secondly, there is every hope of good long-term capital appreciation. Second, yields have risen significantly. With good farms in the south and east letting for over £20 per acre, a net yield of around 6 per cent. is well within range, and in this band it is now starting to overlap the falling yields from investment in commercial property. Third, the depth of resources

available to the institutions means that they are often the most likely purchasers of any really large estate, a factor which gives them a position of considerable negotiating strength in the present sluggish market. Fourth, the management of agricultural property is a comparatively simple matter compared with that for other forms of property investment, so that even if the returns at first sight appear a little slim the expense incurred in achieving them is equally modest.

Political

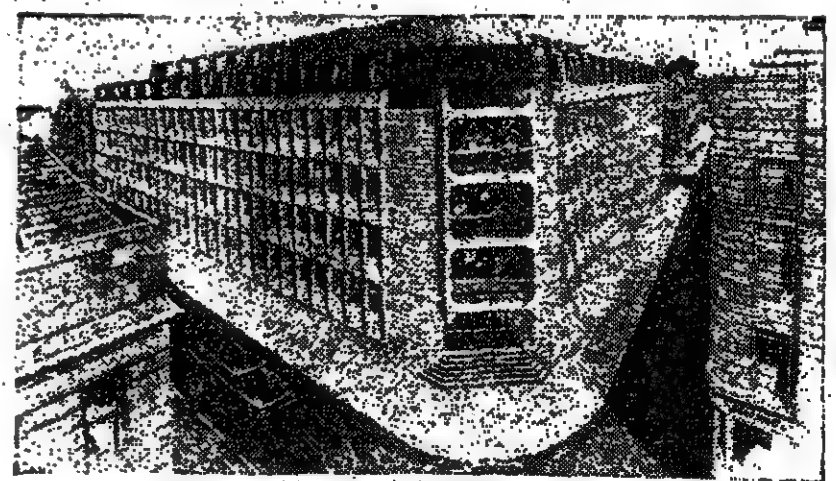
Certainly there are disadvantages to balance the picture. Capital appreciation, in this fluid and unpredictable situation, is no longer a certainty; and expensive improvements or new fixed equipment may be necessary if the farm is to command a reasonable rent. A bad year agriculturally, or a major shift in costs or profitability between enterprises, may mean that rent increases cannot be expected automatically—over the past few years arable farms have been a relatively prosperous and stable investment, while livestock units have represented considerably greater risks. And overall lies the shadow of uncertain political attitudes to land and property in general.

The basic concern of potential purchasers, whether individuals or institutions, is that of price trends. Has the market in fact bottomed out, and is any revival likely to be the basis of a long-term climb? Or do a few firmer prices merely indicate a temporary upward kink in a slump which started almost two years ago? And in another two years will CTT sales overwhelm any likely demand? On balance, however, the cautious optimism now apparent is probably well founded, particularly from the institutions' viewpoint. Despite the collapse of 1974, farmland's capital appreciation performance has been consistently better than that of other investment media taken over, say, a 30-year span. So is now the time to buy? The answer is, "yes."

John Clayton

Associate Editor,
The Estates Gazette,
Joint Editor,
The Farmland Review

ABERDEEN "EBURY HOUSE"



PRIME OFFICE BUILDING TO LET

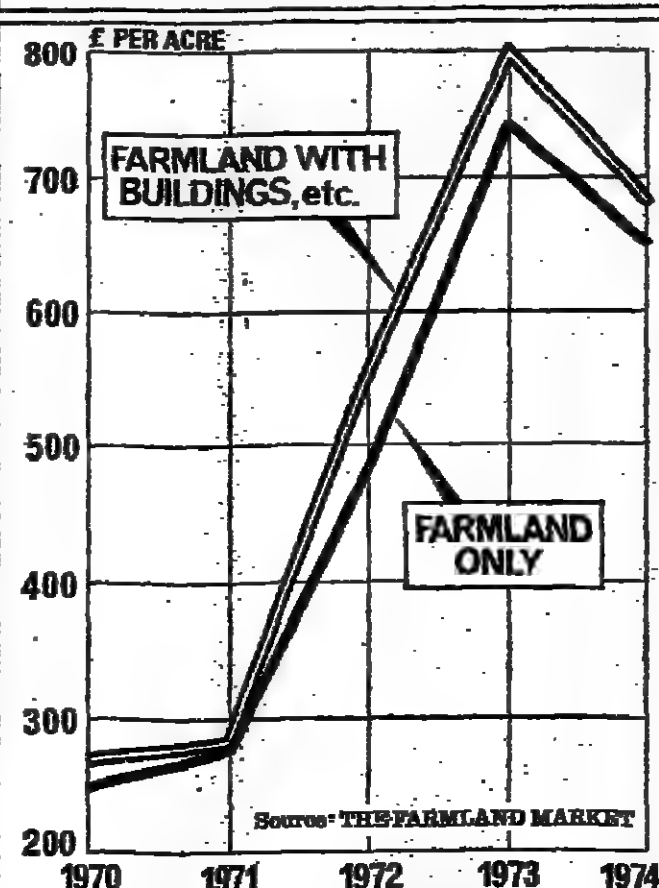
47,300 SQ. FT. ON 5 FLOORS

THE ONLY NEW OFFICE BUILDING NOW AVAILABLE OCCUPATION JULY

KENNETH RYDEN & PARTNERS
71 Hanover Street,
Edinburgh, EH2 1SF,
Tel: 031-225 6533.

BERKELEY CONSULTANTS
9, Three Kings Yard,
London, W1Y 1FL,
Tel: 01-499 2061.

LAND VALUES



CENTRAL INVERNESS OFFICE ACCOMMODATION TO LET COSMAS DEVELOPMENTS LTD.

have pleasure in announcing their
NEW OFFICE DEVELOPMENT IN
ACADEMY STREET, INVERNESS

This prime location in the
CAPITAL OF THE HIGHLANDS
is close to the railway and bus stations, the air terminal, and substantial indoor and outdoor car parking. The accommodation will be on five floors of a new building scheduled for completion in approximately 18 months.
Applications are invited for the lease of the whole accommodation of 23,262 sq. ft. or a suite or suites of offices ranging in size from 327 sq. ft. to 1,928 sq. ft.
For detailed brochure including plans and specifications apply to:

MACARTHUR STEWART & ORR
SOLICITORS
ROSWELL HOUSE
ARGYLL SQUARE, GLASGOW, ARGYLL, PA4 6DD
Telephone: 0462 221

In the first of two articles on price controls, Sandy McLachlan examines the retailers' and wholesalers' case for their relaxation

Margins at the centre of politics

THE END of June sees the expiry of the voluntary agreement by food and grocery retailers to hold the prices of certain basic foodstuffs. Discussions are going on between the Department of Prices and Consumer Protection, the food committee of the Retail Consortium, and other interested parties about how this agreement should be replaced.

Although there is only a fortnight to go, it appears that discussions have not got very far. The retailers have put their case, which includes wage costs rising at around 40 per cent. between April, 1974, and April this year and increases in overall costs outstripping the rate of price rises. The retailers have pointed out that voluntary price controls play only a tiny part in the Government's counter-inflation exercise; that they have done nothing to encourage price competition between grocers; and that they coincided with the 10 per cent. compulsory cut in food retailers' margins imposed last year by the Price Commission which—together with cost pressures since—has meant that grocers have little margin left to devote to special price reductions.

Cosmetic

Faced with this criticism the Department of Prices has apparently asked the grocery trade for its ideas for an alternative. It would not be at all surprising if the answer to this request was simply "removal," but so far the trade is holding its cards close to its chest, and has declined to speak out, asking instead for the reactions of Mrs Shirley Williams' Department to the case which they have put up.

Apart from their political significance, voluntary price

controls are relatively unimportant, and privately a number of officials and even politicians would agree that their effect is cosmetic rather than real in terms of the total counter-inflation policy. But the present discussions are the precursor to the highly important negotiations which will begin shortly about the next stage of the counter inflation policy proper. These will centre on the Price Code on one hand, and on the social contract (by whatever name) on the other, and political "cosmetic" considerations are bound to play a vital role.

The much criticised Price Commission will live on, but statutory authority for the existence of the Price Code expires at the end of March next year. Already industry and government are beginning to marshal their arguments for the tough negotiations which will preface stage 5.

Price controls have been in existence since November, 1973, and the Price Code since April, 1974. In the early days, the Price Code was matched by the Pay Code in the same document, but the Labour Government abolished the Pay Code provisions in July, 1974. With the Price Code came the Price Commission which monitors and to a considerable extent controls price increases which manufacturers can charge, and also enforces profit margin ceilings on both manufacturers and distributors according to gross and net profit margin controls laid out in the Code itself.

Because it was designed to control industry at a much more detailed level than had been attempted in the past, the Price Code and its operation has created considerable anomalies. For example, the ratio of profit which manufacturers are allowed was arbitrarily fixed on

the basis of their best performance in two of the five years preceding the introduction of the controls. Since the operation of the private business sector is dynamic and constantly moving these arbitrary limits become more constraining and less realistic the longer they are imposed.

With most manufacturers and distributors operating well within the margins imposed by the original Price Code and its successive versions—and that is particularly true of the food and grocery business—there is a strong argument that the controls in their present form have already outlived their usefulness. This argument goes on to claim that removal would not have any significant effect on the retail price index since competitive pressures have taken over from the Price Commission in holding down prices, while the inflexibility and detailed intervention which the code implies prevents companies reacting efficiently to market pressures.

On the other hand, political pressures demand that price controls must stay, even if not in their present form. If one accepts that incomes restraint will be an essential feature of economic policy, then it is only a short step to accept also that this difficult objective would be impossible if controls were taken off prices.

Price freeze

Already, demands for price freezing of a wide range of essential household products have come from sources as diverse as left wing MPs and the chairman of the new National Consumers Council. The prospect could therefore be tougher new controls, with the argument over what form these controls should take.



Mr. John Sainsbury, chairman of J. Sainsbury: a warning that investment in new stores would have to slow down unless price controls were relaxed.

What is at stake is the ability of the food industry. The willingness of distributors and manufacturers to invest in new plant and equipment, or even to replace existing facilities as they are used up or become obsolete. Any short-term political advantage to be gained from price controls must be weighed against the longer term effects on investment which ultimately decides both productivity and prosperity. It seems reasonable to say that the distributive trades have suffered less heavily at the hands of the counter inflation policy than the manufacturing sector—again this is particularly

ever was a once-and-for-all adjustment, and although most big grocery retail chains are operating with net margins well below the 3 per cent. which prevailed before price controls there are signs that profits are beginning to move upwards again.

Even so, food retailers and other distributors do in some cases claim that their investment programmes are being hit by price controls and profit margin limits. These, together with the higher cost of holding stocks and the inability to recoup cost increases in full have seriously affected the cash flow of the big retailing groups.

Retailing is a cash generating business, and many of the big food retailing groups finance the majority of their stocks on manufacturers' money. Nevertheless, the squeeze has meant that there is less money available for new store development, while the restricted returns available reduce the number of viable projects.

Borrowings

Thus a highly efficient retailer such as J. Sainsbury reported recently that its investment programme had been maintained only through substantially increased borrowings. Chairman John Sainsbury warned that this could only go on for so long and that the investment programme in new stores would have to slow down unless there were relaxations in price controls. The equally efficient Marks and Spencer, whose development programme is mapped out well in advance, has already announced its decision "to spread our development programme at home over a longer period so that the com-

pany's liquid position should remain strong."

At Tesco, managing director Mr. Ian MacLaurin has gone on record as saying that in the present climate his group is no longer interested in new investment in town centres and is restricting its development programme to superstores in off-centre locations where it can get planning permission.

Not all retailers take the same view. The ABE subsidiary Fine Fare is maintaining its long term plans, and intends spending £9.5m. in the current year, although much of this will in fact go on superstores. Mr. Wallace Monaghan who runs Fine Fare emphasises that it is not the size of the capital sum which is important, but the group's commitment to future expansion.

Many big retailers would argue that they are controlled at the net margin level and there is no need also to control the gross, and would be content to settle for net margin control even with existing margin ceilings. Their argument in favour of this is that only by new investment in modern large stores can the price to the housewife be kept to a minimum in the long term.

There are several reasons, however, which make it unlikely that retailers will achieve this particular solution—not least that it would not be in the interests of many smaller retailers who are already struggling to stay in business in competition with their bigger brethren. While the net margin is the main worry of the efficient retailer, the less efficient is more concerned about getting an adequate gross margin. This type of retailer would ideally prefer gross margin control but with more generous gross margin provisions so that he can make

a reasonable profit, even if it also means that more efficient multiples are allowed to achieve substantially higher net margins.

Another argument in favour of gross margin control—although one which is not popular with retailers—is that it has made companies more efficient. After all, the net margin is what is left of the gross after all expenses, and this has put considerable emphasis on keeping the level of stocks and staff down to a minimum.

Compromise

The result of the negotiations is almost bound to be a compromise with some concessions but not nearly as many or as great as the retail trade would like. Some officials take the view that a reduction in retail investment may be a necessary sacrifice for the time being—if indeed such a reduction does take place. So far most retailers have spent more time talking about cutting their investment plans than actually doing it, and certainly the big grocery chains would probably willingly accept the continuation of tough margin controls in return for a relaxation in planning attitudes towards big out-of-town stores, which are still a good paying proposition.

The distributive trades therefore face an uphill struggle to get any significant changes in the controls over them. Such fundamental changes as do take place in the next stage of the counter-inflation policy are far more likely to relate to manufacturing industries, where some sectors (food manufacturing in particular) have been far harder hit by the Price Code and Commission.

Letters to the Editor

Inflation ignored

From Mr. T. Lyttleton.

Sir—I have heard recently of two claimants whose respective actions have taken four and five years to reach the High Court. Assuming that judgment is awarded in their favour, in each case the plaintiff will receive at least 30 per cent. less than his due in real terms while the defendant, on the other hand, will have benefited by the fall in the value of money and will be paying at least 30 per cent. less in real terms than if he had settled the claim at the proper time.

As higher rates of inflation now prevail it is to be hoped that Parliament will take immediate steps to remove this obvious injustice by introducing the necessary legislation to give the Courts power to take inflation into account when making awards on civil claims.

Trevor Lyttleton.
Flat 18,
33, Brington Square, W.1.

Anachronistic coins

From Sheridan Cooper.

Sir—Mr. C. W. Nothgate (June 19) speculates upon the future of the little half-penny piece. This coin in a time of double-digit inflation is surely an anachronism. As will soon be the one-penny, two-pence and five-pence pieces, I am afraid they will be leaving us soon to join the Great Numismatic in the wide blue yonder.

The International Harry Schultz Letter.
P.O. Box 5414,
Amsterdam, Holland.

Social Security Bill

From Mr. T. Laybourn.

Sir—There is little time left to try and persuade the Government to amend the Social Security Bill now before Parliament. Although much discussion has taken place on the terms for contracting out, I believe insufficient attention has been focused on the heavy cost to an employer in regard to preserving the guaranteed minimum pension that arises on an employee leaving service, especially where there is a heavy turnover of labour. It has to my mind been glossed over far too lightly.

A typical case in these days might be in regard to a man entering a pension scheme at 18 on an initial salary of £1,500 a year, the scheme providing the prescribed benefits for contracting out at the rate of 1/60th of final salary in excess of the base level for each year of service. If the salary and base level both increase at the rate of 10 per cent. per annum, and if the secured pension on leaving service at age 30 was 12/80th of final salary, in excess of the base level, then the employer would need to pay a further sum of the order of £600 in order to secure the balance needed to make up the guaranteed minimum pension increased at the rate of 5 per cent. per annum from the date of leaving up to age 65. On top of this, the employer would have to pay a premium to the State scheme of £878 for covering the excess of the 5 per cent.

Had the circumstances arisen through redundancy, the employer would in addition need to make a redundancy payment to the employee of £300, half of

which could be recovered from the Redundancy Fund.

Thus, the employer who at this stage is faced with circumstances which render a reduction in staff necessary, has to face up to a cost of £1,878, or 40 per cent. of this employee's final salary at a time when he can least afford it.

Organisations such as the Life Offices Association, the National Association of Pension Funds and the CIB Society of Pension Consultants should quickly press this aspect on the Government, since there is little time left, and the present terms could mean financial ruin, to those who contract out, in times of recession.

T. A. E. Laybourn,
5, Heath Rise,
Putney, S.W.15.

Selling short

From Mr. Hugh Manners.

Sir—Is it not time that there was a more concerted press campaign against short selling of shares?

The market, and indeed the whole country, has still to get on the lesson learnt from last year's collapse. The situation would have been reached in the past and for the future. The audit if it had not been worsened by a very small group of speculators encouraged by brokers in urgent need of a bit of commission, and a passive attitude on the part of those who could restrict this abuse of the system.

Stability is an urgent necessity especially in times of rumour (whether reasonable or ill-intentioned) and hypersensitivity, and the prevention of the sale of shares not already owned—certainly in an area so difficult to control—would be a real contribution to a less neurotic market. Last time round there were many thousands of victims of short sellers, when restrictions might have kept the index at 200 rather than below 150; must there be a next time?

Hugh Manners,
115 Queensway, W.2.

Post Office pensions

From The Director General Royal Institute of Public Administration

Sir—Mr. Tyroce responded (June 19) to my recent letter about the Post Office pension fund by stating that "today's pension contributions, together with other forms of saving, finance the investment which ensures tomorrow's production." This, I suggest, is much too broad a statement on which to rest a policy of unlimited expansion of pension funds.

Pension fund managers are required to adopt investment policies designed to promote the best interests of existing and future pensioners. They have no responsibility for the future health of the economy, individually or collectively, and if the nation's need should be for risk capital in uncertain times they are quite entitled to say "We pass—we prefer Tiepolo."

The quantity of money devoted to the special purposes of pension funds must also be looked at critically. In a recent speech Sir Geoffrey Howe said, on actuarial advice, that: "the total monetary wealth which would be required to fund inflation-proofed pensions (assuming the current level of inflation continues) for all current public employees would be the gigantic sum of £350bn. This is equal to more than three times the total privately

owned assets in the country, as calculated from the Government's admittedly spurious statistics."

On this basis, or anything like it, the funding of pensions liabilities for all the working population would require financial resources of even more incredible proportions.

May I therefore reiterate the essential point of my original letter? Parliament, in its wisdom, gave the Post Office the option of not having a pension fund. If the Board now fails to exercise that option, it and its successors will, I believe, be gravely embarrassed by a financial burden of a serious and ever-growing magnitude. As a further consequence, Post Office staff may also find public pressure mounting for a reduction in their pension entitlements.

Raymond Nottage,
Hamilton House,
Mableton Place, W.C.1.

Not the time for debate

From Professor John Vaizey

Sir—I write to support Samuel Brittan's article of June 19. The time for academic debate about inflation is for the past and for the future. At present the only need is for action and Mr. Brittan, like Mr. Day in the Observer, Mr. Jay in the Times, and many other commentators, is outlining the course that will avert a threat to democracy as great as any in this century.

John Vaizey,
School of Social Services,
Brunel University,
Uxbridge, Middlesex.

Standard sizes

From Dr. P. Johnson.

Sir—Referring to Mr. Frank Walton's letter (May 23) concerning standardising the size of bills, I would make the same suggestion for contract notes and dividend vouchers. Dividend vouchers do have some similarity to contract notes in all shapes and sizes.

P. A. Johnson,
c/o Acres International,
Aparado Postal 797,
Santiago,
Dominican Republic.

Education vouchers

From Mr. J. Chambers.

Sir—Much the most interesting sentence in Joe Rogaly's article "The teachers who put education last" (June 3) is that which highlights the need to "give parents a far greater degree of control over which school their children shall attend."

As Mrs. Finucane points out (June 7) the educational voucher would give to them real choice since, under this scheme, schools would not receive their income direct from local education authorities but from parents who chose to send their children to them. Thus Clause 76 of the 1944 Education Act stating that children "are to be educated in accordance with the wishes of their parents" would at last have meaning in all sectors of education.

Messrs. Wicksteed and Copeman (June 14) write from their college of education experience that it is noteworthy that they neglect to comment on the point

she makes about the voucher. I also am a senior lecturer in a college of education and therefore in touch both with modern educational approaches and with parents.

Though some may argue that education is too important a matter for parents to decide on for their children others believe it is too important for parents not to decide for their children if they wish. The educational voucher would enable parents themselves effectively to make this decision. Interest in the voucher is growing daily.

John Chambers,
Friends of The Education Voucher Experiment in Representative Regions,
16, Burleigh Gardens,
Weston, Bath.

Very simple arithmetic

From Mr. M. Green

Sir—A company employing a workforce of 10,000 and paying an average wage of £40 weekly, has an annual wages bill of £208m.

That same company might have its management comprising five junior and five senior directors earning respectively on average £15,000 and £30,000 annually, making a total cost of £225,000.

A 30 per cent. wages rise will pump £62m. less tax into consumer demand, whereas directors' earnings, whether current or doubled are an insignificant proportion.

Managing the economy can only be about wages and those who glare at directors' earnings need to go back to school.

M. J. Green,
Collingwood, Tonners Dean,
Leatherhead, Surrey.

Redistribution of wealth

From Mr. J. Turner.

Sir—Why do columnists generally insist on using the term "cost of living index" in a way that is interchangeable with "retail price index"? Surely this is now a greater myth than the so-called "social contract."

If it is established that these terms are indeed synonymous, then taken in conjunction with the index-linked pay rises and pensions etc. it means simply that a person's "cost of living," so called, is more or less directly related to the size of his income. Here surely is the root cause of compounding of claims and of galloping inflation.

Ironically, it is practically impossible to discover anyone who has even the faintest idea as to how the rpi is compiled and how it is weighted. As no one knows what the social contract really is, equally no one has the faintest idea of what is meant by the hypothetical family on which the rpi is based.

Does anyone really care? Well not exactly, if they are merely concerned about "keeping up with the Joneses" and keeping ahead of the Smiths," for in the process of doing this on a percentage basis they come out clear winners—which explains why so many people in this country have never had it so good and will be sorry to see inflation held in check.

If the price of certain basic foodstuffs—heavily weighted no doubt in the rpi—is doubled, then it is a considerable burden on the lower and underpaid. It represents a good percentage of their income. A ten per cent. increase in pay might not cover

the rise. By comparison, the extra food bill for a professional man or union-protected factory worker or civil servant might be little more than that of his less fortunate and unprotected fellow countryman. In practice the former group not only puts forward a pay claim percentage-wise on the total wage or salary it draws but claws back the extra tax payable on the increase.

At present this claw-back factor on the basis of 35 per cent. tax is 1.533 and this is the amount by which any claim is multiplied to cover the extra tax involved. This extra tax can only come from profits and unless this is a nationalised industry or local government job then the employer takes a further step towards bankruptcy.

It is absolutely incredible that this idiotic situation is allowed to continue, and as long as inflation is turned to profit by a large section of the public there is no likelihood that confidence in Britain will ever return. Of course, the government is playing for time, hoping that a North Sea oil bonanza will get it out of trouble.

We are, in effect, witnessing not the redistribution of wealth but a transfer of means from the not-so-well-off to those who are better off and indeed are so because they belong to that heterogeneous mass of people now being rewarded for their "loyalty" at the polls, or have decided that pocket must come before principles.

John Turner,
1, Greenwood Avenue,
Oxford.

Political will

From Mr. W. Grey.

Sir—Mr. Samuel Brittan's plan for a "quick and inflationary" kill after which normal growth would be resumed (June 12) raises one fundamental question—put in an enquiring rather than critical spirit—to which he did not perhaps because it falls outside his province, give an adequate answer.

He rightly attached supreme importance to fiscal and monetary policy, namely a "regulation of the money National Product, within a tolerable margin of error, at end-1975 levels. Presumably, if it was to be a "quick" kill, and we were not to be caught up in the next inflationary spiral (forecast for the end of next year), the whole operation would have to be completed within a year. But suppose, in the course of 1976, we find we have "accidentally" overshot the target by more than the specified margin, what then? How do we avoid reverting to square one?

As Mr. Brittan also rightly recognised the key factor here, of course, is "regulation of the public sector deficit and the money supply." But what confidence does he have in the success of the one, if not the other, when he knows, better than most, that successive Chancellors including the present—have got their figures wrong almost without exception? Might not brave sacrifices and pious intentions once again prove to be a will-o-the-wisp? Or what guarantees, other than (say) the wrath of our creditors, can be built into the operation from the start?

I do not mean to damn Mr. Brittan's courage and imagination with faint praise. Basically, as he concludes, it is a question of political will, not easily come by. How do we steel our political masters, whoever they may be, to exert such will in sufficient measure?

W. Grey,
12, Arden Road, Finchley, N.3.

To-day's Events

GENERAL

TUC-Labour Party Liaison Committee meets.

Mr. David Ennals, Minister of State at the Foreign Office, begins a visit to southern Africa for discussions on Rhodesia.

British Steel Corporation process workers resume pay talks.

EEC Agriculture Ministers meet, Luxembourg.

CBI gives evidence on public expenditure to House of Commons Select Committee.

International Whaling Commission meets, London.

Strategic Arms Limitation Talks

between U.S. and Soviet Union resume, Geneva.

United Nations World Food Council first session begins, Rome.

United Nations Conference for International Women's Year begins, Mexico City.

PARLIAMENTARY BUSINESS

House of Commons Debate on postal bill for trade union appointments, and on "the preservation of good schools."

House of Lords: Iron and Steel

Bill, second reading Housing Finance (Special Provisions) Bill, committee; motion to approve Counter Inflation (Price Code) (amendment) order.

SPORT

Law Tennis Championship Open, Wimbledon.

COMPANY RESULTS

Payne (textiles) (full year), Joseph (Leopold) Holdings (full year).

COMPANY MEETINGS

See Week's Financial Diary on Page 31.

Owing to foreseen circumstances now is the time to move office.

At the moment, The Location of Offices Bureau has on its register nearly 19 million square feet of office space outside Central London, either vacant now or under construction.

This figure is likely to drop very rapidly, for two reasons.

One, prices are currently as low as £2 a square foot.

Two, the supply of new buildings is drying up.

The outcome is bound to be a rise in rents and a fall in choice.

So, whether you want to talk about moving all or only part of your office work away from London, you'd better get a move on.

Contact LOB on 01-405 2921.

LOB's service is free.

LOB

The Location of Offices Bureau, 27 Chancery Lane, London WC2A 1NS, Tel: 01-405 2921.

COMPANY NEWS + COMMENT

Courtaulds strong cash position

THE STRONG cash position of Courtaulds, should make it possible to cope with the increasing inflationary pressures on working capital, to repay further sums due from earlier borrowings and to complete the planned major investment programme begun two years, state the directors in their annual report.

The group's cash resources at balance sheet dates (December 31, 1974, in most cases) were at £149m, only £1m less than a year earlier they add.

While the tight control of working capital was continued during the year no new long or medium term borrowing was made and some earlier borrowing was repaid. Investment in new fixed assets rose from £11m to a record of £13.5m, while the authorised capital expenditure outstanding at year end on March 31, 1975, amounted to £10.5m.

As reported May 30, pre-tax profit increased from £11.3m to £12.7m, for the year to March 31, 1975, reflecting an upsurge from £41m to £79m, in the first six months.

The sharp downturn in the group's hatching business has brought about poor trading results in 1975 in almost all sections of the business both at home and overseas. Export prices, which collapsed and in some markets restrictions have increased.

However the directors are confident that the setback for the first half of 1975 will be a temporary one and that the group is exceptionally strong in its own field of activities.

Outstanding capital commitments at balance sheet dates on uncompleted contracts decreased from £20.4m to about £13.1m, for the year.

Expenditure authorised but not yet subject to contract was down from £71.8m to £48m.

Reviewing the year in fibres and textiles in the U.K. the directors say that the volume of retail sales held up better than in most other countries and was only marginally lower than in 1974-75 but stock levels throughout the textile production and distribution system were cut back.

There were no signs of any improvement in this situation at the end of the financial year.

Imports in the last quarter of 1974 accounted for two-thirds of all textiles supplied to the home and domestic demand on the fibre producers fell to 30 per cent. of the previous year's levels.

Members are told that group fibre and textile operations in the U.K. in the latter part of the year made little or no profit, though other areas for April and May throughout the world were more seriously affected.

Exports and overseas manufacturing activities accounted for sales of £277m—31 per cent. of the group total. Exports from the U.K. reached a record £283m.

An analysis of profit, before tax, shows: fibres textiles etc. £91.2m. (£105.4m.); paint £11.5m. (£7.8m.); packaging £21.4m. (£11.9m.); less central expenses £7.1m. (£4.9m.); residual profits £9.5m. (£10.0m.); investment £9.5m. (£12.2m.); invest-

INDEX TO COMPANY HIGHLIGHTS

Company	Page	Col.	Company	Page	Col.
Amalgamated Power	26	7	Harmo Industries	26	8
Bids and Deals	30	7	Harrisons & Crosfield	26	5
British American Film	30	6	Morrison Supermarkets	26	8
Brownlee	26	3	Perry (Harold) Motors	26	5
Colonial Mutual Life	26	7	Portsmouth & Sunderland	30	4
Courtaulds	26	1	Readcutt	30	5
Crosby House	26	2	Robertson Foods	26	4
Dundee and London Trst	30	5	Rowlinson Constrn.	26	6
F.T. Share Service	26	8	Scottish Homes	26	5

ment income £27m. (£18.3m.); less interest and financing charges £28.1m. (£25.3m.).

Inflation adjusted accounting profit of £107.0m. (£119.1m.) on a CPP basis, with earnings per share at 26.7p (30.4p) compared with 22.9p (31.1p) historical.

The report shows that since 1962 five directors, including chairman Lord Kesteven, have been directors.

Directors' fees, totalling £74,380, they gave up £43,000 between them last year. Lord Kesteven's salary stayed at £16,742, its 1973 level, although 66 more employees moved into the £10,000 a year plus bracket, making a total of 123.

Meeting, 36 Wigmore Street, W., July 23 at noon.

comment

First half results for Courtaulds will presumably be fairly grim, but the directors indicate their hopes that the setback will be strictly temporary. Meanwhile the balance sheet reveals how much Courtaulds has relied upon

investing in new fixed assets to preserve its liquidity, for the rise of £5.8m. in stocks has been almost exactly matched by the increase in net assets of £5.7m. How much further this process can go working capital is almost unchanged in money terms since 1970, despite a rise of 80 per cent. in sales is a moot point. But meanwhile the shareholders are yielding a reasonably secure 6.4 per cent. at 128p, which provides a contrast with Coats Patons, at least. It seems inevitable, though, that cash balances of £230m. at March 31 will decline this year, with capital spending likely to remain north £100m.—ahead of the fall-back due in 1978-79 after the completion of the three-year £200m. programme.

Members are told that group fibre and textile operations in the U.K. in the latter part of the year made little or no profit, though other areas for April and May throughout the world were more seriously affected.

Exports and overseas manufacturing activities accounted for sales of £277m—31 per cent. of the group total. Exports from the U.K. reached a record £283m.

An analysis of profit, before tax, shows: fibres textiles etc. £91.2m. (£105.4m.); paint £11.5m. (£7.8m.); packaging £21.4m. (£11.9m.); less central expenses £7.1m. (£4.9m.); residual profits £9.5m. (£10.0m.); investment £9.5m. (£12.2m.); invest-

CROSBY HOUSE AGM POSTPONED

In view of the uncertainty brought about by the railway dispute, Crosby House Group has decided to postpone the AGM.

The final dividend of 4.5p will now be paid on July 17 as a second interim with no final to follow. The Board will endeavour to post the accounts to members with the minimum delay so that if possible the meeting can be held before the end of July.

Brownlee looks to long term

BECAUSE OF present political and economic outlook, the continuing increase in oncosts of every description and the trade high wage settlements, current year prospects for Brownlee and Company—even although trading to date has been satisfactory—are uncertain, according to Mr. P. A. Barnes-Graham, chairman.

In his annual statement he says: "Since the long-term economic prospects of Scotland, which is our principal market, are good, so are they for the company. But I cannot view the immediate prospects with the same optimism."

He reports that the company, whose activities include sawmilling and the marketing of timber, has made good progress in its programme of expansion and modernisation.

During the year the company opened new premises at Montrose and a new timber distribution centre in Glasgow. New and much larger premises will be opened this month at Aberdeen, in the Bridge of Don Industrial Estate and a "substantial" new warehouse is nearing completion at Grangemouth.

He says that the company continues to have adequate resources and facilities at its disposal. Stock relief has resulted in a claim for repayment of tax for the year ended March 31, 1973 and a deferment of tax for the year to March 30, 1974. Credit control has been tightened. Advantage was taken to buy softwood at favourable prices towards the end of the year but other stock holdings have been reduced, he adds.

Known, pre-tax profit dropped from £1,571m. to £938m. during the year to March 31, 1975. Dividends are up from 1.38p to 1.675p net.

An amount of £11,000 was paid to a director as remuneration for loss of office.

During the year "excess profits" in terms of the Price Code which at March 30, 1974 amounted to £246,000, have been substantially eliminated or "rolled-back" by the reduction in margins resulting from current trading conditions. It is anticipated that the balance will be eliminated in the current year although agreement has still to be reached with the Price Commission on how this is to be achieved.

Meeting, Beckenham, Kent, on July 17 at 10.30 a.m. Chairman's statement Page 30

Outlook at Robertson Foods

With extra marketing and sales efforts, brand shares of Robertson Foods, the Gollinco and Golden Sirens groups, can be increased and new opportunities realised, according to the chairman, Mr. R. C. Robertson.

He tells members in his annual statement that the group has proved its ability to weather the difficulties of 1973 and 1974 and markets held up well during that period.

Mr. Robertson hopes that during the current year considerable sums will be realised by the sales of empty factory sites. The money received "should more than cover the cost of reorganisation and contribute to a reduction in borrowings."

Reference to the reorganisation the chairman says that because of inflation and in order to preserve the cash base, it was decided to close down all production at the Paisley factory, cease all operations at the Quantock factory in Bridgwater with the exception of bulk jam production, and to completely close the British Canners factories at Hereford and Ledbury.

It was also decided to reconstruct the Quantock factory and transfer the greater part of the canning production from Hereford.

He reports that the major part of the reorganisation has been satisfactorily completed and the new cannery at Bridgwater has commenced operations successfully.

Turning to 1974-75, the chairman says it was impossible to recover before the year end and the effect of the "anomalous increase" in the cost of sugar in January.

Noting that the group's profit performance is not matching inflation, he says the effects of the reorganisation during the autumn of 1974 and a streamlining of the management structure are resulting in much improved performance.

As reported on May 29, turnover was up from £22.5m. to £41.4m. and pre-tax profit increased from £1.44m. to £2.11m. for the year ended March 31, 1975.

Dividends are up from 4.27p net.

Meeting, Beckenham, Kent, on July 17 at 10.30 a.m. Chairman's statement Page 30

H & C warns of lower profit

IN CURRENT circumstances the directors of Harrisons and Crosfield would look for some what reduced profits this year, but the group everywhere is in a strong position, the chairman, Mr. J. F. E. Gilchrist, declared.

"Given fair and reasonable conditions, we shall resume the strong upward progress which has marked the past decade," he declared.

Referring to world-wide inflation the chairman says there has been a measure of de-stocking on the part of manufacturers, and a disinclination to venture new capital.

Mr. Gilchrist emphasises that given the right climate the recession can be dealt with. Points made by the chairman on the group's various activities include:

Rubber—Even in sluggish conditions there will be steady demand for high quality natural polymer.

Timber stocks are reduced and there are some signs of improved demand showing in places.

Tea—It is essential that those concerned with production policy should exercise judgment, otherwise prospects of an improving price trend could be jeopardised.

As known group pre-tax profit for six months to December 31, 1974, was £11.49m. (£19.57m. for year).

Trading profit of £11.88m. (£18.44m.) comprised general merchandising and services, ship insurance £3.88m. (£5.47m.); manufacture and processing of chemicals, industrial raw materials, rubber, textiles and engineering products £1.85m. (£2.94m.); production of logs and distribution of timber etc. £5.94m. (£10.58m.); financial transactions £0.22m. (£0.19m.).

A geographical analysis of turnover and profit, before interest and tax, shows (in percentages): U.K. 36 (33) and 49 (43); Asia 38 (35) and 45 (41); North America 17 (17) and 10 (10); elsewhere 18 (13) and 6 (12).

The value of goods exported from the U.K. was £10.2m.

Net current assets increased from £17.03m. to £18.90m. and capital expenditure was £0.89m. (£1.28m.) contracted for and £1.38m. (£2.61m.) authorised but not contracted.

Net current assets expanded from £14.3m. to £23.97m. Stocks were up from £23.97m. to £40.06m., and overdrafts were £1.68m. (£1.65m.). Short-term investments and cash amounted to £2m. (£4.07m.).

Meeting, 14-20, St. Mary Axe, EC, July 23 at 11.45 a.m. comment

Since the announcement of half year figures earlier this month, Harrisons and Crosfield's share price has come back from 87p to 95p. The annual report, containing a forecast of a 10 per cent. increase in profits, has been a boon for the company's shares.

The accounting period has been changed—clearly shows that the timber side has been responsible for the downturn in profits against the corresponding period. At the same time, the balance sheet bears the hallmarks of greatly increased working capital requirements: stocks at the end of 1974 had risen by 38 per cent. on the end-June 1974 figure, with cash and deposits down, roughly 22m. and the overdraft up by £2m. The ratio of not paid to shareholders' funds has shifted from less than 50 per cent. to 66 per cent. H & C is preparing its shareholders for still lower profits in the new financial year, but the yield of 4.4 per cent. remains well covered.

Chairman's statement Page 31

Scottish Homes pays £400,000 in settlement

Settlement of a dispute between its subsidiary, James Laidlaw and Sons, and Glasgow District Council, has now been reached by Scottish Homes Investment Company, with the company paying £400,000.

The dispute arose following termination of a £2.5m. contract to modernise over 1,000 houses at Knightswood, Glasgow. Following long hold ups due to industrial disputes, it was considered that a return to continuous normal working could not be anticipated, says the company.

While it considered the factors were outwith the company's control, it was felt important to achieve a speedy solution to contractual problems and the £400,000 must be regarded as an acceptable conclusion, it stated.

Present information suggests the settlement cost can be contained within profits earned elsewhere in the group, the year to March 31, 1975. However, no final dividend will be possible, it is stated. An unchanged interim of 0.37p has been paid. Last year's total was 1p per share.

First half jump for Harold Perry

Mr. J. F. Macgregor, chairman of Harold Perry Motors, referring to his previous comments on prospects, told the annual meeting the significant deterioration in business and profits he had feared had not yet shown itself "and in fact we should complete the first half of 1975 with group profits before tax substantially above those for the first half of 1974."

However, Mr. Macgregor said his earlier words of caution must remain unchanged for the second half of 1975.

FUNDS IN COURT

The capital fund of Funds in Court at April 1, 1975, stood at £12,377m. compared with £10,250m. six months earlier. During the half year £263,190 was invested in allotment of new units and £449,751 repaid on realisation of units.

The loss on investment realised was £1,222m. and the unrealised appreciation £1,924m. The amount distributed was £275,175 equal to 1.4p per unit on 19,989,658 units in issue at April 1, 1975.

BARCLAYS BANK INTERNATIONAL

Barclays Bank International announces that as a result of a strong, broadly-based response to the preliminary terms it has been decided to increase the size of the issue of Capital Notes 1985 from £3.5m. to £5.0m. The coupon remains at 9½ per cent. and the issue price has been fixed at par.

Amal. Power to maintain output

THE CURRENT year, at Amalgamated Power Engineering will be one of comparable physical output to 1974 although inflated in money value but it would be hazardous to forecast the profitability of operations in a year of accelerating inflation, says chairman Mr. R. F. Batty.

The U.K. manufacturing divisions entered 1975 with shorter but adequate order books with the possible exception of the Manchester division but a sharp downturn in order intake is already evident in 1975, he adds.

In the first half of 1974 U.K. manufacturing turnover increased by less than 10 per cent. compared with the last half of 1973 although group turnover was lower overall, but there was satisfactory improvement in the second half of 1974 and U.K. manufacturing turnover for the year was 25 per cent. higher than in the previous year.

The value of group sales in the U.K. increased to 49.5 per cent. compared with 40.4 per cent. in 1973 and exports from the U.K. increased by £1,297m. in 1974 to account for 44 per cent. compared with 49 per cent. in 1973.

The margins on plant manufactured in the U.K. which fell sharply in the second half of 1973 were reduced further in the first half of 1974 by 20 per cent. but recovered in the second half of the year which accounted for the significant improvement in profitability in that half.

As reported on May 30 pre-tax profit for the year declined from £2.3m. to £1.7m. The dividend is lifted from 2.8172p to 3.0547p.

The chairman explains that the profits after tax as a percentage of sales in the engineering industry in the U.K. have been constantly higher than those in Germany, France and Italy so there is no reason to fear the company's future in Europe.

Meeting, Bedford on July 17 at noon. Chairman's statement Page 30

Colonial Mutual cuts surrender values

The Colonial Mutual Life Assurance Society is reducing its surrender values on life policies. In announcing this change, Mr. R. J. Durden, manager for the U.K., said that the company intended to revise its surrender value scales in February of this year, but had decided to wait until the end of the year.

The group has no borrowing developments in the stock market. The revised basis being introduced was "strikingly lower" than the previous one. "Current account overdrafts have been cleared and the group has funds in short-term assets only last year and then it increased the value despite the adverse market."

Chairman's statement Page 31

FT Share Information Service

The following securities have been added to the Share Information Services appearing in the Financial Times:—

Bell Canada (Section: Canadian), Rosebery and Hawkes (Section: Australasian), South Estates 10 per cent. Convertible Unsecured Loan 1987-90 (Section: Property).

HARMO UPTURN

First five month figures of Harmo Industries showed an improvement to a record level, Mr. J. W. Harley, chairman, said at the annual meeting.

The increase was to be expected since last year's output was affected by the three-day week. Mr. Harley pointed out, "We regard this as a satisfactory achievement in the light of the present industrial climate," he said.

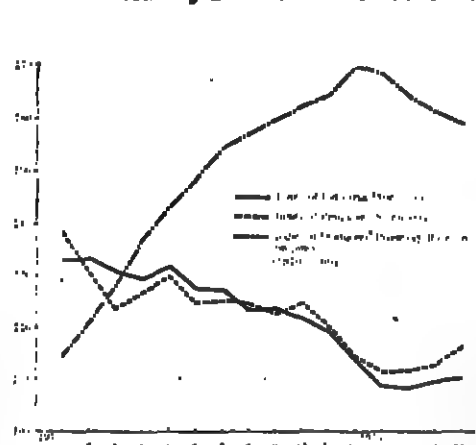
mitsui BANK JAPANESE BUSINESS BRIEFS NO. 6

Mitsui Bank—Your Window to Japan—presents a series of MITSUI BANK BUSINESS BRIEFS based on extensive, in-depth studies by our economic research staff. Look for this informative monthly series in forthcoming issues of The Financial Times.

Industrial Activity Points Toward Recovery

While price increases have slowed down and the balance of payments has improved, industrial activity has remained stagnant until recently. However, recent statistics for industrial production are beginning to show signs of recovery. According to the summary of industrial production prepared by the Ministry of International Trade and Industry, the index of industrial production for April (preliminary figure) showed an increase of 0.5 percent over the previous month. This is the second consecutive monthly increase. The index of producers' shipments in April rose 3.1 percent over the previous month, the third consecutive monthly increase. Furthermore, the index of producers' inventory ratio to shipments declined 1.3 percent in April in comparison with the preceding month, the fourth consecutive monthly decline.

However, a survey of investment trends published by the Economic Planning Agency in mid-May indicates that the planned investment of enterprises (capitalized at ¥100 million or more) in fiscal 1975 will increase only 3.4 percent over the previous year, thus remaining at about the same level as in 1974. Moreover, department store sales, which are an indicator of personal consumption, showed a decrease



of 2.0 percent according to preliminary figures for April. As these and other indicators suggest, economic prospects are not uniformly bright. If the fact that the spring wage increases appear likely to be settled below the government guideline of 15 percent is taken into consideration, it is difficult to be optimistic about the ability of the economy to recover on its own accord. Consequently, policymakers have concentrated orders for public works investment in the April to September period, have lowered the basic discount rate by 0.5 percentage points in both April and June, and have taken other fiscal and monetary measures to stimulate the economy.

Despite these measures, business leaders both in Japan and in the countries of Western Europe have objected that the pace of reductions in the basic discount rate is too slow and that the extent of these reductions is too small. However, further reductions in the rate will reduce the margins of small and medium-size financial institutions. A reduction in savings interest rates is considered impossible because of prevailing public opinion concerning the need to protect less affluent citizens. A third reduction in the basic discount rate is likely to create considerable public discussion.

The Mitsui Bank, Ltd.

Head Office: 1-2 Yuraku-cho 1-chome, Chiyoda-ku, Tokyo 148 Domestic Offices
Branch Offices: New York, Los Angeles, London, Brussels, Bangkok, (2), Singapore, Bombay
Representative Offices: Melbourne, Düsseldorf, Sao Paulo, Toronto, Jakarta, Kuala Lumpur
Subsidiary: The Mitsui Bank of California, Los Angeles
Associates and Affiliates: Associated Japanese Bank (International) Ltd., London; City Bank, Honolulu; Tricontinental Corporation Ltd., Melbourne; Mithar Finance & Investment Ltd., Bangkok; South Seas International Trust Company Ltd., Vila, New Hebrides; Banco Bozano, Simoes de Investimento S.A., Rio de Janeiro; WMS Capital Corporation Ltd., Hongkong; Hambro-Mitsui Ltd., London; Investment and Finance Bank S.A.L., Beirut; FNCB (Zaire) S.A.R.L., Kinshasa; P.T. Finconesia (Financial Corp. of Indonesia), Jakarta; Philippine Pacific Capital Corporation Ltd., Manila; Far East Bank & Trust Co., Manila; UBAF-Arab Japanese Finance Ltd., Hongkong; Corporacion Financiera Nacional, Medellin; D & C Nomura Merchant Bankers Berhad, Kuala Lumpur
MITSUI BANKS IN EUROPE
London Branch: 34/35, King Street, London, EC2V 3ES, England Tel. (01) 606-0611-7
Brussels Branch: Galilee Building, Avenue Galilee 5, 1030, Brussels, Belgium Tel. 217.90.46
Düsseldorf Representative Office: 4, Dusseldorf, Immermannstrasse 33, F.R. Germany Tel. 35-20 61/63

Norcros Limited

Results for the financial year to 31 March 1975

	1975	1973
	16 months	12 months
Group Sales	£200	£200
Profit Before Taxation	142,439	58,427
Profit of the Year	11,643	6,446
Retained Profit	5,610	3,751
Dividends:		
Special	0.73p	Nil
Interim	1.00p	0.98p
Proposed Final	2.00p	1.33p

To obtain a measure of the new Group's performance pro forma accounts have been prepared as if the Crittall-Hope Engineering Limited acquisition, which occurred at the end of March 1974, had taken place one year earlier.

This comparison shows:

- Earnings per share 10.6p up 47%
- Net Assets per share 50.2p up 15%
- Cash Flow per share 16.4p up 38%
- Dividends per share 3.0p up 30%
- Exports £8.6m up 36%

Annual General Meeting 14 July 1975. Report and Accounts from Company Secretary, Norcros Limited, Reading Bridge House, Reading, RG1 8PF.

from the Agnew

Lessons from the Agnew postponement

BY LODESTAR

THE PUTTING on ice of the big Agnew nickel deposit in Western Australia because inflation has made the project unprofitable, is a profit prospect once again brings to the fore the whole question of where the world's future mineral supplies are going to come from when an erobedy of this stature has to be left in the ground.

It has answer from the major mining industry spokesmen is a simple one. Metal prices will have to go up to levels which make such projects and Agnew factors which have tended to make Australia a relatively less attractive country for mine findings and investment. The return on the exploration dollar and, moreover, on "security of return on the total mining investment."

He nevertheless reckoned that in terms of exploration per unit area Australia was under-explored when compared with countries of the Americas, such as Canada and the U.S. and contrasted favourably with similar countries for mineral potential.

that the Eldorado lease takes in a portion of that previously belonging to Western Deep to which broader lease to apply. So, overall, Eldorado will be swinge a slightly higher percentage of its profits in tax and payments.

Deelkraal

It is expected that Eldorado will make a share issue later in the year. Western Deep will have 19.6 per cent. entitlement to a major portion of which it in-

is certainly not the only one, worth while developing. Moreover, governments of the countries concerned will have to co-operate by ensuring that their

fiscal policies—at the moment going the wrong way practically everywhere—will not be so rapacious as to take away the risk capital incentives offered by the occasional, belated upsurges in metal prices.

Australian views

My own forthright views on this particular subject are well known, and the following is a brief outline of the strong opinion of mine from which I am now becoming wiser quoting. Taxpayers in particular should take full note. Because if private enterprise is debarr'd from opening up the still rich mineral resources then the whole burden of providing all the high-risk

some 30 to 40 per cent. more for his product than the average American miner. America's mining on the same deposit in order to receive the same rate of return. Since that time reversals in the Australian dollar exchange have been offset by additional removal of tax allowances, increases in State royalties and by comparative inflation.

It all sums up to the fact that if past circumstances had been in line with the world market, neither the big Pilbara iron ore complex nor the Kambalda nickel project would have come into being. Western Mining's general manager has himself underlined the Australian view on capital would now be too low to justify investment of

decision has yet been made regarding the balance of group's beneficial entities which amounts in all to 15 per cent. through the 76 per cent. owned by Anglo American.

Deekstra are 34½. They reckoned to look cheaper than other gold-mining newsmint (270n). There is a lot that, as with the shares in United, Deekstra is a better more responsive market. They are available to U.S. investors in September. But always, the course of the market has been ruling it. How this behaves, the term must depend on the of the U.S. gold auction Monday. Friday's bullion

capital will fall fairly and squarely on their shoulders. Plus the fact that the slow crawl of bureaucracy is hardly likely to plus what could then be a prodigious increase in output of such a size. It had taken fiscal policies on the previous understandable scale for the industry to assist Western Mining's development from a relatively small operation to a size which could

longed gap in fulfilling the world's mineral requirements. There is no doubt about the

postings in Western Australia's mining industry. The new Reserve Bank of Australia's decision to raise interest rates to 20 per cent, between 1967 and 1974. The return to Canadian producers in the early 1970s was 10 per cent, on the basis had only dropped by 5 per cent.

Lease formulae

Each South African gold mine

Utd. Goldfields

I have been asked what

that, although gold has been a pace-maker on the prices league ladder, even America's Paterson is plunging. Plans for the new lease formula, which is exclusively reckoned to be the fabled Lassetter's reef, "following calculations that horrified the Newmont team."

But the U.S.'s mineral policies are really put into perspective by Mr. C. P. Hildebrand who heads up the Anglo American Corporation of South Africa's organization of South Africa's organization

is granted a lease formula which effectively determines the amount of royalty to be paid to the Republic's Government. The formula is that as of the few sensible mining countries left, South Africa pitches its lease formulae on carefully worked out and fair terms: encouragement, not restraint, is the rule.

The latest formula to be granted is that for the new Elandara gold mine. As ever, it is reasonable, but it is not the only one. The old formula was obtained

happened to last month's interest. United Goldfields Corporation shares in the new formula and the U.S. share is not permitted to close the lists until July 1, because the maximum pay over which companies are to pay the UGC is 5 per cent. Those also paying the UGC offer until July 1, 1950. Meanwhile, 14 that initial London application for some 0.7 million shares at 10 sh. 6d. to 10 sh. 6d. of the offered premium was obtained.

INSURANCE

Compulsory indemnity cover

BY OUR INSURANCE CORRESPONDENT

THE RECENT announcement by the overall frequency and premiums have been designed to take care of inflation. It does not mean that the insurance industry is taking a more active role in the market.

England and Wales will be obliged to purchase professional indemnity insurance under a special scheme arranged by the profession whether or not

There is to be a "running-in" period until the autumn of 1876, when the solicitor or his firm has had complete freedom to decide whether or not to become a member of the Law Society, as a prerequisite of obtaining a practising certificate. It is the culmination of a study by the Law Society.

There is to be a "running-in" period until the autumn of 1876, when the solicitor or his firm has had complete freedom to decide whether or not to become a member of the Law Society, as a prerequisite of obtaining a practising certificate. It is the culmination of a study by the Law Society.

whether or not to insure, and in the former, where to buy cover in the limited professional indemnity market, either direct with perhaps a saving in com-

mission since many solicitors have insurance agencies, or with the help of insurance brokers. It would be interesting to know how many of these few solicitors at present do not insure, or do not insure adequately, and whether they or their firms could be considered to have sufficient reserves to pay professional indemnity compensation in the appropriate circumstances.

but probably even the Law Society has no detailed information on this aspect. Certainly on the President's own admission

FOREIGN EXCHANGES		Market Rates	
June 20 1976	Bank Rates	Day's Spread	Cable
New York	6	2.9790-2.9795	2.9785-2.9745
London	6	2.9820-2.9550	2.9520-2.9540
Paris	6	4.645-4.65	4.64-4.645
Brussels	6	7.515-7.52	7.51-7.515
Frankfurt	6	7.515-7.52	7.51-7.515
Congest capital	6	12.58-12.59	12.56-12.57
Amsterdam	6	12.58-12.59	12.56-12.57
Geneva	6	12.58-12.59	12.56-12.57
Basel	6	12.58-12.59	12.56-12.57
Madrid	17	55.55-55.56	55.45-55.46
Barcelona	17	55.55-55.56	55.45-55.46
Oslo	6	11.884-11.884	11.882-11.882
Stockholm	6	11.884-11.884	11.882-11.882
Copenhagen	6	11.884-11.884	11.882-11.882
Helsinki	6	11.884-11.884	11.882-11.882
Vienna	6	65.80-65.80	65.78-65.78
Zurich	6	65.80-65.80	65.78-65.78
Basle	6	65.80-65.80	65.78-65.78
Frankfurt	6	65.80-65.80	65.78-65.78
Amsterdam	6	65.80-65.80	65.78-65.78
Brussels	6	65.80-65.80	65.78-65.78
Geneva	6	65.80-65.80	65.78-65.78
Basel	6	65.80-65.80	65.78-65.78
Madrid	17	55.55-55.56	55.45-55.46
Barcelona	17	55.55-55.56	55.45-55.46
Oslo	6	11.884-11.884	11.882-11.882
Stockholm	6	11.884-11.884	11.882-11.882
Copenhagen	6	11.884-11.884	11.882-11.882
Helsinki	6	11.884-11.884	11.882-11.882
Vienna	6	65.80-65.80	65.78-65.78
Zurich	6	65.80-65.80	65.78-65.78
Basle	6	65.80-65.80	65.78-65.78
Frankfurt	6	65.80-65.80	65.78-65.78
Amsterdam	6	65.80-65.80	65.78-65.78
Brussels	6	65.80-65.80	65.78-65.78
Geneva	6	65.80-65.80	65.78-65.78
Basel	6	65.80-65.80	65.78-65.78
Madrid	17	55.55-55.56	55.45-55.46
Barcelona	17	55.55-55.56	55.45-55.46
Oslo	6	11.884-11.884	11.882-11.882
Stockholm	6	11.884-11.884	11.882-11.882
Copenhagen	6	11.884-11.884	11.882-11.882
Helsinki	6	11.884-11.884	11.882-11.882
Vienna	6	65.80-65.80	65.78-65.78
Zurich	6	65.80-65.80	65.78-65.78
Basle	6	65.80-65.80	65.78-65.78
Frankfurt	6	65.80-65.80	65.78-65.78
Amsterdam	6	65.80-65.80	65.78-65.78
Brussels	6	65.80-65.80	65.78-65.78
Geneva	6	65.80-65.80	65.78-65.78
Basel	6	65.80-65.80	65.78-65.78
Madrid	17	55.55-55.56	55.45-55.46
Barcelona	17	55.55-55.56	55.45-55.46
Oslo	6	11.884-11.884	11.882-11.882
Stockholm	6	11.884-11.884	11.882-11.882
Copenhagen	6	11.884-11.884	11.882-11.882
Helsinki	6	11.884-11.884	11.882-11.882
Vienna	6	65.80-65.80	65.78-65.78
Zurich	6	65.80-65.80	65.78-65.78
Basle	6	65.80-65.80	65.78-65.78
Frankfurt	6	65.80-65.80	65.78-65.78
Amsterdam	6	65.80-65.80	65.78-65.78
Brussels	6	65.80-65.80	65.78-65.78
Geneva	6	65.80-65.80	65.78-65.78
Basel	6	65.80-65.80	65.78-65.78
Madrid	17	55.55-55.56	55.45-55.46
Barcelona	17	55.55-55.56	55.45-55.46
Oslo	6	11.884-11.884	11.882-11.882
Stockholm	6	11.884-11.884	11.882-11.882
Copenhagen	6	11.884-11.884	11.882-11.882
Helsinki	6	11.884-11.884	11.882-11.882
Vienna	6	65.80-65.80	65.78-65.78
Zurich	6	65.80-65.80	65.78-65.78
Basle	6	65.80-65.80	65.78-65.78
Frankfurt	6	65.80-65.80	65.78-65.78
Amsterdam	6	65.80-65.80	65.78-65.78
Brussels	6	65.80-65.80	65.78-65.78
Geneva	6	65.80-65.80	65.78-65.78
Basel	6	65.80-65.80	65.78-65.78
Madrid	17	55.55-55.56	55.45-55.46
Barcelona	17	55.55-55.56	55.45-55.46
Oslo	6	11.884-11.884	11.882-11.882
Stockholm	6	11.884-11.884	11.882-11.882
Copenhagen	6	11.884-11.884	11.882-11.882
Helsinki	6	11.884-11.884	11.882-11.882
Vienna	6	65.80-65.80	65.78-65.78
Zurich	6	65.80-65.80	65.78-65.78
Basle	6	65.80-65.80	65.78-65.78
Frankfurt	6	65.80-65.80	65.78-65.78
Amsterdam	6	65.80-65.80	65.78-65.78
Brussels	6	65.80-65.80	65.78-65.78
Geneva	6	65.80-65.80	65.78-65.78
Basel	6	65.80-65.80	65.78-65.78
Madrid	17	55.55-55.56	55.45-55.46
Barcelona	17	55.55-55.56	55.45-55.46
Oslo	6	11.884-11.884	11.882-11.882
Stockholm	6	11.884-11.884	11.882-11.882
Copenhagen	6	11.884-11.884	11.882-11.882
Helsinki	6	11.884-11.884	11.882-11.882
Vienna	6	65.80-65.80	65.78-65.78
Zurich	6	65.80-65.80	65.78-65.78
Basle	6	65.80-65.80	65.78-65.78
Frankfurt	6	65.80-65.80	65.78-65.78
Amsterdam	6	65.80-65.80	65.78-65.78
Brussels	6	65.80-65.80	65.78-65.78
Geneva	6	65.80-65.80	65.78-65.78
Basel	6	65.80-65.80	65.78-65.78
Madrid	17	55.55-55.56	55.45-55.46
Barcelona	17	55.55-55.56	55.45-55.46
Oslo	6	11.884-11.884	11.882-11.882
Stockholm	6	11.884-11.884	11.882-11.882
Copenhagen	6	11.884-11.884	11.882-11.882
Helsinki	6	11.884-11.884	11.882-11.882
Vienna	6	65.80-65.80	65.78-65.78
Zurich	6	65.80-65.80	65.78-65.78
Basle	6	65.80-65.80	65.78-65.78
Frankfurt	6	65.80-65.80	65.78-65.78
Amsterdam	6	65.80-65.80	65.78-65.78
Brussels	6	65.80-65.80	65.78-65.78
Geneva	6	65.80-65.80	65.78-65.78
Basel	6	65.80-65.80	65.78-65.78
Madrid	17	55.55-55.56	55.45-55.46
Barcelona	17	55.55-55.56	55.45-55.46
Oslo	6	11.884-11.884	11.882-11.882
Stockholm	6	11.884-11.884	11.882-11.882
Copenhagen	6	11.884-11.884	11.882-11.882
Helsinki	6	11.884-11.884	11.882-11.882
Vienna	6	65.80-65.80	65.78-65.78
Zurich	6	65.80-65.80	65.78-65.78
Basle	6	65.80-65.80	65.78-65.78
Frankfurt	6	65.80-65.80	65.78-65.78
Amsterdam	6	65.80-65.80	65.78-65.78
Brussels	6	65.80-65.80	65.78-65.78
Geneva	6	65.80-65.80	65.78-65.78
Basel	6	65.80-65.80	65.78-65.78
Madrid	17	55.55-55.56	55.45-55.46
Barcelona	17	55.55-55.56	55.45-55.46
Oslo	6	11.884-11.884	11.882-11.882
Stockholm	6	11.884-11.884	11.882-11.882
Copenhagen	6	11.884-11.884	11.882-11.882
Helsinki	6	11.884-11.884	11.882-11.882
Vienna	6	65.80-65.80	65.78-65.78
Zurich	6	65.80-65.80	65.78-65.78
Basle	6	65.80-65.80	65.78-65.78
Frankfurt	6	65.80-65.80	65.78-65.78
Amsterdam	6	65.80-65.80	65.78-65.78
Brussels	6	65.80-65.80	65.78-65.78
Geneva	6	65.80-65.80	65.78-65.78
Basel	6	65.80-65.80	65.78-65.78
Madrid	17	55.55-55.56	55.45-55.46
Barcelona	17	55.55-55.56	55.45-55.46
Oslo	6	11.884-11.884	11.882-11.882
Stockholm	6	11.884-11.884	11.882-11.882
Copenhagen	6	11.884-11.884	11.882-11.882
Helsinki	6	11.884-11.884	11.882-11.882
Vienna	6	65.80-65.80	65.78-65.78
Zurich	6	65.80-65.80	65.78-65.78
Basle	6	65.80-65.80	65.78-65.78
Frankfurt	6	65.80-65.80	65.78-65.78
Amsterdam	6	65.80-65.80	65.78-65.78
Brussels	6	65.80-65.80	65.78-65.78
Geneva	6	65.80-65.80	65.78-65.78
Basel	6	65.80-65.80	65.78-65.78
Madrid	17	55.55-55.56	55.45-55.46
Barcelona	17	55.55-55.56	55.45-55.46
Oslo	6	11.884-11.884	11.882-11.882
Stockholm	6	11.884-11.884	11.882-11.882
Copenhagen	6	11.884-11.884	11.882-11.882
Helsinki	6	11.884-11.884	11.882-11.882
Vienna	6	65.80-65.80	65.78-65.78
Zurich	6	65.80-65.80	65.78-65.78
Basle	6	65.80-65.80	65.78-65.78
Frankfurt	6	65.80-65.80	65.78-65.78
Amsterdam	6	65.80-65.80	65.78-65.78
Brussels	6	65.80-65.80	65.78-65.78
Geneva	6	65.80-65.80	65.78-65.78
Basel	6	65.80-65.80	65.78-65.78
Madrid	17	55.55-55.56	55.45-55.46
Barcelona	17	55.55-55.56	55.45-55.46
Oslo	6	11.884-11.884	11.882-11.882
Stockholm	6	11.884-11.884	11.882-11.882
Copenhagen	6	11.884-11.884	11.882-11.882
Helsinki	6	11.884-11.884	11.882-11.882
Vienna	6	65.80-65.80	65.78-65.78
Zurich	6	65.80-65.80	65.78-65.78
Basle	6	65.80-65.80	65.78-65.78
Frankfurt	6	65.80-65.80	65.78-65.78
Amsterdam	6	65.80-65.80	65.78-65.78
Brussels	6	65.80-65.80	65.78-65.78
Geneva	6	65.80-65.80	65.78-65.78
Basel	6	65.80-65.80	65.78-65.78
Madrid	17	55.55-55.56	55.45-55.46
Barcelona	17	55.55-55.56	55.45-55.46
Oslo	6	11.884-11.884	11.882-11.882
Stockholm	6	11.884-11.884	11.882-11.882
Copenhagen	6	11.884-11.884	11.882-11.882
Helsinki	6	11.884-11.884	11.882-11.882
Vienna	6	65.80-65.80	65.78-65.78
Zurich	6	65.80-65.80	65.78-65.78
Basle	6	65.80-65.80	65.78-65.78
Frankfurt	6	65.80-65.80	65.78-65.78
Amsterdam	6	65.80-65.80	65.78-65.78
Brussels	6	65.80-65.80	65.78-65.78
Geneva	6	65.80-65.80	65.78-65.78
Basel	6	65.80-65.80	65.78-65.78
Madrid	17	55.55-55.56	55.45-55.46
Barcelona	17	55.55-55.56	55.45-55.46
Oslo	6	11.884-11.884	11.882-11.882
Stockholm	6	11.884-11.884	11.882-11.882
Copenhagen	6	11.884-11.884	11.882-11.882
Helsinki	6	11.884-11.884	11.882-11.882
Vienna	6	65.80-65.80	65.78-65.78
Zurich	6	65.80-65.80	65.78-65.78
Basle	6	65.80-65.80	65.78-65.78
Frankfurt	6	65.80-65.80	65.78-65.78
Amsterdam	6	65.80-65.80	65.78-65.78
Brussels	6	65.80-65.80	65.78-65.78
Geneva	6	65.80-65.80	65.78-65.78
Basel	6	65.80-65.80	65.78-65.78
Madrid	17	55.55-55.56	55.45-55.46
Barcelona	17	55.55-55.56	55.45-55.46
Oslo	6	11.884-11.884	11.882-11.882
Stockholm	6	11.884-11.884	11.882-11.882
Copenhagen	6	11.884-11.884	11.882-11.882
Helsinki	6	11.884-11.884	11.882-11.882
Vienna	6	65.80-65.80	65.78-65.78
Zurich	6	65.80-65.80	65.78-65.78
Basle	6	65.80-65.80	65.78-65.78
Frankfurt	6	65.80-65.80	65.78-65.78
Amsterdam	6	65.80-65.80	65.78-65.78
Brussels	6	65.80-65.80	65.78-65.78
Geneva	6	65.80-65.80	65.78-65.78
Basel	6	65.80-65.80	65.78-65.78
Madrid	17	55.55-55.56	55.45-55.46
Barcelona	17	55.55-55.56	55.45-55.46
Oslo	6	11.884-11.884	11.882-11.882
Stockholm	6	11.884-11.884	11.882-11.882
Copenhagen	6	11.884-11.884	11.882-11.882
Helsinki	6	11.884-11.884	11.882-11.882
Vienna	6	65.80-65.80	65.78-65.78
Zurich	6	65.80-65.80	65.78-65.78
Basle	6	65.80-65.80	65.78-65.78
Frankfurt	6	65.80-65.80	65.78-65.78
Amsterdam	6	65.80-65.80	65.78-65.78
Brussels	6	65.80-65.80	65.78-65.78
Geneva	6	65.80-65.80	65.78-65.78
Basel	6	65	

OTHER MARKETS

[illegible][illegible]

But Australia's mineral policies are really put into perspective by the fact that the Government has been using the same formulae on carefully worked out and fair terms; encouragement, not punishment, is the rule. The latest formula to be

INSURANCE

BY OUR INSURANCE CORRESPONDENT

Be this as it may, the two freedoms are now being curtailed, and even assuming there is a grant, support for the wage limit of protection arrangements of £50 000 is really a suit limit for the individual in the second half of 1975, whatever

There is to be a "running-in" period until the autumn of 1976, who will regret being deprived of their freedom of choice and their longstanding relationship

A three-year agreement has been reached with a consortium of insurance companies and Lloyd's underwriters through London Insurance Brokers Limited for a first year flat rate premium of £387.50 for the individual practitioner and £310 for the firm. The scheme may commend itself to other professions, accountants, architects, surveyors and so on. But for them, without the Society's constraint that the Society has handed the Solicitors' 18% conclusion could be difficult to achieve.

June 21 1976	Bank Rates %	Market Rates	
		Day's Saver	Close

†Basic discount. ‡Rates given are for convertible francs; closing financial franc \$5.38-62.55.

Australia	1,030-1,100	Austria	30-35
Brazil	17.36-18.18	Belgium	81-96
France	8.00-8.01	Denmark	25.24
Germany	167.408-69.975	Canada	2.51-2.54
Holland	11.575-2500	Denmark	19.20-40

F.T. Actuaries			
Ind. Group....	132.85	134.86	141.25
100 Share.....	145.41	147.30	154.04

second is used in double the first.

INTERNATIONAL COMPANIES NEWS EURO MARKETS

EUROMARKETS

Bread and butter times

BY PAULINE CLARKE

THE INTERNATIONAL bond sector has taken on a motley appearance with the market now decidedly tilted to the bread and butter side of the picture. The picture especially in dollar bonds where several new top quality issues have recently had their borrowing amounts dramatically increased while in the secondary market there has been a fall in prices over broad front.

Reminiscence of the reception given to the launching of the first two Special Drawing Rights issues recently, the amount of the new Barclays International seven year 9 1/2 per cent. bond was raised this week from an original \$35m. to \$50m. (the first SDR issue for Alusuisse was raised from SDR 30m. to SDR 50m.).

The recent Electricity Supply Commission of South Africa bond, with its coupon of 10 per cent, was also able to raise its amount from \$20m. to \$25m. but in stark contrast the market put up a strong resistance to the European Coal and Steel Community's 5 1/2 per cent coupon and towards the end of the week its price had sunk in the secondary market to a level of around 97 1/2 against an issue price of 99.

In the Deutschmark sector, the latest entrant is the National Bank of Hungary which is raising Deutschmarks 100m. for six years with an expected coupon of 5 1/2 per cent and issue price at par. There are fears that a still

Aker still hoping for state loan

By Faj Gjester

OSLO, June 22. NORWAY'S AKER shipbuilding group can expect a reply by the end of this week to its application for a State loan of Kr.150m. according to a senior official of the Ministry of Industry.

The group, hard-hit by tanker order cancellations, is seeking the money from the State's industrial assistance fund to help finance a move into increased production of oil industry equipment, at the yards where the cancelled tanker orders were being built.

Mr. Reidar Engen Oker, Secretary of State in the Ministry, said a solution to the group's problems "must be found," and the Government would do its utmost to give the necessary help.

Last week Mr. Trygve Bratteli, said a Government committee had recommended providing the group with a large loan to finance investments in new types of production.

The authorities have already undertaken to guarantee foreign loans of up to Kr.25m. for Akers, and the group believes that this together with the loan it is now seeking, will be enough to get it over the worst of its difficulties.

A further arbitration case is pending between Akers and Reiskens, on the subject of compensation for the cancellation of two other tankers. Akers' claim in this case, which is due to be heard in September, has not yet been made public, but is believed to be substantial. The two ships of 255,000 dwt. each were scheduled for delivery well ahead of the other four, and much of the material and equipment for them had already been delivered to Akers by sub-contractors.

Indices

NEW YORK

DOW JONES AVERAGES

Index	June 20	June 21	June 22	June 23
Industrial	100.00	100.00	100.00	100.00
Composite	100.00	100.00	100.00	100.00
Transportation	100.00	100.00	100.00	100.00
Utilities	100.00	100.00	100.00	100.00
Chemicals	100.00	100.00	100.00	100.00
Electronics	100.00	100.00	100.00	100.00
Food	100.00	100.00	100.00	100.00
Textiles	100.00	100.00	100.00	100.00
Metals	100.00	100.00	100.00	100.00
Automotive	100.00	100.00	100.00	100.00
Pharmaceuticals	100.00	100.00	100.00	100.00
Telecommunications	100.00	100.00	100.00	100.00
Healthcare	100.00	100.00	100.00	100.00
Energy	100.00	100.00	100.00	100.00
Real Estate	100.00	100.00	100.00	100.00
Consumer Goods	100.00	100.00	100.00	100.00
Services	100.00	100.00	100.00	100.00
Media	100.00	100.00	100.00	100.00
Technology	100.00	100.00	100.00	100.00
Biotechnology	100.00	100.00	100.00	100.00
Environmental	100.00	100.00	100.00	100.00
Space	100.00	100.00	100.00	100.00
Defense	100.00	100.00	100.00	100.00
Government	100.00	100.00	100.00	100.00
International	100.00	100.00	100.00	100.00
Emerging Markets	100.00	100.00	100.00	100.00
Commodities	100.00	100.00	100.00	100.00
Energy	100.00	100.00	100.00	100.00
Metals	100.00	100.00	100.00	100.00
Grains	100.00	100.00	100.00	100.00
Soft Commodities	100.00	100.00	100.00	100.00
Financial	100.00	100.00	100.00	100.00
Real Estate	100.00	100.00	100.00	100.00
Art	100.00	100.00	100.00	100.00
Collectibles	100.00	100.00	100.00	100.00
Antiques	100.00	100.00	100.00	100.00
Stamps	100.00	100.00	100.00	100.00
Coins	100.00	100.00	100.00	100.00
Books	100.00	100.00	100.00	100.00
Records	100.00	100.00	100.00	100.00
Video	100.00	100.00	100.00	100.00
Television	100.00	100.00	100.00	100.00
Radio	100.00	100.00	100.00	100.00
Magazines	100.00	100.00	100.00	100.00
Newspapers	100.00	100.00	100.00	100.00
Books	100.00	100.00	100.00	100.00
Records	100.00	100.00	100.00	100.00
Video	100.00	100.00	100.00	100.00
Television	100.00	100.00	100.00	100.00
Radio	100.00	100.00	100.00	100.00
Magazines	100.00	100.00	100.00	100.00
Newspapers	100.00	100.00	100.00	100.00

U.S. STOCK INDICES

STANDARD AND POORS

Index	June 20	June 21	June 22	June 23
Industrial	100.00	100.00	100.00	100.00
Composite	100.00	100.00	100.00	100.00
Transportation	100.00	100.00	100.00	100.00
Utilities	100.00	100.00	100.00	100.00
Chemicals	100.00	100.00	100.00	100.00
Electronics	100.00	100.00	100.00	100.00
Food	100.00	100.00	100.00	100.00
Textiles	100.00	100.00	100.00	100.00
Metals	100.00	100.00	100.00	100.00
Automotive	100.00	100.00	100.00	100.00
Pharmaceuticals	100.00	100.00	100.00	100.00
Telecommunications	100.00	100.00	100.00	100.00
Healthcare	100.00	100.00	100.00	100.00
Energy	100.00	100.00	100.00	100.00
Real Estate	100.00	100.00	100.00	100.00
Consumer Goods	100.00	100.00	100.00	100.00
Services	100.00	100.00	100.00	100.00
Media	100.00	100.00	100.00	100.00
Technology	100.00	100.00	100.00	100.00
Biotechnology	100.00	100.00	100.00	100.00
Environmental	100.00	100.00	100.00	100.00
Space	100.00	100.00	100.00	100.00
Defense	100.00	100.00	100.00	100.00
Government	100.00	100.00	100.00	100.00
International	100.00	100.00	100.00	100.00
Emerging Markets	100.00	100.00	100.00	100.00
Commodities	100.00	100.00	100.00	100.00
Energy	100.00	100.00	100.00	100.00
Metals	100.00	100.00	100.00	100.00
Grains	100.00	100.00	100.00	100.00
Soft Commodities	100.00	100.00	100.00	100.00
Financial	100.00	100.00	100.00	100.00
Real Estate	100.00	100.00	100.00	100.00
Art	100.00	100.00	100.00	100.00
Collectibles	100.00	100.00	100.00	100.00
Antiques	100.00	100.00	100.00	100.00
Stamps	100.00	100.00	100.00	100.00
Coins	100.00	100.00	100.00	100.00
Books	100.00	100.00	100.00	100.00
Records	100.00	100.00	100.00	100.00
Video	100.00	100.00	100.00	100.00
Television	100.00	100.00	100.00	100.00
Radio	100.00	100.00	100.00	100.00
Magazines	100.00	100.00	100.00	100.00
Newspapers	100.00	100.00	100.00	100.00

MELBOURNE YIELDS

Index	June 20	June 21	June 22	June 23
Industrial	100.00	100.00	100.00	100.00
Composite	100.00	100.00	100.00	100.00
Transportation	100.00	100.00	100.00	100.00
Utilities	100.00	100.00	100.00	100.00
Chemicals	100.00	100.00	100.00	100.00
Electronics	100.00	100.00	100.00	100.00
Food	100.00	100.00	100.00	100.00
Textiles	100.00	100.00	100.00	100.00
Metals	100.00	100.00	100.00	100.00
Automotive	100.00	100.00	100.00	100.00
Pharmaceuticals	100.00	100.00	100.00	100.00
Telecommunications	100.00	100.00	100.00	100.00
Healthcare	100.00	100.00	100.00	100.00
Energy	100.00	100.00	100.00	100.00
Real Estate	100.00	100.00	100.00	100.00
Consumer Goods	100.00	100.00	100.00	100.00
Services	100.00	100.00	100.00	100.00
Media	100.00	100.00	100.00	100.00
Technology	100.00	100.00	100.00	100.00
Biotechnology	100.00	100.00	100.00	100.00
Environmental	100.00	100.00	100.00	100.00
Space	100.00	100.00	100.00	100.00
Defense	100.00	100.00	100.00	100.00
Government	100.00	100.00	100.00	100.00
International	100.00	100.00	100.00	100.00
Emerging Markets	100.00	100.00	100.00	100.00
Commodities	100.00	100.00	100.00	100.00
Energy	100.00	100.00	100.00	100.00
Metals	100.00	100.00	100.00	100.00
Grains	100.00	100.00	100.00	100.00
Soft Commodities	100.00	100.00	100.00	100.00
Financial	100.00	100.00	100.00	100.00
Real Estate	100.00	100.00	100.00	100.00
Art	100.00	100.00	100.00	100.00
Collectibles	100.00	100.00	100.00	100.00
Antiques	100.00	100.00	100.00	100.00
Stamps	100.00	100.00	100.00	100.00
Coins	100.00	100.00	100.00	100.00
Books	100.00	100.00	100.00	100.00
Records	100.00	100.00	100.00	100.00
Video	100.00	100.00	100.00	100.00
Television	100.00	100.00	100.00	100.00
Radio	100.00	100.00	100.00	100.00
Magazines	100.00	100.00	100.00	100.00
Newspapers	100.00	100.00	100.00	100.00

STOCK AND BOND YIELDS

Index	June 20	June 21	June 22	June 23
Industrial	100.00	100.00	100.00	100.00
Composite	100.00	100.00	100.00	100.00
Transportation	100.00	100.00	100.00	100.00
Utilities	100.00	100.00	100.00	100.00
Chemicals	100.00	100.00	100.00	100.00
Electronics	100.00	100.00	100.00	100.00
Food	100.00	100.00	100.00	100.00
Textiles	100.00	100.00	100.00	100.00
Metals	100.00	100.00	100.00	100.00
Automotive	100.00	100.00	100.00	100.00
Pharmaceuticals	100.00	100.00	100.00	100.00
Telecommunications	100.00	100.00	100.00	100.00
Healthcare	100.00	100.00	100.00	100.00
Energy	100.00	100.00	100.00	100.00
Real Estate	100.00	100.00	100.00	100.00
Consumer Goods	100.00	100.00	100.00	100.00
Services	100.00	100.00	100.00	100.00
Media	100.00	100.00	100.00	100.00
Technology	100.00	100.00	100.00	100.00
Biotechnology	100.00	100.00	100.00	100.00
Environmental	100.00	100.00	100.00	100.00
Space	100.00	100.00	100.00	100.00
Defense	100.00	100.00	100.00	100.00
Government	100.00	100.00	100.00	100.00
International	100.00	100.00	100.00	100.00
Emerging Markets	100.00	100.00	100.00	100.00
Commodities	100.00	100.00	100.00	100.00
Energy	100.00	100.00	100.00	100.00
Metals	100.00	100.00</		

Monday June 23 1975

Local government reorganisation and the worsening economic climate have involved a great deal of rethinking by the local authority in Nottingham. But a wide spread of local industry has enabled the city to grow and prosper and at the same time to provide reasonably full employment.

City adapts to new role

But what has generated much of the dissatisfaction with re-organisation of local govern-

Div

iversity
ducts

of

The experiment forms part of the city council's radical strategy to deal with the all too

MOTEL SITE
Sited near Exit 24 of M-66 and close to East Midland Airport. Planning permission for 33 units plus Restaurant and Administration block. Open offers. To view write: Buckley, 29 Edward Road, Nuthall, Notts.

Situated near Exn 24 of M
and close to East Midland A
port. Planning permission for
33 units plus Restaurant and
Administration block. Open
offers. To view write
Buckley, 29 Edward Rd.
Nuthall, Notts.

Diversity of industry

Pointing out that the lace industry is dependent upon fashion, Mr. Walton suggests

N NEXT PAGE

TO LET OR
FOR SALE

LIFE
INSURANCE
AND
SAVINGS
OVERSEAS
NOTTINGHAM

14 Gordon Road, West Bridgford, Nottingham
 ☎ 816897, 816847, 816577 Telex: 377391

NOTTINGHAM NG9 2ET
Tel: Nottingham 251509


CONTINUED ON NEXT PAGE


NOTTINGHAM
(Goldsmith Street)

**Existing Shop Premises with
Two Floors over
SUITABLE FOR OCCUPATION/
REDEVELOPMENT
SQ. 2,880 FT.**

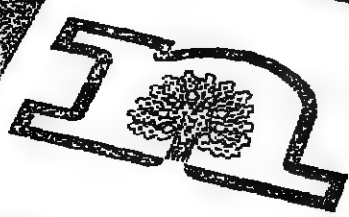
Full details from Co-agents
KING & COMPANY
1 Snow Hill,
London, EC1A 2DL
Tel. 01-236 3000

Hallam, Brackett & Company,
8 Low Pavement,
Nottingham, NG1 7DR
Tel. 51414



MAKE YOURSELF A WINNING MOVE

Buy Freehold Now!
Industrial sites from
200 acres
Rapid access to
junctions 23 on M1
Award winning
environment
Free service
and favourable
terms
Immediate
possession
assistance
plus
local authority
help



Nottinghamshire

Nottinghamshire County Council, County Hall, Victoria Buildings, Nottingham, NG1 1PS
Tel: 0530 222222

NOTTINGHAM II

Property development

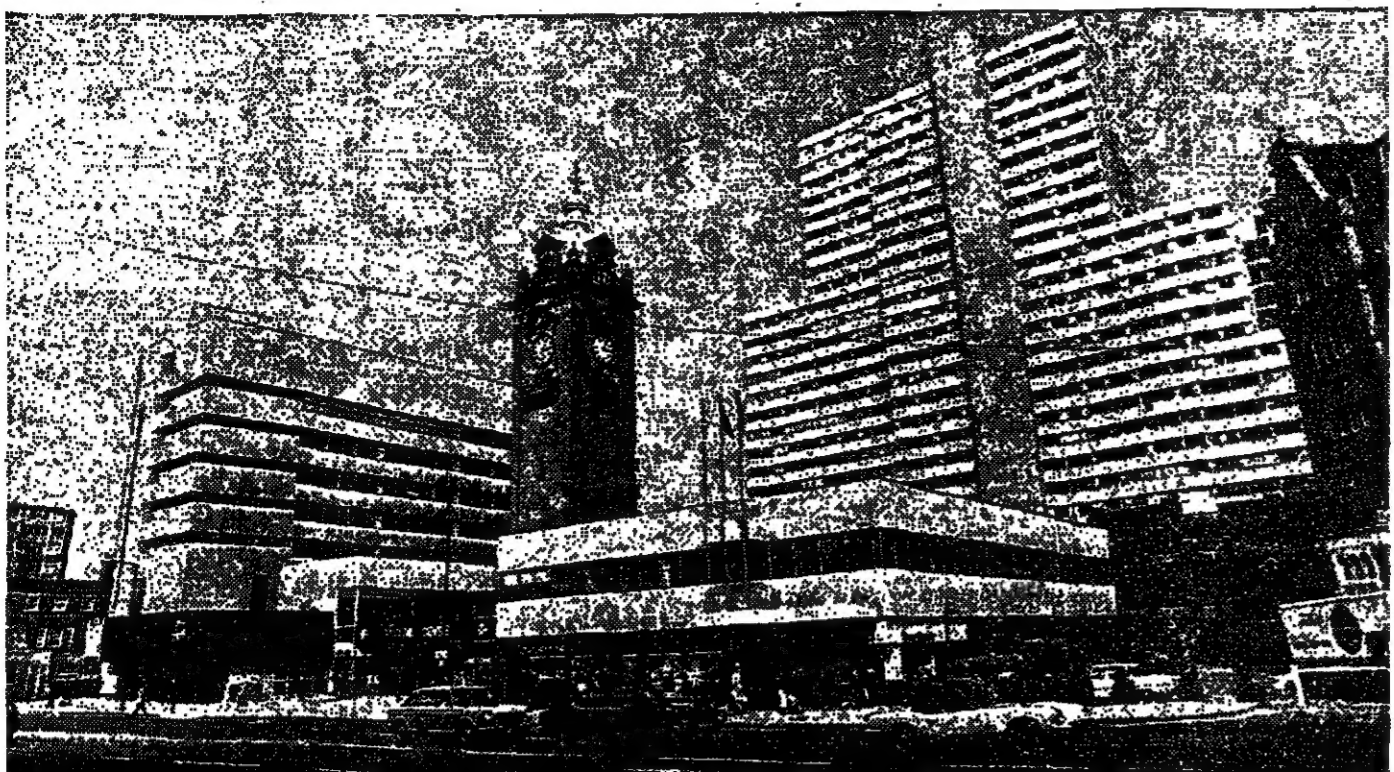
NOTTINGHAM HAS enjoyed office and retail development on a massive scale in recent years—a trend which has enhanced its importance as a regional administrative and service centre. The fact that more than 400,000 square feet of office accommodation is currently vacant and that a similar amount is still under construction causes no undue concern as supply has tended to move ahead of demand.

The city experienced a surge of office projects in the early 1960s with the result that by the time the Government introduced the office development permit system of controls in 1966 around 400,000 square feet of accommodation was standing empty. The surplus was readily absorbed and with the easing of controls Nottingham proved an attractive city for the developers in the last property boom.

However, fearing that provision of offices in the central area was becoming excessive, the city council intervened in August 1972 with a clampdown on planning consents. Indeed in the period 1968 to 1973, and largely as a result of the growth of office employment, the proportion of the workforce employed in the service sector increased from 45 per cent. to 53 per cent.

Consents

Schemes currently underway in the city represent the backlog from the previous boom and will meet Nottingham's needs for the next two to three years. Mr. Stephen Byrne, the city planning officer, says the council is still applying a very



The Victoria Centre

restrictive policy on consents and is able to adopt a selective approach allowing office development only where it fits in with plans for redevelopment. The emphasis is now upon refurbishment of existing facilities although the council will "look with sympathy" at future projects which involve redevelopment.

The office development situation is being closely monitored by the city planning department and the latest figures show a 10 per cent. vacancy level for the total stock of 4.4m. square feet.

Around 120,000 square feet of space currently vacant is comprised of property which has planning consent for or already has been refurbished.

Of the remaining accommodation, three properties offer around 50,000 square feet, with the rest falling below that level. The former post office building in Queen Street has 53,000 square feet, Collage House in Derby Road, 50,000 square feet, and Barrasford House in Wollaton Street 46,200 square feet.

Some 430,000 square feet of offices is currently under construction but one scheme alone accounts for just over half the total; the £10m. project by Interland Estates will provide 212,000 square feet of space in two inter-connected blocks on either side of Toll House Hill. Work on the complex, which overlooks the Chapel Bar roundabout at the junction of Maid Marian Way and Derby Road, is well advanced.

Obviously with so much property already on the market and more becoming available, rents are hardly buoyant. Accommodation is usually offered in the £1.50 to £2 a square foot range but the prestige sites may command £2.50. Nottingham agents, Walker, Walton, Hanson report that demand for offices is very quiet at the moment but say there is always a ready demand for shop units. Indeed, the city has made great strides on the retail front over the past

the principal route must have suffered loss of trade the impact does not appear to have been as great as once feared. Mr. Byrne says the situation is being monitored carefully but there is no real evidence to suggest an over-provision of shopping facilities.

"The feeling we get is that the new centres have increased the pulling power of Nottingham and attracted more business for everyone." As a retail centre the city can draw upon a wide catchment area with a population of between 750,000 and 1m.

There has been a fair amount of movement by retailers. Boots and Jessops (part of the John Lewis concern) moved into the Victoria Centre, for example—but the sites vacated have been taken up quickly by other stores. The planning department says that the vacancy rate for shops throughout the central area, running at around 5 per cent., is fairly normal.

Shopping

Parallel to the growth of shopping in the central area, the city council has tried to encourage improved facilities at district centres. The new St. Ann's centre is already complete and it is hoped to make progress at Bulwell, principally by renewal and refurbishment, though there will be some new buildings; traffic is also to be diverted from the centre so that the area can be pedestrianised. Bulwell is also the location chosen for a leisure centre which will include the full range of facilities including swimming pools and a sports hall.

The property market may be very much in the doldrums at the moment but Nottingham was fortunate enough to set the pace when the going was good. Retail developments in the central area should certainly be sufficient to meet needs into the early 1980s while the supply of office accommodation is adequate for at least two to three years; within that time the national economic situation should have become clearer and Nottingham will be well prepared to take advantage of

While some shops away from further commercial growth.



The new University Hospital and Medical School nearing completion.

Industry

CONTINUED FROM PREVIOUS PAGE

hat new styles or trends could create an improvement in the situation. Fortunately for Nottingham, the three major companies have not suffered such vicissitudes further capital investment and a new £5m. pharmaceutical factory is scheduled to open at Beeston this summer.

John Player, which was established in the city in 1877

around 11,500 people at its factories, shops and warehouses in the Nottingham area. The company says that it is backing its future in the district with further capital investment and a new £5m. pharmaceutical factory is scheduled to open at Beeston this summer.

John Player, which was established in the city in 1877

but is now part of the Imperial Tobacco group, has three of its five factories in Nottingham and employs nearly 7,000 full-time workers.

A limited amount of short-time working has had to be introduced in the wake of the Budget increase in tobacco duties but the company is confident that the market will even out and that normal production will be resumed quite quickly.

Raleigh Industries, the Tube Investments company, expresses "cautious optimism" for the future. The Nottingham plant on a 64-acre site is one of the largest cycle manufacturing factories in the world and some 8,800 workers are employed.

Despite the downturn of sales in the United States market which put the Worksop plant on a three-day week, there have been no redundancies at Nottingham and none are envisaged. A company spokesman said that the U.K. market remains buoyant, a new range of models is being introduced and export success is being realised in areas like the Middle East and West Africa.

In employment terms, coal mining has played a lesser part in the affairs of Nottingham but the country is rich in reserves and the increased demand for the fuel has boosted prosperity. Babbington Colliery is the only remaining pit within the city and is expected to remain in production at least until 1981.

Routine

The nature of Nottingham's industry, with a fair amount of routine production work suited to women workers—whether in the lace, textile, or tobacco sector—has led to a marked divergence between male and female unemployment rates.

The current overall 3.4 per cent. unemployment figures break down to give a level of 4.9 per cent. for men and 1.1 for women, though the gap has been wider. Despite the fact that the city has much female labour the rate of unemployment for women over the past four years has fallen as low as 0.4 per cent.

The shortage of female labour has been exacerbated in recent years by redevelopment of central areas which has involved the movement of firms away

from housing areas and from their traditional labour supplies.

The situation has not passed unrecognised by the city planners who point out that the drift to the outer areas has created a rapid decline in manufacturing industry far in excess of national trends and a massive structural change from manufacturing to service employment.

Conversion

While recognising that it may not be possible to halt the movement out of manufacturing, the council is nevertheless determined to encourage firms to stay within the city by making land available. The point is also made that there is a strong case for looking beyond existing firms and encouraging new industry to locate in the inner city.

To provide opportunities for firms affected by clearance proposals, the council is considering buying older premises which are suitable for conversion to flat factories or workshops and renting or leasing them on.

Mr. Stephen Byrne, the city planning officer, says that ways of providing low cost premises are currently being studied. "We want to offer facilities to attract the seed bed industries. The local economy has been resilient in the past but we must also look to the future and ensure a diversified employment structure."

There is no current shortage of industrial land and sites totalling around 52 acres are immediately available. Nearly half of this land is in private as opposed to local authority ownership but in the current troubled investment climate developers are showing little interest in speculative units.

Planning permission has been granted for another 154 acres but the sites are not yet ready for use, while a further 74 acres have been allocated for industry but await consent.

The council is very conscious of the efforts it must make to ensure that the city's industrial base remains strong and prosperous. Companies which in more buoyant times might have been allowed to move out will be offered every encouragement to seek their future in Nottingham.

Nottingham works hard at leisure.

As the U.K.'s largest manufacturer and operator of amusement equipment we're playing a big role in the future growth and prosperity of Nottingham.

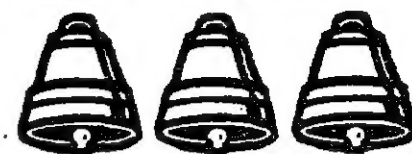
Already The Bell-Fruit Group employs over one thousand people. A lot of them in Nottingham.

And with over 25% of all production going to export markets we're also helping Britain as a whole.

So don't just think of cycles, cigarettes, pharmaceuticals and lace from Nottingham.

Remember that Bell-Fruit brings a lot of pleasure to leisure.

Everywhere.



Bell-Fruit

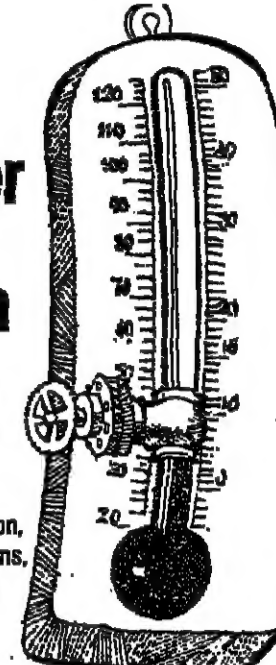
Leecroft, Lenton, Nottingham.

A member of the Cope Allman International Group

RCL have it under control in Nottingham

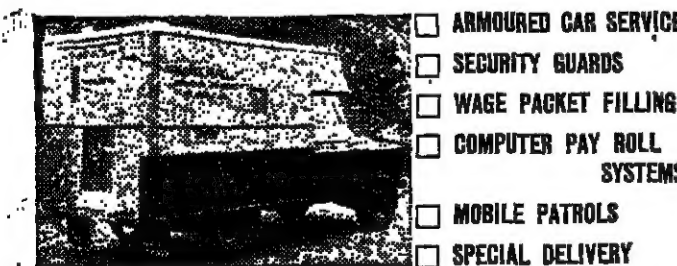
RCL are in their element when it comes to the design, installation and maintenance of controlled environments.

Temperature, humidity, ventilation, refrigeration or filtration systems, contact RCL—where everything is under control.



Refrigerator Contracts Ltd

Bloomgrove Estate, Ilkeston Rd. Nottingham NG7 3JD. Tel: (0802) 781404



Armaguard in the Midlands

67 LOUGHBOROUGH ROAD
WEST BRIDFORD
NOTTINGHAM

Telephone: Nottingham 963431

Telex: Chamcom Nottingham 37605

Branches in:

NOTTINGHAM
LEICESTER
DERBY
BIRMINGHAM

Division of Moyne Nickless

- ☐ ARMOURD CAR SERVICE
- ☐ SECURITY GUARDS
- ☐ WAGE PACKET FILLING
- ☐ COMPUTER PAY ROLL SYSTEMS
- ☐ MOBILE PATROLS
- ☐ SPECIAL DELIVERY



NOTTINGHAM

UNIQUE OPPORTUNITY

PRESTIGE HEADQUARTERS
OFFICES AND WORKSHOPS

14,000 SQ. FT. OFFICES

22,000 SQ. FT. FACTORY/
WAREHOUSE

Built to High Specification

Full details from

KING & COMPANY,
1, Snow Hill,
London, EC1A 2DL
Tel: 01-236 3000

KANGO DIVISION
Electric Hammers & Generators.
Wimbledon, Coventry,
Glasgow, Inverness,
Oakham.

MINING MACHINERY DIVISION
Mine Roof Support Systems.
Wigan, Haydock, Pinxton,
Rawdon and
Recklinghausen,
W. Germany.

PROPERTY DIVISION
Colwick Industrial Estate, Colwick, Nottingham.

ENGINEERING DIVISION
Industrial Hydraulics,
Industrial Weighing
and Drying Systems,
Steel Forgings.
Nottingham,
Wigan.

CONSUMER DIVISION
Miniature Typewriters,
Flameproof Lighting,
Garden Tools.
Nottingham, Wigan.

CONSTRUCTION DIVISION
Pre-Cast Concrete
Fabrications,
Framework Cladding.
Nottingham.

We could say a lot about Dobson Park

In announcing half-year results Group Chairman, Harold Jowitt, stated that the high level of capital investment in new plant and buildings over the past few years had enabled higher production to be achieved. It is planned to increase such investment in new plant and buildings to about £32 millions in the next financial year compared with existing levels of about £22 millions.

DOBSON PARK

Dobson Park Industries Limited
Head Office: Dobson Park House, Colwick Industrial Estate, Nottingham NG4 2EX
Tel: Nottingham 249231

FT SHARE INFORMATION SERVICE

[illegible]

10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35																																																																	

[illegible]

8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100	101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	
8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100	101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	
8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100	101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	
8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																											

35

Page 27

Amin move raises hopes of reprieve

BY PAUL ELLMAN

HOPE THAT Mr. Denis Hills, the British lecturer, may escape a Ugandan firing squad were given a further slight boost last night, after indications that President Idi Amin may be willing to spare his life.

According to Radio Uganda, General Amin will raise the question of Mr. Hills' fate at a meeting to-day of the Ugandan Defence Council, the country's top policy-making body.

Mr. Hills' execution, originally set for this morning, was postponed over the week-end and after talks between Gen. Amin and two emissaries of the Queen—Lieutenant General Sir Chandos Blair, the Ugandan leader's former commanding officer in the King's African Rifles, and Major Iain Graham, another former KAR officer who recommended Gen. Amin for his first commission.

Apart from a personal message from the Queen, Gen. Amin has received representations from more than 80 countries urging mercy for Mr. Hills. The week-end also saw envoys from Liberia, Burundi and Sudan travel to Uganda to ask the President to exercise clemency.

Radio Uganda said that, following the success of General Blair's mission, President Amin was planning to send his own envoy to London to allow relations between Britain and Uganda to "start afresh".

Although the final decision on Mr. Hills' fate rests with the Ugandan Defence Council, most observers feel that General Amin, the council's chairman, will prevail upon its members to recommend a reprieve.

In spite of yesterday's reports from Kampala, Whitehall officials were still stressing last night that the bull remained in President Amin's court and that no further initiative could be expected from Britain until Mr. Hills was granted a full reprieve.

They also stressed that no further messages had been sent to the Ugandan President, despite the presence of Mr. James Hennessy, the acting High Commissioner in Kampala, at a meeting yesterday afternoon between Gen. Amin and the Queen's two envoys.

It is felt in Whitehall that the reprieve of Mr. Hills could pave the way for an early visit to Uganda by Mr. James Callaghan.

The Foreign Secretary, Mr. Anthony Barber, meanwhile, was at pains to deny Ugandan claims that Gen. Blair and Maj. Graham approached President Amin on their knees when they met him at his home in Arua on Saturday. According to officials, the two were forced to stoop very low to enter the house because it has a traditional thatched roof which reaches almost to the ground.

ITN, in its late evening bulletin last night reported that President Amin was expected to announce this morning that he was commuting the sentence on Mr. Hills.

Reuters adds from Nairobi: Mr. Hills, has apologised to President Amin, according to Radio Uganda.

The radio quoted President Amin as saying that Mr. Hills, "has written a letter of apology to him, admitting that whatever he wrote in the book is false."

The President said to have told a Nigerian special envoy that Mr. Hills had admitted he wrote the book to force the collapse of the Ugandan economy and damage the images of Uganda and its leader.

Communist call for broad unity of Italian Left

BY ANTHONY ROBINSON

ROME, June 22

THE ITALIAN Communist Party appears to have held back from pressing for an early general election to topple the Government or for the formal inclusion of Communists in the present Cabinet despite its sweeping gains in last week-end's regional and local elections.

At the same time, it has thrown out a challenge to the Socialists to join with it in consolidating the Left's hold at the regional and local level.

This emerges clearly from the publication in the party newspaper L'Unita of the policy outline decided by the Communist Party's central committee at last Thursday's day-long meeting called to make the first political analysis of the election result.

From this it transpires that the first priority of the PCI at this time is to consolidate gains made at a local and regional level by winning control of the maximum number of local and regional councils.

In contrast to the proposal of Sig. Fanfani's Christian Democratic Party for the creation of a four-party Centre-Left coalition locally wherever possible, the PCI has called for the creation of "capable, efficient, honest and stable local administrations" with all the democratic and anti-Fascist forces and in particular the Socialist Party (PSI).

This phrase is highly significant because it underlines the nature of the choice now facing the Socialist Party which has become to a large extent the

arbiter of the Italian political situation since the elections.

The Socialist Party's central committee meeting on Thursday faces the choice of accepting Sig. Fanfani's proposal for the re-formation of Centre-Left coalitions locally as the prerequisite of a similar Government of the centre or insisting instead on its freedom to form local and regional alliances with the Communists where it wishes.

The Communists are clearly pressing for the latter alternative, but such a choice by the PCI could lead Sig. Fanfani to conclude that the Centre-Left is finally dead and try to carry his party into a Government crisis and an early general election.

However, this is a prospect which appeals many opponents of Sig. Fanfani within the Christian Democratic Party and which the Communist Party itself does not want.

The PCI clearly hopes to have the best of both worlds by forming the maximum number of local and regional councils together with Socialist and Left-wing elements from other parties, including the Christian Democrats if possible, while using its increased political weight to influence central Government policy as well.

Hence the party's economic proposals virtually amount to a demand for greater funds from the Centre for the local authorities to employ in agricultural and public transport investment and popular housing and school building programmes.

THE LEX COLUMN

The cash squeeze on mail order

For companies in general, capital intensiveness. The sum ful reductions can be made in shortage of cash was last year's of stocks and net debtors often the length of credit offered to customers. A typical move has been to cut out 32-week credit. But liquidity difficulties are by no means equally shared. Marks and Spencer are heavy borrowers, and in particular those with high working capital.

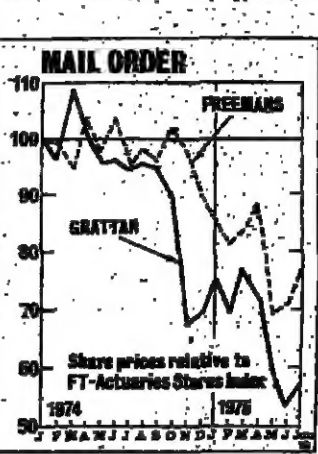
In conditions of high inflation but unchanged volume there are striking differences in the cash flow picture. Mail order firms tend to be heavy absorbers of cash. Grattan's at the agency mail order houses, a sector which used to be a successful exponent of rapid, mostly self-financed growth, but which has come face to face with the difficult choice between higher indebtedness and declining market share.

Volume cuts

The difficulties of the mail order operators have certainly been well recognised by the stock market, with shares like Grattan and Freeman showing steep relative declines over the past year. Grattan is the most interesting case, for it has directly accepted the logic of cutting back volume—its sales growth was 13 per cent in money terms in 1974-75, against 21 per cent for the industry.

Looking at the sector as a whole—even though this includes the hidden giants Littlewoods and GUS, for whom cash may be no immediate problem—a similar picture emerges of a relative slowdown. Over the past two years mail order sales were very strong, outpacing overall non-food retail growth by some 6 points. In the three months to April, however, mail order growth was only 2.5 per cent, against 28.2 per cent for all non-food shops, and the best of the Budget spree enjoyed by specialist electrical stores probably explains only part of this differential.

Mail order houses present an extreme example of working capital pressures—and some care-



Working capital

How high would the return need to be to finance a 25 per cent inflation rate? Assuming that working capital requirements rose in line, something like a 60 per cent, pre-tax return on capital would be required—but continuation of stock appreciation relief on the tax side would lower the targets to 50 per cent, or so. That amounts to a rise of 6 or 7 points, in gross and net margins. The loss of status by mail order shares reflects the improbability of this self-financing goal being achieved in the near future. But the improved margin safeguards mean that the constraints are being applied more by non-mail order competition than by direct price controls. Any improvement in the outlook for inflation could make the mail order sector worth watching carefully.

Pressure grows for statement on British Caledonian future

BY LORNE BARLING

PRESSURE for a Government statement on the future of British Caledonian Airways increased last night with a call by the airline's chairman, Mr. Adam Thomson, for an end to a period of damaging uncertainty.

His statement came on the eve of an expected statement by Mr. Peter Shore, Secretary of State for Trade in the Commons to-day, in response to questions.

They seek to establish whether the Government's reaction to a Civil Aviation Authority review of the airline will be published and what policy is to be pursued.

Mr. Thomson said: "If the results are detrimental to British Caledonian, then not just the airline but the public will suffer. No airline could plan for the future until Government policy was known, he added. Planning meant long-term investment of millions of pounds in aircraft to increase jobs in an era of increasing unemployment.

Mr. Thomson said: "If the results are detrimental to British Caledonian, then not just the airline but the public will suffer. No airline could plan for the future until Government policy was known, he added. Planning meant long-term investment of millions of pounds in aircraft to increase jobs in an era of increasing unemployment.

Mr. Thomson said: "If the results are detrimental to British Caledonian, then not just the airline but the public will suffer. No airline could plan for the future until Government policy was known, he added. Planning meant long-term investment of millions of pounds in aircraft to increase jobs in an era of increasing unemployment.

Mr. Thomson said: "If the results are detrimental to British Caledonian, then not just the airline but the public will suffer. No airline could plan for the future until Government policy was known, he added. Planning meant long-term investment of millions of pounds in aircraft to increase jobs in an era of increasing unemployment.

Mr. Thomson said: "If the results are detrimental to British Caledonian, then not just the airline but the public will suffer. No airline could plan for the future until Government policy was known, he added. Planning meant long-term investment of millions of pounds in aircraft to increase jobs in an era of increasing unemployment.

Mr. Thomson said: "If the results are detrimental to British Caledonian, then not just the airline but the public will suffer. No airline could plan for the future until Government policy was known, he added. Planning meant long-term investment of millions of pounds in aircraft to increase jobs in an era of increasing unemployment.

Mr. Thomson said: "If the results are detrimental to British Caledonian, then not just the airline but the public will suffer. No airline could plan for the future until Government policy was known, he added. Planning meant long-term investment of millions of pounds in aircraft to increase jobs in an era of increasing unemployment.

Crucial ICI pay talks start to-day

BY LORELIES OLSLAGER, LABOUR STAFF

CRUCIAL pay talks for some 57,000 manual workers employed by ICI take place in London to-day under the threat that the company's production may be progressively shut down by strikes.

About 9,000 workers at the giant petro-chemical complex at Wilton on Teesside have already stopped work in protest against the company's latest pay offer of 28 per cent, which will be formally rejected by union negotiators to-day.

Another 4,500 process workers at nearby Billingham are threatening to consider strike action depending on the outcome of today's talks.

Further stoppages may follow if the company does not improve its offer, which the unions are rejecting after having consulted their membership.

The unions have tabled a 55 per cent claim, one of the highest in the private sector this year, pointing to ICI's outstanding profit performance last year.

But the indications so far are that the company will strongly resist making any major concession, even though it has warned that the Wilton strike alone could halt virtually all its

operations within a matter of weeks.

The strike movement has been led by craftsmen who feel that their differentials are being endangered by the company's offer, and ICI therefore feels that to some extent it is facing an inter-union dispute.

But union officials argue that the claim has been rejected with a strong majority by all the workers concerned. There are differences, however, in the degree of militancy displayed by the major unions involved.

Some of them, such as the General and Municipal Workers Union, are expected to try hard for a compromise. The GMWU is suggesting that a major dispute could be averted if ICI agreed to plant productivity bargaining.

Officials argue that the present centralised bargaining system leads to major anomalies, and that a more flexible structure would make it easier to cope with problems arising over differentials and localities.

Not all the unions involved think that a pledge by ICI on plant bargaining would offer a way out of a deadlock over pay, however.

BA intends fare premium to ensure Concorde profit

BY LORNE BARLING

BRITISH AIRWAYS intends to operate Concorde with a fare premium which ensures a profit, but will allow this level to be fixed in full consultation with the International Air Transport Association, where demands for a surcharge of up to 25 per cent may be made.

This was British Airways' reply to a warning by Lufthansa that it would oppose a fare level which would be damaging to the profits on its fleet of subsonic aircraft. It suggested that Concorde operations would in effect be subsidised.

The Lufthansa demand reflects the anxiety of a number of airlines which believe that BA and Air France will cream off a substantial proportion of their first class traffic.

A recent survey by the two airlines showed that, at current first class prices, more than 80 per cent of first class travellers between Tokyo and Europe would fly Concorde. With a 20 per cent premium, 85 to 75 per cent would still prefer it.

Things opposition to the fares level, although still undecided by BA and depending largely on factors such as which routes can be negotiated by the British Government, will certainly be expressed at the IATA rate-fixing meeting towards the end of the year.

Mr. Reinard Abraham, a main Board director of Lufthansa, has made it clear that he, too, believes that air fares should be set at a rate which ensures profit, and that any other policy was "equivalent to subsidised dumping."

To run supersonic aircraft on a non-profit-making basis would disorganise the airline business, he said, and it was Lufthansa's intention to seek a fare premium of between 20 and 25 per cent for Concorde. He pointed out that the aircraft's purchase price was only a fraction of its real cost.

British Airways said: "We are at a very early stage as far as fares are concerned but everything will be aired in the proper forum. We certainly don't intend to operate Concorde as some kind of supermarket loss leader."

Mr. Reinard Abraham, a main Board director of Lufthansa, has made it clear that he, too, believes that air fares should be set at a rate which ensures profit, and that any other policy was "equivalent to subsidised dumping."

To run supersonic aircraft on a non-profit-making basis would disorganise the airline business, he said, and it was Lufthansa's intention to seek a fare premium of between 20 and 25 per cent for Concorde. He pointed out that the aircraft's purchase price was only a fraction of its real cost.

British Airways said: "We are at a very early stage as far as fares are concerned but everything will be aired in the proper forum. We certainly don't intend to operate Concorde as some kind of supermarket loss leader."

British Airways said: "We are at a very early stage as far as fares are concerned but everything will be aired in the proper forum. We certainly don't intend to operate Concorde as some kind of supermarket loss leader."

British Airways said: "We are at a very early stage as far as fares are concerned but everything will be aired in the proper forum. We certainly don't intend to operate Concorde as some kind of supermarket loss leader."

British Airways said: "We are at a very early stage as far as fares are concerned but everything will be aired in the proper forum. We certainly don't intend to operate Concorde as some kind of supermarket loss leader."

British Airways said: "We are at a very early stage as far as fares are concerned but everything will be aired in the proper forum. We certainly don't intend to operate Concorde as some kind of supermarket loss leader."

British Airways said: "We are at a very early stage as far as fares are concerned but everything will be aired in the proper forum. We certainly don't intend to operate Concorde as some kind of supermarket loss leader."

Mr. Reinard Abraham, a main Board director of Lufthansa, has made it clear that he, too, believes that air fares should be set at a rate which ensures profit, and that any other policy was "equivalent to subsidised dumping."

To run supersonic aircraft on a non-profit-making basis would disorganise the airline business, he said, and it was Lufthansa's intention to seek a fare premium of between 20 and 25 per cent for Concorde. He pointed out that the aircraft's purchase price was only a fraction of its real cost.

British Airways said: "We are at a very early stage as far as fares are concerned but everything will be aired in the proper forum. We certainly don't intend to operate Concorde as some kind of supermarket loss leader."

British Airways said: "We are at a very early stage as far as fares are concerned but everything will be aired in the proper forum. We certainly don't intend to operate Concorde as some kind of supermarket loss leader."

British Airways said: "We are at a very early stage as far as fares are concerned but everything will be aired in the proper forum. We certainly don't intend to operate Concorde as some kind of supermarket loss leader."

British Airways said: "We are at a very early stage as far as fares are concerned but everything will be aired in the proper forum. We certainly don't intend to operate Concorde as some kind of supermarket loss leader."

British Airways said: "We are at a very early stage as far as fares are concerned but everything will be aired in the proper forum. We certainly don't intend to operate Concorde as some kind of supermarket loss leader."

British Airways said: "We are at a very early stage as far as fares are concerned but everything will be aired in the proper forum. We certainly don't intend to operate Concorde as some kind of supermarket loss leader."

Attitudes harden in Tory economy rift

BY PHILIP RAWSTORNE

AGAINST THE background of a widening rift in the Conservative Party over economic policy, Sir Keith Joseph, the party's policy overlord, said yesterday that the choice would have to be made between a monetarist platform and one based on direct wage controls.

Sir Keith, reflecting the "shadow" Cabinet's lengthy and unsuccessful attempts to agree on a cohesive policy, indicated that there was now little hope of a compromise between the conflicting viewpoints.

Divisions in the party were publicly highlighted during the week-end in contrasting speeches by Sir Keith and by Mr. Peter Walker, the former Industry Secretary.

The policy clash threatened to develop into a deep split between some of Mrs. Margaret Thatcher's closest supporters and a group still identified with Mr. Edward Heath, the former leader.

Sir Keith, in a speech to the Conservative education conference on Saturday, set out his determined opposition to a wage freeze as a cure for the country's economic problems.

Returning to this theme on BBC radio's "World This Week" programme yesterday, Sir Keith said that a wage freeze would be "a disaster." It would probably be accompanied by increased public spending and by a price freeze that would cause more bankruptcies and unemployment.

The Government had to stop "the profligate over-spending." "Unless the money supply and public spending is put right, nothing will work," Sir Keith claimed that his views were shared by Mrs. Thatcher, Sir

Geoffrey Howe, the Shadow Chancellor, and the bulk of the party.

Mr. Walker, insisting there was no personal animosity in the party dispute, said yesterday that it was important that there should be an open and comprehensive debate on the policy issue.

A statutory incomes policy could have an immediate effect on the economic situation, he said. "Under such a policy Britain was the best country in Europe at stopping domestically created inflation. Without one, we are one of the worst in the world."

Mr. Walker in an "agenda for survival," also called for the sale of a third of the country's North Sea oil resources, a "Parliament" for industry, and the transfer of council house ownership to tenants.

Mrs. Thatcher appeared to be making efforts to mute the party row, in a week-end speech in London, she set out an anti-inflation programme which embraced a cut in Government spending, curbs on pay increases, the abolition of "socialist taxes" and an end to nationalisation.

Though Mr. Heath is understood to have had no contact with Mr. Walker for some weeks, many of Mrs. Thatcher's supporters suspect that the former leader is the major influence in a deliberate campaign to denigrate her leadership.

Mr. Robert McCrindle, Tory MP for Brentwood and Ongar, said yesterday that it was "high time former Conservative Ministers and others opposed to Mrs. Thatcher's election gave up their petty vendettas."

Voluntary pay policy

Continued from Page 1

Wednesday's TUC council meeting will range over whether the guidelines should be tightened to below the going rate for price increases and if so, to what figure. There will also be arguments over whether this should be presented as a flat rate or in some other form and over how enforceability can be improved.

There may well be a majority for a flat rate system although the opposition of craft and other higher paid unions will be considerable.

The engineers will also lead a minority opposed to any tightening of the guidelines. But putting this on one side the debate will then centre, if figures are discussed, around the £8-£10 a week range which could then be converted into a percentage target for prices.

The Chancellor's 10 per cent equates to 55 if the calculation is done on earnings, but some union leaders may argue the percentage should be applied to a national average basic pay rate, which would change the basis of the calculations, perhaps linking 55 with a 15 per cent wage target.

But first, union leaders will enter this week's talks at this morning's TUC-Labour Committee meeting with a demand for a price freeze and for other price control measures which could lead to cuts in retail prices of food and clothes.

Commenting yesterday on Mr. Healey's speech, Mr. Jack Jones of the Transport Workers, indicated the approach he will take with both the Prime Minister and the Chancellor at the meeting when he said: "I am surprised that Mr. Healey said nothing about price and dividend controls. These are desperately needed, together with a campaign of explanation to ensure a response from trade unionists to a moderating approach on wages."

On the agenda for the meeting will be the TUC's economic committee document on the future of the social contract plus some amendments following the committee's meeting two weeks ago which leave the basic price targets for next year of 10 to 20 per cent, intact, along with ideas for curbing wages.

But at the same time the TUC document now calls for tougher action on price controls through price lists and other measures and said that more needs to be done, not least in explaining policies to the shopper.

Following this on Tuesday, the CBI and TUC will meet to discuss a wages policy which they could present to the Government. Since their successful exploratory talks last week, officials of the two organisations have been examining the broad similarities in their approaches to wages and these private exchanges will continue.

Leaders on both sides believe that their common approach, both on the seriousness of the economic situation and on the idea of pegging wage rises below a falling rate of price increases yields some hope of agreement.

But this could easily founder with the latest shrewd shenanigan with the talks breaking down on Tuesday when the two sides met formally, especially if they fall back into a row over whether or not the Government should act on prices.

On the TUC's efforts, Mr. Len Murray, TUC general secretary, said when commenting on Mr. Healey's six-week deadline, that "we have never promised miracles." The TUC was in the middle of a "searching examination of what we can do to help."

Mr. Ron Hayward, Labour Party general secretary, said the alternative to the social contract was "a statutory wage policy or a Tory or Tory-dominated coalition government. 'We need a new deal on pay and prices,' he declared.

Taking a harsher line, Lord George-Brown, called on the Government to announce an immediate wage freeze and very large public expenditure cuts.

RATES—HOW WE CAN HELP

For seventy-five years, "Ryde on Rating" (now in its 12th edition) has been the book the experts refer to. It's the authoritative work of reference for the legal profession and for rating surveyors.

Norman Hirschfield Ryde & Browne carry on the tradition of Walter Ryde's good work. In helping you cope with the intricacies of present rating legislation and procedures, our rating department will show you the same high standard of courtesy and attention established by our predecessors in partnership over the last century, two of whom were Presidents of the Surveyors' Institution. Clearly, we

have a lot to live up to and our reputation today is based on experience and success in this highly specialised field. Which is why we act as rating surveyors to many of the country's leading industrialists, retail organisations, corporations and utility undertakings.

Rates affect tenants as well as property owners. If you are still reeling from the effects of the latest rating revaluation, we might do a lot to steady your nerves—and may well save you money. The surest way of finding out is to get our expert advice.

So if you have a problem, why not contact Jim Ballantyne or Alan Sharam, who are both highly qualified rating specialists, and let us sort it out for you.

NORMAN HIRSHFIELD RYDE & BROWNE
GET US BUSY ON YOUR BEHALF

Surveyors & Estate Agents
83-85 George Street,
Portman Square,
London W1H 6AL
Tel: 01-486 4601

Weather

U.K. TO-DAY
VERY WARM except in North Scotland. London, Southern, N.W. and Northern England, the Midlands Dry with sunny periods. Wind mainly light. Max 24C (75F).

S.E. England
Cloudy at first, sunny periods developing away from coasts. Isolated thundery showers possible later. Wind fresh. Max 23C (73F).

East Anglia, E. England
Cloudy at first, sunny periods developing away from coasts. Dry. Wind mainly fresh N.E. Max. 23C (73F).

Channel Isles, S.W. England
Wales
Dry, sunny periods. Wind northerly, light or moderate. Max. 23C (73F).

Lake District, Isle of Man, S.W. Scotland
Dry, bright periods. Wind S.W. moderate. Max 20C (68F).

N.E. England, Borders, Edinburgh
Dry, sunny periods developing. Winds S.W. moderate. Max. 21C (70F).

North Scotland, Orkney
Rather cloudy, perhaps occasional rain. Wind S.W. moderate or fresh. Max 15C (59F).

Outlook: Little change.
Lightening-up: London 21.51, 22.12, Glasgow 22.36, Belfast 22.34.

Fallen count: London 411 very high. Forecast: Similar.

BUSINESS CENTRES

City	Day	Time
Alexandria	17	10.00
Amman	17	10.00
Athens	17	10.00
Bahran	17	10.00
Barcelona	17	10.00
Bombay	17	10.00
Buenos Aires	17	10.00
Calcutta	17	10.00
Canton	17	10.00
Cebu	17	10.00
Colon	17	10.00
Hankow	17	10.00
Hong Kong	17	10.00
Kobe	17	10.00
London	17	10.00
Lyons	17	10.00
Manila	17	10.00
Medan	17	10.00
Osaka	17	10.00
Paris	17	10.00
Rangoon	17	10.00
Seoul	17	10.00
Singapore		